



TOWNSHIP OF WEST WINDSOR
2017 MUNICIPAL BUDGET
&
2017 – 2022 CAPITAL IMPROVEMENT
PROGRAM

MAYOR SHING-FU HSUEH

MARLENA A. SCHMID
BUSINESS ADMINISTRATOR


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WEST WINDSOR TOWNSHIP

SHING-FU HSUEH, Ph.D., P.E., P.P.
MAYOR



TO: Township Council

FROM: Shing-Fu Hsueh, Mayor 

RE: 2017 Municipal Operating Budget and 2017-2022 Capital Improvement Program

DATE: February 17, 2017

Executive Summary

I submit to Township Council the proposed 2017 West Windsor Township Municipal Operating and Capital Budgets for your review and consideration.

The budget process began at the end of August 2016 when Department Heads and Division Managers received general instructions to prepare 2017 Operating and Capital Budget requests. The Executive Team consisting of the Business Administrator and the Chief Financial Officer identified constraints to consider in preparing budget requests, specifically the 2% Property Tax Levy Cap and the Cost of Living Cap Adjustments, affecting increases in budget appropriations known as the "1977" cap law. What is abundantly clear is that all of us share the overall objective and joint desire to keep tax increases in check while maintaining the highest level of quality of municipal services our residents expect.

It is important to note that during the compilation of the 2017 Budget it became apparent that a tax increase is unavoidable. Council's decision to not increase taxes at all in 2014 and 2015 changed our financial condition and deviated from the Fund Balance Policy. The 2016 budget proved to be no exception. Council continued to anticipate more revenue from Uniform Construction Code Fees to support the 2016 Budget and reduced the tax rate increase from 1.5 cents to 1.0 cents. Over-reliance on certain anticipated revenues caused a \$550,000 decrease in year-end balance; Fund Balance went from \$6.3 Million to \$5.75 Million, the largest one year loss of Fund Balance in recent history (See Fund Balance Section in my letter for more detailed information.)

As in all prior years, during my tenure as Mayor, the proposed budget was formulated with the theme of "long-term financial planning and sustainability." The purpose of these two principles is to predict how actions taken this year and next year will have impacts on budgets and services going forward. It has long been a mandate of my Administration that we refrain from a policy of up and down "spikes" in our budgets and tax levies. Thus far, we have been mostly successful in

accomplishing these objectives due to our commitment to sound “long-term financial planning and sustainability” and our resolve to continue to adhere to financial policies and best practices aimed at continuing to keep the reputation of West Windsor an economically desirable community for our residents as well as businesses currently located in the Township. Because of those accomplishments, Standard & Poor’s Rating Services affirmed its “AAA” long term rating on West Windsor Township’s general obligations bonds (debt) since 2007. This rating results in lower interest rates for money the Township borrows to fund capital projects.

The 2017 Operating Budget funds our core mission of delivering essential municipal services, including solid waste collection, curbside recycling and yard waste and brush collection services. We are fortunate to have the volunteer members of the Princeton Junction and West Windsor Fire Companies. This year’s budget includes a \$10,000 increase for annual contributions the Township is permitted to contribute to the two (2) fire companies. Each fire company will receive \$5,000 more. We appreciate their countless hours spent training, responding to fires and sacrificing time with their own families in order to help others.

As for the Capital Budget, our objective is to reduce long-term debt and not defer necessary capital spending. Postponing investment in capital items shifts the financial burden to future generations to deal with issues that we did not have the willingness and foresight to confront now. Funding priorities in the capital budget are given to infrastructure items such as sewer and road repairs/replacement projects. We continue to craft a 6 year capital budget plan that requires Department Heads to concentrate on assessing long-term community priorities rather than solely concentrating on items needed for the current year. Staff members continue to apply for grants as opportunities and qualifying programs and projects present themselves.

This budget includes an additional \$85,000 in the Capital Improvement Fund (CIF) to support \$1.7 Million in additional Capital Projects. This amount represents the 5% down payment statutorily required to bond for additional infrastructure projects to fix deteriorating pavement conditions of the Township roadways and improve drainage.

Several important capital initiatives moved forward in 2016. One infrastructure project completed in 2016 was the Sanitary Sewer Rehabilitation Project rehabilitated over 2,000 linear feet of sewer pipe and 28 manholes. These repairs reduced a substantial percentage of groundwater infiltration and inflow into the municipal collection system, reducing the flow sent to Stony Brook Regional Sewerage Authority for treatment. Another infrastructure project initiated in 2016 was the Canal Pointe Boulevard Resurfacing Project. Currently, both a construction contract and a construction management contract have been awarded. Besides the necessary repairs and pavement resurfacing, the project will implement a “road diet” to improve public safety and provide increased opportunities for residents and business workers to walk and bike safely. Work is expected to begin in earnest once the weather improves. For community capital improvements, West Windsor successfully introduced its first dedicated cricket pitch and field within an area of Community Park. For 2017, with the transfer of ownership of the Conover Playing Fields from Mercer County to the Township, this year we will see planning for a picnic pavilion and a restroom at both this location and at Duck Pond Park.

As an enhancement to the Township's management plan for the Emerald Ash Borer (EAB), an invasive beetle causing widespread devastation to Ash trees, the Township was able to secure a grant in the amount of \$300,000 over the next four years to assist the Township in dealing with the 1,800 public Ash trees in the Township. Canal Pointe Boulevard will be one of the first projects where wide scale removal of EAB damaged Ash trees will occur, and part of the funds currently available will be used for the planning and replacement of the street trees along that corridor.

The Township continues to move forward with the project to construct a sidewalk along Cranbury Road. A section of the sidewalk from County Route 571 to Sunnydale Way, defined as the first phase, will be advertised for public bids once the Township has secured the necessary easements from the adjacent property owners. Property owners in the next phase, running from Sunnydale Way to Van Nest Park, have been contacted about proposed work near their properties, some of which will require easements from this group.

Phasing of the Municipal Complex renovations into manageable projects is moving forward. With the relocation of the Division of Fire and Emergency Services to the former Twin "W" Building (now designated as Station 45) the renovation of the existing vacant space in the Post Office for the relocation of Health and Recreation and Parks Divisions is being advertised for public bids. Once completed, this project will improve the efficiencies of both Divisions by consolidating their staff, offices and equipment to one central location. The project will also improve the public's experience by providing better accessibility to each Division, better public service areas, and dedicated reception and waiting areas. One final benefit is it will allow the removal of the aging, "temporary" trailer in front of the Municipal Building. Once relocated, the former police wing of the Municipal Building will be available for the development of refined concept plans for the renovation of the remaining upper level offices. These concept plans, in turn, will be used in determining the building's future HVAC needs, which are inadequate and inefficient, and result in the development of the next project phase. Roof repairs and replacement are one of several improvements that are necessary. The plan is to allocate liquor license proceeds towards the funding of future phases of this project.

In 2016, the Township also had continued success in the area of resiliency with the replacement of the antiquated, undersized emergency generator at the Municipal Building. The new generator allows for the full operation of all spaces during outages, improving the Township's ability to continue operations and service its residents in times of disaster. Funds from the federal grant obtained will be collected to offset a significant portion of the costs for this project. The Township staff, in concert with the Environmental Commission members, continue to explore opportunities for programs and/or grants to improve resiliency as well as utility efficiencies through use reductions and/or rate reductions.

Other capital projects moving forward for 2017 include:

- Vaughn Drive Bus Shelter Relocation
West Windsor Township was awarded a \$43,000 grant for this project. The project will relocate an existing Bus Shelter currently located at the intersection of Vaughn Drive and Alexander Road to a location further east on Vaughn Drive. This improvement will

allow better vehicle queuing and intersection capacity. Negotiations for an easement for the new location have begun with a commercial property owner. The project will be advertised for public bids later this year once the agreement for the easement has been obtained.

- Alexander Road Resurfacing Phases 2 and 3
West Windsor Township was awarded grants in the amounts of \$159,000 and \$225,000 for Phases 2 and 3 of this project, respectively. Phase 2 will resurface the westerly two southbound lanes of Alexander Road between Vaughn Drive and Roszel Road and is currently advertised for public bids of the construction contract. A design contract for Phase 3, consisting of the westerly two southbound lanes between US Route 1 and Roszel Road, will be awarded and that project will be advertised for public bids later this year.
- Community Park and Hendrickson Drive Tennis and Basketball Rehabilitation Project
This project will repair and rehabilitate the tennis courts and fencing enclosures at Community Park and Hendrickson Drive, as well as the adjacent basketball courts at Community Park. This project is currently advertised for public bids and is expected to be completed this year.
- North Post Road and Village Road West Signal Improvements
This project will establish a dedicated right-turn lane for Village Road West westbound turning north onto North Post Road towards the municipal complex/train station. A design contract is expected to be awarded this spring, by advertising for public bids and construction later this year. This project is expected to be funded with contributions received from developers towards the Township's off-tract improvement program.

I remain steadfast in my desire that our Township government will continue to find innovative ways to operate more efficiently and economically and maintain the highest level of quality services to our residents. We will not deviate from these goals, as we plan and manage our long-term financial stability and promote a sustainable future for West Windsor Township. Our emphasis remains on transit-oriented development and principles of smart growth, open space preservation and public infrastructure improvements.

Introduction

In accordance with New Jersey Local Budget Law and Division of Local Government Services and Local Finance Board mandates, I am submitting the Township of West Windsor's 2017 Municipal Operating and Capital Budgets to the Township Council for consideration, review, approval and adoption.

Formulation of the 2017 Municipal Operating and Capital Improvement Budgets has been no less a challenge than in the past few years because of the economic uncertainty we continue to experience and will likely continue for the foreseeable future. I am proud to say previous actions we have taken to respond to the economic challenges we have faced during the past several years, as well as in our proposed 2017 Budget, position us to face these challenges in a more planned and organized fashion.

As you know, like all municipalities in the State, we are faced with a 2% Property Tax Levy Cap with certain exclusions in 2017 and beyond. I inform you that our proposed budget is within the Levy Cap by using 2014 levy cap bank. This budget has an increase of 2.51% over last year's budget. The total municipal budget proposed is \$39,942,000, an increase of \$979,000. Our goal for West Windsor Township must be not to waiver from our commitment to provide a full array of services to our residents that they expect and deserve. At the same time, we must find new and innovative ways to provide this level of full service keeping tax increases within the mandated 2% Property Tax Levy CAP limit.

Budget Comparison 2016/2017

	2016	2017	+/-
Total Expenditures	\$38,963,000	\$39,942,000	\$+979,000
Total Revenue	\$15,598,725	\$15,654,402	\$+ 55,677
Municipal Tax Levy	\$23,364,275	\$24,287,598	\$+923,323

Expenditures

Total expenditures in the 2017 budget are \$39,942,000 compared to last year's amount of \$38,963,000, an increase of \$979,000. Administration cut departmental budget requests by \$252,201. The budget appropriation of \$39,942,000 is \$615,700.43 above the "1977" appropriations cap and utilizes cap banking to be compliant with the law. See Mandatory COLA Ordinance section in my letter for more detailed information.

An explanation of changes in expenditures is provided as follows:

Salaries & Wages, representing 34% of the budget, has increased by \$205,395 representing a 1.53% increase from last year. All five (5) collective bargaining agreements have been ratified and include a 1.80% salary increase across the board for the unionized workforce and non-affiliated employees.

In addition, one of two additional patrol officers requested is recommended. The West Windsor Police Division, as part of its five-year plan, intends to focus on community policing which includes community-based initiatives and programs for youth and adults designed to connect to the community and increase transparency. West Windsor is experiencing growth within its business community as well as residential development. The calls for service patrol officers respond to are more complex and demanding; hence, more time consuming. The police division must begin to increase the number of patrol officers in order to continue to provide adequate coverage and protection to the community, increase its programs and services to meet the needs of the growing population and to insure response time is not compromised. It has been 10 years since an additional patrol officer was added to the police force.

Other Expenses, representing 66% of the budget, has increased \$773,605 for the year, representing a 3.03% increase from last year. Included are increases of \$544,838 for group insurance, \$136,391 for Stony Brook Regional Sewerage Authority, \$45,089 for pension costs, \$9,542 for Police and Fire and Emergency Services Other Expenses Budgets, \$9,500 for

Building and Grounds Other Expenses Budget (including the Fire and Emergency Services Building), \$8,952 for Workers Compensation and Liability Insurances, \$7,500 for Community Day and reductions of miscellaneous items that total \$-83,207.

The **Capital Expenditures** portion of the budget is part of a six (6) year Capital Improvement Program (CIP) that accounts for important and ongoing investment in the Township's infrastructure and public improvements and works. It includes road and sewer repairs, equipment/vehicle acquisition & replacement and facilities/property/park improvements. The 2017 CIP totals \$6,480,100, which includes \$535,000 of fully funded projects, leaving \$5,945,100 in projects to be bonded.

Revenues

The challenge in formulating the 2017 Municipal Budget was the increase in the proposed budget of \$979,000 and Council's aggressive use of anticipated revenues to support last year's budget. To balance the 2017 budget, the Amount to be Raised by Taxation is increased by \$923,322.75 to \$24,287,597.52, a 3.95% increase over last year.

The 2017 Budget is impacted by two revenue shortfalls:

The first is a reduction of \$225,000 in Uniform Construction Code Fees resulting from Township Council's increase from \$975,000 to \$1,200,000 for Uniform Construction Code Fees in 2016 despite the Administration's recommendation against the action. Only \$985,488 was realized creating the loss in revenue of \$214,512. In accordance with Local Budget Law, the anticipation of revenue cannot exceed the amount realized in the prior year.

The second revenue shortfall related to the amount of Fund Balance Anticipated as revenue to support the budget. As discussed during the 2016 Township Council Budget Work Session, the use of Fund Balance must be reduced to an amount consistent with the amount replenished in order to stabilize and rebuild the level of Fund Balance. The amount of \$4,430,000 anticipated in the 2017 budget is \$200,000 less than anticipated in 2016.

On a positive note, total anticipated revenue is increased by \$55,677.25 from \$15,598,725.23 in 2016 to \$15,654,402.48 in 2017 primarily due to two significant revenue increases.

The first being a **one-time revenue** from the sale of General Improvement Bonds in 2016. The successful bid included a \$494,435.21 premium payment which is posted to Capital Fund Balance and anticipated as revenue to offset debt service costs. This **one-time revenue** is **not** available, once used, in subsequent year's budgets. The \$402,454.81 increase in this revenue line item is net the \$91,980.40 premium from the 2015 Bond Anticipation Note bid anticipated as revenue in last year's budget.

The second increased revenue is Township Rental Property which increased by \$40,150.88 due to an increase in cell tower revenue and the timing of payments from farm leases.

Revenues to balance the 2017 budget includes \$2,190,039 in Energy Tax Receipts from the utility industry through the State, \$5,764,363 in Miscellaneous Revenues, \$3,270,000 in Sewer Services Charges and \$4,430,000 from Fund Balance.

Fund Balance

As a best practice, the Business Administrator and the Chief Financial Officer met with me to evaluate our Fund Balance Policy. The Township's Fund Balance Policy was designed to maintain our AAA Bond Rating. It has however become apparent that the Administration and the Governing Body need to be in agreement with our Fund Balance Policy in order for it to be an effective financial planning tool.

Fund Balance provides cash flow to enable the Township to meet all of its financial obligations. It is the amount of funds available as of the prior year-end to be used as revenue to support the annual budget. **Fund Balance is "one-time" revenue that must be replenished during the budget year in order for it to be available for use in a subsequent year's budget.** Fund Balance is replenished by "excess resulting from operations" which includes the difference between revenues realized versus anticipated, uncharged balances in prior year appropriations and the collection of taxes in excess of the Reserve for Uncollected Taxes.

It is important Council understand that maximizing anticipated revenues and deferring a tax increase for two consecutive years in 2014 and 2015 and reducing the 2016 proposed tax increase has had a dramatic impact in the reduction of year-end Fund Balance as warned in my budget message the past several years.

My Administration recommended the following municipal tax increases:

In 2014, 0.8 cent - Council adopted the budget with a zero cent increase.

In 2015, 1.2 cents - Council again adopted the budget with a zero cent increase.

In 2016, 1.5 cents - Council adopted the budget with a 1.0 cent increase.

The continuation of this practice has created budgetary pressures. The need for tax increases does not go away; it is only deferred.

The Administration's proposed 2017 municipal budget requires a 1.6 cents municipal tax rate increase which is needed to balance the 2017 Budget and to begin to rebuild the loss in Fund Balance that has occurred over the past nine (9) year period. The Township had built its reserves to withstand the pressures of the sluggish economy; however, Council action in the past three years continued to erode the level of Fund Balance when the Township's financial position could have been in the recovery mode by now. It is important to note that the 2016 year-end Fund Balance ended at \$5.75 million, \$550,000 less than year-end 2015, which is the largest one year loss of Fund Balance in recent history.

The Township's Fund Balance Policy indicates, "The available Fund Balance shall be in an amount capable of supporting, at a minimum, eighteen percent of prior year general fund expenditures; and when financially possible, twenty percent of prior year general fund

expenditures”. The policy is indicative of a strong Triple-A bond rating. The Township’s Fund Balance divided by prior year general fund expenditures has dropped below 18% for the past four years to a dangerously low 14.8%.

It is extremely important that my philosophy of long-term financial planning be restored in order to reverse the downward trend of Fund Balance utilization that may jeopardize our Triple-A bond rating. My Administration continues to suggest guidelines about the use of Fund Balance and the anticipation of growth revenues to support the annual Municipal Budget as part of the long-term financial plan of the Township, which includes maintaining the Triple-A bond rating. The reversal of prior actions will take time. The Township cannot continue to sustain Council’s dependence on use of Fund Balance and their over-estimating of anticipated revenue to support the operating budget.

My recommendation for 2017 is to use \$4,430,000 of the \$5,757,018 year-end Fund Balance which is \$200,000 less than what Council used in the adopted 2016 budget and a lesser amount each year going forward in order to restore compliance with policy.

The Township’s Fund Balance Reserve has dropped to an all-time low of 3.3% since obtaining AAA in 2007. It is the Township’s long-term financial plan to rebuild the amount of Fund Balance remaining after the amount to support the budget has been utilized.

The chart below demonstrates the need to lessen our reliance of the use of Fund Balance to support the budget since 8 out of the last 9 years the Township experienced reductions to the year-end Fund Balance amount.

COMPARATIVE SCHEDULE OF FUND BALANCE

Fund Balance Analysis Year	1-Jan Beginning Balance	Excess Resulting from Operations	Amount Appropriated In Annual Budget	31-Dec Ending Balance	Results of Operations	Reserve Fund Balance	% Fund Balance to Prior Budget	% Reserve Fund Balance to Budget
2008	8,251,378.88	3,766,452.93	4,200,000.00	7,817,831.81	-433,547.07	3,681,378.88	25.1%	10.4%
2009	7,817,831.81	3,725,304.94	4,200,000.00	7,343,136.75	-474,695.06	3,432,831.81	22.1%	9.4%
2010	7,343,136.75	3,902,424.07	4,400,000.00	6,845,560.82	-497,575.93	2,943,136.75	20.1%	7.9%
2011	6,845,560.82	4,643,860.42	4,435,000.00	7,054,421.24	208,860.42	2,410,560.82	18.5%	6.5%
2012	7,054,421.24	4,550,583.56	4,575,000.00	7,030,004.80	-24,416.44	2,479,421.24	18.9%	6.6%
2013	7,030,004.80	4,009,182.44	4,435,000.00	6,604,187.24	-425,817.56	2,595,004.80	18.8%	7.0%
2014	6,604,187.24	4,420,233.76	4,620,529.00	6,403,892.00	-200,295.24	1,983,658.24	17.7%	5.3%
2015	6,403,892.00	4,728,752.42	4,825,538.00	6,307,106.42	-96,785.58	1,578,354.00	17.0%	4.1%
2016 **	6,307,106.42	4,079,911.33	4,630,000.00	5,757,017.75	-550,088.67	1,677,106.42	16.6%	4.3%
2017 **	5,757,017.75	?	4,430,000.00	?	?	1,327,017.75	14.8%	3.3%

** Unaudited

AAA Bond Rating

Since November 2007, West Windsor Township has successfully retained the prestigious Triple-A Bond Rating from Standard & Poor's Rating Services (S&P). AAA is the highest possible credit rating. Reserves, including Fund Balance, are a significant factor in evaluating a jurisdiction's creditworthiness by the rating agencies. However, there are many other determining factors associated with West Windsor Township's AAA Bond Rating including: stable financial outlook, rapidly expanding local economy, sound commercial base, strong wealth and income indicators, historically low unemployment, consistently solid financial performance, sound reserves, moderate overall debt burden, modest additional borrowing needs, affluent, primarily residential suburban township, ideally located in Central New Jersey, easy access to major roadways and the Princeton Junction Train Station at West Windsor.

As of December 2016, West Windsor Township is one of only 28 municipalities across the state with the AAA rating. Only 5 percent of New Jersey's 565 municipalities have that highest rating.

High credit ratings, like the AAA, are indicators of financial strength and help a town borrow at lower interest rates. The AAA rating affirms the township's financial condition is secure. On September 19, 2016 West Windsor Township was again assigned and affirmed the AAA rating which has resulted in savings to the township of \$3 Million since 2007.

Impact on Municipal Taxes

The Administration would like to remind Township Council to consider how the decisions made today will affect the community and the services the Township will be able to provide in the future.

The Municipal portion of the Tax Levy is approximately 15% of the total tax bill for each household in West Windsor Township and the only portion of the tax bill over which the Mayor and Township Council have direct control. This covers all of the municipal services provided to residents, including public safety, public works, community development (code enforcement, engineering, planning and zoning) and human services (health, parks & recreation, and senior & social services). The remaining portion of the tax bill (85%) funds local and regional schools, county and library taxes and open space acquisition and preservation.

The Township is governed by the "Property Tax Levy CAP" which restricts the "Amount to be Raised by Taxation". The proposed tax levy of \$24,287,598, which represents a 3.95% increase, is within the state-mandated Levy Cap by using 2014 levy cap bank to continue maintaining full services to the community. Use of the cap bank in this year's budget is the result of the impact of zero tax increases in 2014 and 2015 and the Township Council's reduction to 1.0 cent from the Mayor's 1.5 cents recommendation in 2016.

Throughout my tenure as Mayor, I have specifically opted not to decrease taxes in one year only to follow it with a large tax increase in the next year. Instead, I have adopted a long-term financial planning policy and philosophy as a fundamental mission of my administration

whereby we track and plan our spending over a multi-year period. While Council cut taxes in 2014, 2015 and 2016, I do not recommend additional anticipated revenues be utilized to reduce taxes in this budget since Fund Balance continues to decrease. The goal is to control property tax increases in order to continue to maintain the array of essential services we provide to our residents and preserve the tax levy increase to 2.0% with specific exceptions. **Statutory restrictions pertaining to the “Property Tax Levy CAP” may prohibit future tax increases which may compromise future services to residents.**

The total assessed valuation (tax base) for 2017 has not been certified as of this date. Information regarding total assessed valuation, the value of the average household and the effect on the municipal tax rate will be made available after the Tax Assessor has completed his certification.

However, indications are that the preliminary estimate for the 2017 municipal tax rate associated with the proposed budget is estimated to be a 1.6 cent increase.

COLA (Cost of Living Adjustment) Ordinance

The Division of Local Government Services (DLGS) annually issues a Local Finance Notice regarding Municipal Budget Cap Information. LFN 2016 – 18 is included in the 2017 Municipal Budget and 2017 – 2022 Capital Improvement Program document presented to Council herein.

The “1977” budget cap law (which caps APPROPRIATION increases) requires the DLGS Director to establish the Cost of Living Adjustment (COLA). The COLA established for Calendar Year 2017 municipal budgets is 0.5%; therefore, municipalities cannot increase their previous year’s final appropriations, subject to certain exceptions, without utilizing the provisions in the COLA ordinance and prior year cap banking.

The Administration’s proposed budget is within the allowable appropriations “cap” due to the fact that Township Council passed the recommended COLA ordinance in 2016 providing for “cap bank”.

The Administration continues to recommend passage of the COLA ordinance as a financial planning tool for subsequent years operating budgets to allow us to deal with budgetary pressures in accordance with statute. Adoption of a COLA ordinance permits the necessary increase to appropriations up to the statutorily permitted three and one-half percent (3.5%) and bank (for up to two years) any unused appropriation authority. The Administration would like to avoid financial pressures unnecessarily burdened by actions of the Township Council in prior year’s budgets by either defeating or restricting the COLA ordinance which was the case in 2014 and 2015 causing mandatory passage of the ordinance last year.

Conclusion

During Council's review of the budget, our management team is available, at your convenience, to discuss the proposed 2017 Municipal Operating Budget and Capital Improvement Program in more detail as we work together towards its adoption. Please do not hesitate to contact me directly should any questions arise.

CC: Marlena S. Schmid, Business Administrator
Joanne R. Louth, Chief Financial Officer

Summary:

West Windsor, New Jersey; General Obligation; General Obligation Equivalent Security

Credit Profile

US\$16.53 mil GO bnds ser 2016A dtd 10/20/2016 due 10/15/2029

<i>Long Term Rating</i>	AAA/Stable	New
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US\$8.67 mil GO rfdg bnds ser 2016B due 12/01/2024

<i>Long Term Rating</i>	AAA/Stable	New
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West Windsor Twp GO

<i>Long Term Rating</i>	AAA/Stable	Affirmed
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Rationale

S&P Global Ratings assigned its 'AAA' rating to West Windsor, N.J.'s series 2016 general improvement bonds and general obligation (GO) refunding bonds. At the same time, we affirmed the 'AAA' rating on the township's existing debt, including that of the West Windsor Parking Authority. The outlook for all issues is stable.

The bonds are secured by the township's full-faith-and-GO credit pledge. Bond proceeds from the new-money issue will be used to permanently finance outstanding bond anticipation notes (BANs) and provide new money for capital projects. The refunding bonds will be used to refund portions of the township's 2007 and 2009 bond series.

West Windsor's GO bonds are eligible to be rated above the sovereign because we believe the township can maintain better credit characteristics than the U.S. in a stress scenario. Under our criteria "Ratings Above The Sovereign: Corporate And Government Ratings—Methodology And Assumptions" (published Nov. 19, 2013), U.S. local governments are considered to have moderate sensitivity to country risk. The township's GO pledge is the primary source of security on the debt; this severely limits the possibility of negative sovereign intervention in the payment of the debt or in the operations of the township. The institutional framework in the U.S. is predictable for local governments, allowing them significant autonomy, independent treasury management, with no history of government intervention. West Windsor has considerable financial flexibility, as demonstrated by the very high fund general balance as a percentage of expenditures, as well as very strong liquidity.

The AAA rating reflects our view of the township's:

- Very strong economy, with access to a broad and diverse metropolitan statistical area (MSA);
- Strong management, with "good" financial policies and practices under our Financial Management Assessment methodology;
- Strong budgetary performance, with balanced operating results in the general fund and at the total governmental fund level in fiscal 2015;
- Very strong budgetary flexibility, with an available fund balance in fiscal 2015 of 17% of operating expenditures;

- Very strong liquidity, with total government available cash at 44.4% of total governmental fund expenditures and 2.9x governmental debt service, and access to external liquidity we consider strong;
- Weak debt and contingent liability position, with debt service carrying charges at 15.3% of expenditures and net direct debt that is 115.6% of total governmental fund revenue, and a large pension and other postemployment benefit (OPEB) obligation, but low overall net debt at less than 3% of market value and rapid amortization, with 80.7% of debt scheduled to be retired in 10 years; and
- Strong institutional framework score.

Very strong economy

We consider West Windsor's economy very strong. The township, with an estimated population of 28,909, is located in Mercer County in the Trenton MSA, which we consider to be broad and diverse. The township has a projected per capita effective buying income of 217% of the national level and per capita market value of \$223,795. Overall, the township's market value grew by 0.7% over the past year to \$6.5 billion in 2015. The county unemployment rate was 4.8% in 2015.

West Windsor is an affluent, primarily residential, suburban township in northeastern Mercer County. The township is located in central New Jersey, providing easy access to the New Jersey Turnpike and Route 295. Approximately four miles of U.S. Route 1 Highway, a major commercial corridor, runs directly through the township. Rail service to larger employment bases such as New York City and Philadelphia is available via the Princeton Junction station.

Despite its somewhat rural and suburban character, the township has a solid commercial base with large employers such as SRI International, Bristol-Myers Squibb, Tyco International Ltd., and NRG Energy. The township also has several large hotels, including the Hyatt Regency, AmeriSuites, Extended Stay America, and Marriott Residence Inn. Several more hotels will be built in the near future. Some of the larger retailers in the township include The Home Depot Inc., Target Corp., Wal-Mart Stores Inc., and Wegmans. The proximity of Princeton and Princeton University provides additional employment opportunities. The township has several residential projects in the works.

Strong management

We view the township's management as strong, with "good" financial policies and practices under our Financial Management Assessment methodology, indicating financial practices exist in most areas, but that governance officials might not formalize or monitor all of them on a regular basis.

Highlights of the township's financial policies and practices include the use of five years of revenue and expenditure data in budget development and informal multiyear financial projections. The township maintains a six-year capital improvement plan that identifies sources of funding and is annually reviewed. The township's formal investment policy abides by New Jersey guidelines, but officials do not report holdings or performance of investments to the council more than once a year. The debt policy focuses on the total amount of debt that can be issued in addition to issuing refunding debt only in the case of an economic gain, among other goals. The formal reserve policy calls for the maintenance of general fund reserves at 18% of prior-year expenditures.

Strong budgetary performance

West Windsor's budgetary performance is strong in our opinion. The township had balanced operating results of negative 0.3% of expenditures in the general fund and negative 0.3% across all governmental funds in fiscal 2015.

For the past two years, the township has not raised taxes as it has used reserves to offset rising expenditures. It should be noted that the township in 2014 appropriated \$4.6 million and replenished almost all of the fund balance, with the exception of about \$201,000. In 2015, the township appropriated \$4.8 million. There was the expectation that the township would recoup and replenish the total amount of fund balance, however, there was a line item that came in under budget, resulting in the \$97,000 use of reserves.

For 2016, the township raised taxes by one cent and reduced the fund balance appropriated to \$4.6 million. Based on current budget-to-actual reports, the township is performing well and expects at the minimum to replenish the fund balance at year-end. Several line items are coming in above budget. The township is in the process of creating its 2017 budget, but the goal is for the township to once again reduce the amount of fund balance appropriated.

Very strong budgetary flexibility

West Windsor's budgetary flexibility is very strong, in our view, with an available fund balance in fiscal 2015 of 17% of operating expenditures, or \$6.3 million.

The township has spent down some funds instead of raising tax levy for the past two years. As a result, the township is slightly under its target of maintaining reserves at 18%. The township is still maintaining a very strong fund balance despite the minimal use of reserves in the past two years. The preliminary expectation for fiscal 2016 is for at least breakeven, if not positive, results. In fiscal 2016, West Windsor was able to use less than the amount of reserves budgeted, and expects to do the same in 2017. The township expects that within the next two years its fund balance will be in line with its policy.

The township raised taxes by one cent in 2016 and is considering the same increase for 2017. In addition, the township has about \$1.5 million in banked levy capacity for additional taxing flexibility.

Very strong liquidity

In our opinion, West Windsor's liquidity is very strong, with total government available cash at 44.4% of total governmental fund expenditures and 2.9x governmental debt service in 2015. In our view, the township has strong access to external liquidity if necessary.

We believe the township has strong access to external liquidity as it has issued GO bonds and notes over the past 20 years. It has no contingent liquidity risks from financial instruments with payment provisions that change upon the occurrence of certain events. In addition, the township does not hold any investments we deem aggressive as most investments are in certificates of deposit and cash.

Weak debt and contingent liability profile

In our view, West Windsor's debt and contingent liability profile is weak. Total governmental fund debt service is 15.3% of total governmental fund expenditures, and net direct debt is 115.6% of total governmental fund revenue. Overall net debt is low at 2.6% of market value, and approximately 80.7% of the direct debt is scheduled to be repaid within 10 years, which are in our view positive credit factors.

We do not view the township's debt plans to be significant.

In our opinion, a credit weakness is West Windsor's large pension and OPEB obligation. West Windsor's combined

required pension and actual OPEB contributions totaled 14.7% of total governmental fund expenditures in 2015. Of that amount, 11.4% represented required contributions to pension obligations, and 3.3% represented OPEB payments. The township met 48% of its actuarially determined pension expense; it paid 100% of its pension expense it was billed in April. The funded ratio of the largest pension plan is 77.9%.

The township contributes to the state pension plans, the Police and Firemen's Retirement System (PFRS), and the Public Employees' Retirement System. The township has begun to offer cheaper health plans in order to save on future costs. It provides OPEB to its employees, financing it on a pay-as-you-go basis.

The township's proportionate share of the PERS pension liability is \$19.8 million, assuming a 4.9% discount rate. In addition, the township's proportionate share of the PFRS pension liability is \$30.5 million, assuming a 5.8% discount rate. Combined, the township's share of both plans totals \$50.3 million, and the unfunded liability was \$64.2 million as of Dec. 31, 2014.

Strong institutional framework

The institutional framework score for New Jersey municipalities is strong.

Outlook

The stable outlook reflects the township's very strong budgetary flexibility and liquidity. The township's very strong economy and strong management factor scores lend further stability to the rating. While the township's combined fixed costs, including pension and OPEB liabilities are high, in our opinion, the township has historically managed these costs well. As such, we do not expect to change the rating over our two-year outlook horizon. However, if the township were to experience fiscal pressures and use reserves to bridge any imbalances without timely restoration, or if fixed costs were to significantly rise, we might lower the rating.

Related Research

Incorporating GASB 67 And 68: Evaluating Pension/OPEB Obligations Under Standard & Poor's U.S. Local Government GO Criteria, Sept. 2, 2015

Ratings Detail (As Of September 19, 2016)

West Windsor Twp Pkg Auth, New Jersey

West Windsor Twp, New Jersey

West Windsor Township Parking Authority (West Windsor Twp) pkg rev bnds (Twp Gtd)

Long Term Rating

AAA/Stable

Affirmed

Certain terms used in this report, particularly certain adjectives used to express our view on rating relevant factors, have specific meanings ascribed to them in our criteria, and should therefore be read in conjunction with such criteria. Please see Ratings Criteria at www.standardandpoors.com for further information. Complete ratings information is

Summary: West Windsor, New Jersey; General Obligation; General Obligation Equivalent Security

available to subscribers of RatingsDirect at www.globalcreditportal.com. All ratings affected by this rating action can be found on the S&P Global Ratings' public website at www.standardandpoors.com. Use the Ratings search box located in the left column.

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RatingsDirect®

Summary:

West Windsor, New Jersey; General Obligation; General Obligation Equivalent Security

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Table Of Contents

Rationale

Outlook

Related Research

TOWNSHIP OF WEST WINDSOR

FUND BALANCE POLICY

The Township of West Windsor recognizes the need to memorialize its fund balance policy and provides the following based on best practices:

The Township of West Windsor is subject to the oversight of the Department of Community Affairs, the Local Finance Board and New Jersey Statutes (N.J.S.A. 40A:4 – Local Budget Law) with regard to the Municipal Operating Budget.

The purpose of a fund balance policy is to provide for cash flow to enable the Township to meet all of its financial obligations.

An analysis indicating the amount of fund balance used in the budget for at least five years and the amount of fund balance “replenished” during the course of the year is utilized to determine the appropriate amount of fund balance to be used in the annual budget.

The available fund balance shall be in an amount capable of supporting, at a minimum, eighteen percent of prior year general fund expenditures; and when financially possible, twenty percent of prior year general fund expenditures.

The fund balance policy shall be annually evaluated by the Mayor, Business Administration and Chief Financial Officer in conjunction with the preparation of the annual budget.

2017 BUDGET APPROPRIATION INCREASES/DECREASES
--

Increases:

Group Insurance	544,838.00
Salary and Wage Budgets	205,395.00
Stonybrook Regional Sewerage Authority	136,391.00
Capital Improvement Fund	85,000.00
PERS/PFRS	45,089.00
Fire Company Contributions	10,000.00
Police and Emergency Services Other Expenses Budgets	9,542.00
Buildings and Grounds Other Expenses Budget (includes ES Building)	9,500.00
Other Insurance (worker's comp and liability)	8,952.00
Community Day	7,500.00
 Sub-Total	 1,062,207.00
 Miscellaneous Other Line Items	 -83,207.00
<hr/> TOTAL INCREASE OVER LAST YEAR'S BUDGET	<hr/> 979,000.00

2017 BUDGET REVENUE INCREASES/DECREASES
--

Increases:

Capital Fund Balance - (Premium from 2016 Bond Sale) - One Time Revenue	402,454.81
Reserve for Township Rental Property	40,150.88
<hr/> Sub-Total	<hr/> 442,605.69

Decreases:

Uniform Construction Code Fees	-225,000.00
Fund Balance	-200,000.00
<hr/> Sub-Total	<hr/> -425,000.00

Total Anticipated Revenue ---- Increase(+)/Decrease(-) over last year	55,677.25
 Amount to be Raised by Taxation (Increase)	 923,322.75
<hr/> TOTAL INCREASE OVER LAST YEAR'S BUDGET	<hr/> 979,000.00

LFN 2016-20

December 16, 2016

Local Finance Notice

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Governor

Kim Guadagno
Lt. Governor

Charles A. Richman
Commissioner

Timothy J. Cunningham
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Distribution

Chief Financial Officers

Municipal Clerks

Freeholder Board Clerks

Auditors

CY 2017 Budget Matters

This Local Finance Notice provides information with respect to Calendar Year (CY) 2017 budgets and is divided into the following sections:

- I. Early Budget Planning
- II. CY2017 Budget Deadline Extension & Enforcement
- III. Transitional Aid Application Process
- IV. Municipal Aid & the FY2018 State Budget to be Proposed
- V. Superstorm Sandy Budget Issues
- VI. Local Examination - Municipal Budgets
- VII. Municipal User-Friendly Budget Update
- VIII. Other Budget Reminders

I. Early Budget Planning

Municipalities that have not yet begun to plan and prepare their 2017 budgets are already behind and should immediately begin the process. Consistent with the practice in prior years, the Division of Local Government Services will allow an extension to the statutory deadline to introduce and adopt 2017 budgets.

Early adoption is an effective management tool in that it provides sufficient time to develop a meaningful plan for financing policy initiatives. Delayed budget adoption limits management flexibility by shortening the time period in which to implement fiscal adjustments. Ratings agencies take some comfort in early and appropriate fiscal planning, and the Division believes in facilitating early planning to help protect New Jersey's strong municipal credit history.

CY municipalities planning a property tax levy cap referendum election must meet notice and publication deadlines tied to the April school board election date. These municipalities should appropriately plan their 2017 budgets to facilitate sound decision making regarding this option. The full calendar for referendums will be released when the Division of Elections sets the timetables. The budget filing dates below are expected to be consistent with election timetable. A separate Local Finance Notice will be issued when the referendum schedule is established.

II. CY 2017 Budget Deadline Extension and Enforcement

As authorized pursuant to N.J.S.A. 40A:4-5.1, the Local Finance Board approved at its December meeting the statutory budget deadline revisions set forth below. These changes modify the statutory dates for introduction, adoption, and Mayor/Council Faulkner Act and related budget transmissions. The revised dates (absent referendum dates) are shown below:

Introduction and Adoption of Budget – Non Referendum	Statutory Date	Revised Date*
Mayor/Council Faulkner Act (Executive) budget transmission to governing body	1/15	2/17
Municipal introduction and approval of budget	2/10	3/17
County introduction and approval of budget	1/26	3/17
Municipal adoption	3/20	4/21
County adoption	2/28	4/21

*or the next regularly scheduled meeting of the governing body.

Notwithstanding the revised dates, a budget may be adopted anytime within 10 days of receiving the Director's certification of approval of the budget.

Governing bodies may, by resolution adopted no later than March 17, 2017, extend the adoption date of the 2017 budget and increase temporary budget appropriations as may be necessary due to the extended period.

Municipalities and counties that fail to timely adopt their budgets risk imposition of penalties by the Director. Pursuant to N.J.S.A. 40A:4-84, the members of governing body who willfully fail or refuse to comply could face \$25-per-day fines for failure to comply with a final order of the Director.

A judicial determination of gross failure to comply with provisions of the Local Budget Law is one of the conditions for which the Local Finance Board may determine that a municipality is subject to State Supervision (N.J.S.A. 52:27BB-55 and 56). In lieu of State Supervision, if the Director finds that an eligible municipality possesses conditions that create extreme difficulty in adopting a budget in compliance with the Local Budget Law, N.J.S.A. 52:27D-118.30a authorizes

the Local Finance Board to establish a financial review board for the municipality. The financial review board would be empowered to approve the municipal budget, debt issuance, labor and other contracts, as well as approve, implement and enforce a financial plan for the municipality. Municipalities eligible for financial review boards include those that have issued municipal qualified bonds, are "Urban Aid" eligible pursuant to N.J.S.A. 52:27D-178 et seq., or have been otherwise identified by the Director to be facing serious fiscal distress.

III. Transitional Aid Application Process

CY municipalities in financial distress will only have one opportunity to apply for Transitional Aid to Localities (Transitional Aid). The due date for applications will be set shortly. Municipalities applying for Transitional Aid must submit an introduced budget with the application. As aid awards come with a significant loss of local control and stringent conditions, municipalities tend to request Transitional Aid only as a last resort. A separate Transitional Aid Local Finance Notice will be released in the coming weeks.

It is expected that funding for the program will continue to decline and all but the most financially stressed municipalities in danger of being unable to meet debt service, basic payroll, and other essential functions will be eligible for aid. Successful applicants must demonstrate they are already taking clear steps toward reducing spending and maximizing their own revenues.

For budget introduction purposes, the ten municipalities that received Transitional Aid in CY 2016 may anticipate Transitional Aid in an amount equal to 85 percent of their CY 2016 aid allocation (or such amounts as the Director may otherwise permit).

IV. Municipal Aid and the FY2018 State Budget to be Proposed

The Governor is expected to propose a State 2018 FY budget at the end of February. At the very latest, immediately after the budget is proposed the Division will notify municipalities as to the amount of Consolidated Municipal Property Tax Relief Aid (CMPTRA) and Energy Tax Receipts aid that can be anticipated in their budgets.

V. Superstorm Sandy Budget Issues

Superstorm Sandy continues to impact municipal and county budgets. FEMA reimbursements received are to be appropriately pledged to the funding mechanism passed by the governing body, i.e. special emergency or capital financing. For the 2013, 2014, 2015 and 2016 budget years, the Director allowed the anticipation of FEMA reimbursements as revenue to offset the budgeting of the five year special emergency pay-down. If you did not receive the entire amount of FEMA revenue anticipated, you may establish a receivable for the difference. Since this is

funding from a federal source, a corresponding reserve does not have to be established. If you received excess FEMA revenue, then the excess should be used to pay-down additional special emergency notes or the revenue should be used to offset costs of a bond ordinance, depending upon what project the reimbursement represents.

For the 2017 budget, FEMA revenue will be allowed to be anticipated to offset special emergency appropriations only if the corresponding amounts are available per the State OEM website.

VI. Local Examination – Municipal Budgets

Group 1 budgets will be examined by the Division for CY 2017. Groups 2 and 3 may be eligible for local examination. If the governing body that is eligible for local examination wants the Division to examine the budget, they must pass a resolution prior to the introduction of the budget requesting DLGS review. The local examination spreadsheet can be found on the Division's Municipal and County Budgets webpage. Eligibility status is also on the Municipal Information Sheet. **Local examination municipalities must follow all applicable statutory deadlines.**

VII. Municipal User-Friendly Budget Update

Implementation of Statutorily Required User Friendly Budget: For CY 2017 budgets, the User Friendly Budget shall be submitted for introduced as well as adopted municipal budgets. **Municipalities must use the updated form approved by the Director which will be available on the Division's website.**

When making the introduced (approved) budget available to the public for the public hearing, the municipality must provide the completed User-Friendly Budget section along with the annual municipal budget. The user-friendly budget section for either the introduced or adopted budgets may be made available as a separate form, or be included with the annual budget but placed on top.

Introduced and adopted municipal budgets posted on a municipality's website must include the user-friendly budget. The user-friendly budget form can either be scanned along with the annual budget in a single pdf, with the user-friendly form pages placed in the beginning, or posted separately as an Excel document in addition to the scanned pdf annual budget.

The introduced and adopted User-Friendly Budget section must be submitted to the Division of Local Government Services in both electronic and hard copy formats. Send one (1) hard copy of the form concurrently with the introduced and adopted annual municipal budgets submitted to the Division. Electronic copies of the introduced and adopted user-friendly budgets shall be e-mailed to ufb.lgs@dca.nj.gov; the introduced User-Friendly Budget file must be named ***municode_fbi_2017.xlsm***; the adopted User-Friendly Budget file must be named ***municode_fba_2017.xlsm***.

Please reference Local Finance Notice 2015-9 and the User-Friendly Budget Instructions for further information on completing and submitting the User-Friendly Budget.

The User-Friendly Budget gives municipal officials a powerful tool with which to assess their municipality's fiscal health, identify potential savings and inform constituents about measures being taken to control costs. In turn, the public will have access to a clearer picture of how tax dollars are being spent. This form only applies to municipalities and is not required to be used for county budgets; a User-Friendly Budget section for county budgets will be developed in the near future.

VIII. Other Budget Reminders

Amendment Procedures: The procedures for the flow of the budget cycle are specified in N.J.S.A. 40A:4-4. The amendment process cannot begin until after the public hearing has been held on the introduced budget. Once the public hearing is held, the budget can be amended on the same night, so long as it is after the public hearing portion of the meeting. If an amendment requires advertisement, the resolution to amend must be first approved by the governing body before advertisement can occur.

Health Insurance Contributions and Waivers: Accounting for employee contributions for health insurance has been determined as follows:

- employee health care contributions shall be treated as a payroll agency transaction and no employee contributions shall be treated as anticipated revenue in a local unit's budget
- amounts appropriated for employees who receive payments in lieu of accepting health benefits ("waivers") must be appropriated as a separate line item ("Health Benefit Waiver" with FCOA Code #23-221).

To disclose the value of employee contributions and reduced employer costs for health care coverage to the public, each formal Budget Message shall contain information or a schedule showing the amounts contributed from employees, the employer share, and total costs. The disclosure may be broken down by employee group. As an option, the local unit may include a breakdown of future revenue from those employees currently under contracts that will begin contributions when those contracts expire.

The health insurance 2010 levy cap exclusion will be based upon an average State Health Benefit increase of **2.4 percent**. The levy cap workbook will calculate the exclusion, which will be the increase over 2 percent up to the 2.4 percent maximum. There will be no appropriation cap exception this year as the amount is calculated based upon an increase over 4 percent. This calculation is part of the levy cap workbook under 1977 cap.

Municipal Library Tax Levy: P.L. 2011, c.38 requires a dedicated line item on property tax bills for municipal free and joint free public libraries. This does not result in a tax increase, but rather changes the way the minimum library appropriation is displayed to the public.

Library Surplus Transfers: N.J.S.A. 40:54-15 establishes conditions requiring transfer of certain public library fund balance amounts to a municipality. The transferred funds are to be used exclusively as property tax relief. This means the funds transferred must be anticipated as revenue without an offsetting appropriation and no levy cap adjustment. The transferred surplus does not have to be anticipated in the budget all in one year. Any devise, bequest, or donation made pursuant to N.J.S.A. 40:54-19 shall not be deemed surplus or transferred by the board of trustees to the municipality. The calculation and conditions concerning transfer of funds is subject to approval by the Office of the State Librarian. State Library staff is aware of the requirements and time frames, and is prepared to work with local library and fiscal officials to meet budget deadlines.

Information on "identification of excess funds" can be obtained from the State Library website. Questions on this process can be directed to Deputy State Librarian James M. Lonergan at jlonergan@njstatelib.org.

Posting Budgets on Website: N.J.S.A. 40A:4-10 requires each municipality and county to post their current year adopted budget, as well as their adopted budgets for the three prior years, on their web site. The 2013, 2014, 2015 and 2016 budgets should now be posted. Once the 2017 budget is adopted it should be posted (and 2013 may be dropped). Municipalities without their own websites must have their adopted budgets for the current year and three prior years posted on the Division's website.

If your municipality does not have a website, please scan the user-friendly budget section (adopted budget) together with your adopted annual municipal budget as a single pdf and email it to dlgs@dca.nj.gov with the subject heading "Adopted Budget DLGS Website Posting". The adopted budget will be displayed on the Adopted Budgets – Municipalities without Websites webpage.

Approved: Timothy J. Cunningham, Director

Table of Web Links

Document	Internet Address
Municipal & County Budgets webpage	http://www.nj.gov/dca/divisions/dlgs/programs/mc_budgets.html
Local Finance Notice 2015-9	http://www.nj.gov/dca/divisions/dlgs/lfns/15/2015-09.pdf
Municipal User-Friendly Budget Instructions	http://www.state.nj.us/dca/divisions/dlgs/programs/mc_bud_docs/Municipal User-Friendly Budget Instructions.pdf
P.L. 2011 c.38 (library prop. tax line item)	http://www.nileg.state.nj.us/2010/Bills/PL11/38.PDF
N.J.S.A. 40A:54-15 and 40A:54-19	http://www.nileg.state.nj.us/2010/Bills/PL11/224.PDF
Information on Library Surplus Transfers	http://lss.njstatelib.org/lss_files/ReturnOfFundsPacket040814.zip

LFN 2016-18

October 19, 2016

Local Finance Notice

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Kim Guadagno
Lt. Governor

Charles A. Richman
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Distribution

Municipal Clerk

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Clerk to the Board of Chosen
Freeholders

Calendar Year 2017 Municipal and County Budget Cap Information

This Local Finance Notice addresses issues related to CY 2017 Municipal and County Budgets and the 1977 and 2010 cap laws. It includes information on the 1977 cap law Cost of Living Adjustment and the use of the COLA ordinance (resolution) and Group Health Insurance increase thresholds.

Cost of Living Cap Adjustment

An annual Cost-of-Living Adjustment is authorized under the original 1977 budget cap law, currently reflected as N.J.S.A. 40A: 4-45.1a. Current law affecting municipal and county budgets requires compliance with both the "1977" cap law and the 2010 levy cap law.

Under the 1977 law, the Director of the Division of Local Government Services must promulgate the Cost of Living Adjustment (COLA, formerly called Index Rate). The COLA is based on the Implicit Price Deflator for State and Local Governments, calculated by the U.S. Department of Commerce, Bureau of Economic Analysis.

The COLA for CY 2017 budgets is calculated at **one-half percent (.5%)**. Pursuant to N.J.S.A. 40A:4-45.2, "municipalities and counties shall be prohibited from increasing their final appropriations by more than 2.5%..." unless action is taken by the governing body to increase their final appropriations subject to the cap to the statutorily permitted three and a half percent (3.5%). In the case of counties, the increase applies to the property tax levy, not final appropriations.

In other words, the automatic increase to the "1977" cap base is .5%, which is less than the statutory maximum of 2.5%. The governing body may pass a COLA ordinance, increasing the cap base to 3.5%.

A model ordinance is included with this Notice and will be available for download as a Word document on the [Division's web site](#).

A municipality may by ordinance, or a county by resolution, increase the COLA percentage up to 3.5% [N.J.S.A. 40A:4-45.14(b)] or bank (for up to two years) the difference between its final appropriation subject to the cap and 3.5%. Cap banking is not automatic. A single ordinance or resolution can be used to accomplish both activities: increasing appropriations and banking any unappropriated balance. Cap bank balances from 2015 and 2016 are available for use in 2017.

Using the Allowable Percentage Increase

If a governing body wants to increase its allowable percentage increase in its budget up to 3.5%, the following steps must be taken:

1. After January 1st, and prior to introduction and approval of the budget, an ordinance (resolution for counties) must be introduced that details the following:
 - a. The new rate (increase percent) to be adopted; and,
 - b. The additional amount of appropriations to be added by the increase.
2. The ordinance (resolution) must be approved by a majority of the full membership of the governing body, published, and a public hearing held at least 10 days after the publication date. A certified copy of the introduced action must be filed with the Director of the Division of Local Government Services within 5 days of its introduction.
3. The governing body may take a final vote on the action any time after the public hearing and prior to adoption of the budget. Depending on the form of government, the chief executive may veto the action in accordance with local procedures.
4. The ordinance (resolution) takes effect immediately upon passage, and a certified copy of the adopted action must be filed with the Director within 5 days.
5. Cap increase referendums are not permitted if this option is chosen.

Group Health Insurance and Pension Cap Exclusions: The 1977 cap law includes a cap exception for Group Health Insurance (N.J.S.A. 40A:4-45.3e). This exception is limited to the amount appropriated that is over 4% of the previous year's expenditures, but not exceeding the State Health Benefits percentage increase. The State Health Benefits percentage increase for CY 2017 calculations is 2.4%, so there is no 1977 cap exception for Group Health Insurance for CY 2017.

The Group Health Insurance exclusion in the 2010 levy cap is for increases over 2%. Thus, for the 2010 levy cap calculation, the Group Health Insurance exclusion is based on the same 2.4% increase, allowing increases over 2%, up to the maximum of 2.4% as the cap exclusion. The levy cap workbook calculates the exclusion.

As was the case starting in 2012, pension appropriation increases are no longer a 1977 cap law exception. Therefore, the entire pension obligation will be appropriated on sheet 19 under Statutory Expenditures. The 2017 pension obligation amounts have been posted on the Division of Pensions and Benefits website.

If you have any questions regarding this information, please e-mail or call the Bureau of Financial Regulation and Assistance at (609) 292-4806.

Approved: Timothy J. Cunningham

Table of Web Links

Document	Internet Address
Municipal Budget COLA Increase Ordinance	http://www.nj.gov/dca/divisions/dlgs/programs/mc_budgets.html

**CALENDAR YEAR 2017
 MODEL ORDINANCE TO EXCEED THE MUNICIPAL BUDGET APPROPRIATION
 LIMITS
 AND TO ESTABLISH A CAP BANK
 (N.J.S.A. 40A: 4-45.14)**

WHEREAS, the Local Government Cap Law, N.J.S. 40A: 4-45.1 et seq., provides that in the preparation of its annual budget, a municipality shall limit any increase in said budget up to .5% unless authorized by ordinance to increase it to 3.5% over the previous year's final appropriations, subject to certain exceptions; and,

WHEREAS, N.J.S.A. 40A: 4-45.15a provides that a municipality may, when authorized by ordinance, appropriate the difference between the amount of its actual final appropriation and the 3.5% percentage rate as an exception to its final appropriations in either of the next two succeeding years; and,

WHEREAS, the *(insert the name of the governing body)* of the *(insert the name of the municipality)* in the County of *(insert the name of the county)* finds it advisable and necessary to increase its CY 2017 budget by up to 3.5% over the previous year's final appropriations, in the interest of promoting the health, safety and welfare of the citizens; and,

WHEREAS, the *(insert the name of the governing body)* hereby determines that a *(insert the rate of increase)* % increase in the budget for said year, amounting to \$ *(insert the dollar amount increase)* in excess of the increase in final appropriations otherwise permitted by the Local Government Cap Law, is advisable and necessary; and,

WHEREAS the *(insert the name of the governing body)* hereby determines that any amount authorized hereinabove that is not appropriated as part of the final budget shall be retained as an exception to final appropriation in either of the next two succeeding years.

NOW THEREFORE BE IT ORDAINED, by the *(insert the name of the governing body)* of the *(insert the name of the municipality)*, in the County of *(insert the name of the County)*, a majority of the full authorized membership of this governing body affirmatively concurring, that, in the CY 2017 budget year, the final appropriations of the *(insert the name of the municipality)* shall, in accordance with this ordinance and N.J.S.A. 40A: 4-45.14, be increased by *(insert the rate increase)* %, amounting to \$ *(insert the dollar amount increase)*, and that the CY 2017 municipal budget for the *(insert the name of the municipality)* be approved and adopted in accordance with this ordinance; and,

BE IT FURTHER ORDAINED, that any that any amount authorized hereinabove that is not appropriated as part of the final budget shall be retained as an exception to final appropriation in either of the next two succeeding years; and,

BE IT FURTHER ORDAINED, that a certified copy of this ordinance as introduced be filed with the Director of the Division of Local Government Services within 5 days of introduction; and,

BE IT FURTHER ORDAINED, that a certified copy of this ordinance upon adoption, with the recorded vote included thereon, be filed with said Director within 5 days after such adoption.

West Wir^otownship
2017 Municipal Operating Budget

	2013 Charged as of 12/31/14	2014 Charged as of 12/31/15	2015 Charged as of 12/31/16	2016 Budget	2016 Charged as of 2/6/17	2017 Departmental Request	% Dept Req to 2016 Budget	2017 Administration Recommend	% Adm Rec to 2016 Budget
10501100 CLERK - S & W									
10501101 CLERK - S & W	215,264.45	226,030.64	203,873.11	205,291.00	195,608.37	209,610.00	2.10%	209,610.00	2.10%
10501102 CLERK - S & W OVERTIME	327.49	651.36	135.49	4,883.00	2,387.58	6,400.00	31.07%	3,000.00	-38.56%
Total	\$215,591.94	\$226,682.00	\$204,008.60	\$210,174.00	\$197,995.95	\$216,010.00	2.78%	\$212,610.00	1.16%
10501200 CLERK - O.E.									
10501202 CLERK - ADVERTISING LEGAL	2,085.92	1,927.48	2,666.08	3,500.00	4,147.55	3,500.00	0.00%	3,500.00	0.00%
10501207 CLERK - CODIFICATION	2,692.55	4,879.82	4,428.26	10,000.00	10,000.00	10,000.00	0.00%	10,000.00	0.00%
10501209 CLERK - CONF. & SEMINARS	1,939.00	1,515.60	2,076.70	2,500.00	2,469.50	2,500.00	0.00%	2,500.00	0.00%
10501210 CLERK - CONSULTANT FEES	18,996.54	16,514.18	19,492.31	17,500.00	11,980.87	16,500.00	-5.71%	16,500.00	-5.71%
10501214 CLERK - DUES	700.00	715.00	735.00	825.00	780.00	825.00	0.00%	825.00	0.00%
10501226 CLERK - LICENSE/CERTIFICATIONS	0.00	100.00	0.00	100.00	50.00	100.00	0.00%	100.00	0.00%
10501231 CLERK - MEALS	81.55	36.72	63.17	200.00	36.00	200.00	0.00%	200.00	0.00%
10501241 CLERK - PRINTING	162.00	168.13	0.00	50.00	0.00	50.00	0.00%	50.00	0.00%
10501266 CLERK - TECH/SPEC EQUIP MAINT	11,312.00	11,570.00	17,420.00	15,000.00	16,478.00	16,000.00	6.67%	16,000.00	6.67%
10501268 CLERK - TECH/COMPUTER SRVCS	2,950.00	1,900.00	2,500.00	2,500.00	2,500.00	2,500.00	0.00%	2,500.00	0.00%
10501272 CLERK - TRAINING/EDUCATIONAL	695.00	609.00	1,340.00	1,400.00	625.00	1,400.00	0.00%	1,400.00	0.00%
10501273 CLERK - TRAVEL EXPENSE	530.03	458.64	552.50	700.00	595.70	700.00	0.00%	700.00	0.00%
10501305 CLERK - BOOKS, MAGAZINES	232.52	239.85	245.85	350.00	251.86	350.00	0.00%	350.00	0.00%
10501353 CLERK - TECH/COMPUTER SUPPLIES	64.97	1,013.04	1,197.91	1,000.00	678.25	1,000.00	0.00%	1,000.00	0.00%
10501354 CLERK - TECH/SPECIAL SUPP.	618.58	719.99	1,102.31	1,500.00	3,734.82	1,500.00	0.00%	1,500.00	0.00%
Total	\$43,060.66	\$42,367.45	\$53,820.09	\$57,125.00	\$54,327.55	\$57,125.00	0.00%	\$57,125.00	0.00%
10502100 ELECTIONS - S & W									
10502101 ELECTIONS - S & W	380.06	382.58	0.00	200.00	18.29	200.00	0.00%	200.00	0.00%
10502102 ELECTIONS - S & W OVERTIME	1,947.94	1,099.30	1,638.43	1,675.00	1,393.13	1,675.00	0.00%	1,675.00	0.00%
Total	\$2,328.00	\$1,481.88	\$1,638.43	\$1,875.00	\$1,411.42	\$1,875.00	0.00%	\$1,875.00	0.00%
10502200 ELECTIONS - O.E.									
10502202 ELECTIONS - ADVERTISING - LEGAL	724.05	0.00	1,975.00	1,000.00	750.00	1,000.00	0.00%	1,000.00	0.00%
10502210 ELECTIONS - CONSULTANT FEES	6,450.00	7,975.00	7,746.40	10,000.00	9,362.15	10,000.00	0.00%	10,000.00	0.00%
10502231 ELECTIONS - MEALS	280.75	155.64	200.00	300.00	203.00	300.00	0.00%	300.00	0.00%
10502241 ELECTIONS - PRINTING	0.00	0.00	0.00	750.00	465.96	750.00	0.00%	750.00	0.00%
Total	\$7,454.80	\$8,130.64	\$9,921.40	\$12,050.00	\$10,781.11	\$12,050.00	0.00%	\$12,050.00	0.00%
10503100 COUNCIL - S & W									
10503101 COUNCIL - S & W	24,705.00	24,705.00	24,337.81	24,705.00	24,705.00	24,705.00	0.00%	24,705.00	0.00%

West Winthrop Township
2017 Municipal Operating Budget

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Total	\$24,705.00	\$24,705.00	\$24,337.81	\$24,705.00	\$24,705.00	\$24,705.00	0.00%	\$24,705.00	0.00%
10503200 COUNCIL - O.E.									
10503209 COUNCIL - CONF. & SEMINARS	386.00	195.00	599.00	2,000.00	1,535.00	2,000.00	0.00%	2,000.00	0.00%
10503231 COUNCIL - MEALS	327.44	294.37	287.24	700.00	580.50	700.00	0.00%	700.00	0.00%
10503241 COUNCIL - PRINTING	126.00	0.00	0.00	200.00	0.00	200.00	0.00%	200.00	0.00%
10503272 COUNCIL - TRAINING/EDUCATIONAL	0.00	457.00	110.00	2,000.00	165.00	2,000.00	0.00%	2,000.00	0.00%
10503273 COUNCIL - TRAVEL EXPENSE	0.00	0.00	0.00	750.00	396.16	750.00	0.00%	750.00	0.00%
10503354 COUNCIL - TECH/SPECIAL SUPP.	807.05	2,412.81	1,312.25	600.00	891.19	600.00	0.00%	600.00	0.00%
Total	\$1,646.49	\$3,359.18	\$2,308.49	\$6,250.00	\$3,567.85	\$6,250.00	0.00%	\$6,250.00	0.00%
10504100 ADMINISTRATION - S & W									
10504101 ADM - S & W	354,681.15	346,753.35	384,693.86	396,563.00	363,896.03	396,563.00	0.00%	396,563.00	0.00%
Total	\$354,681.15	\$346,753.35	\$384,693.86	\$396,563.00	\$363,896.03	\$396,563.00	0.00%	\$396,563.00	0.00%
10504200 ADMINISTRATION - O.E.									
10504201 ADM - ADVERTISING	1,335.00	3,690.00	1,820.00	3,000.00	1,860.00	3,000.00	0.00%	3,000.00	0.00%
10504202 ADM - ADVERTISING LEGAL	1,548.26	3,822.17	3,250.00	4,000.00	2,388.09	4,000.00	0.00%	4,000.00	0.00%
10504209 ADM - CONF. & SEMINARS	5,059.76	3,405.75	4,439.00	4,500.00	3,115.00	4,500.00	0.00%	4,500.00	0.00%
10504210 ADM - CONSULTANT FEES	4,926.50	7,050.00	14,634.20	10,000.00	325.00	10,000.00	0.00%	10,000.00	0.00%
10504214 ADM - DUES	3,718.00	4,631.00	5,176.07	5,000.00	4,176.07	5,000.00	0.00%	5,000.00	0.00%
10504231 ADM - MEALS	123.03	68.94	0.00	200.00	0.00	200.00	0.00%	200.00	0.00%
10504233 ADM - OFFICE FURN/EQUIP MAINT	14,017.56	13,216.51	11,396.87	13,000.00	9,460.00	13,000.00	0.00%	13,000.00	0.00%
10504235 ADM - OTHER RENTAL	2,517.20	3,303.20	1,348.00	2,500.00	1,610.00	2,500.00	0.00%	2,500.00	0.00%
10504236 ADM - PHOTOCOPY EXPENSE	0.00	0.00	0.00	800.00	0.00	800.00	0.00%	800.00	0.00%
10504238 ADM - PHYSICALS AND MEDICAL	1,405.00	2,180.00	560.00	500.00	330.00	500.00	0.00%	500.00	0.00%
10504241 ADM - PRINTING	7,545.00	8,387.74	6,467.82	7,000.00	10,079.00	7,000.00	0.00%	7,000.00	0.00%
10504263 ADM - NATIONAL NIGHT OUT	2,918.50	2,706.25	2,985.50	3,000.00	3,000.00	3,000.00	0.00%	3,000.00	0.00%
10504268 ADM - TECH/COMPUTER SRVCS	38,479.36	38,403.73	44,464.43	55,000.00	84,688.20	75,000.00	36.36%	75,000.00	36.36%
10504271 ADM - TRAINING - ORGANIZATIONAL	3,460.50	2,845.25	1,240.53	2,500.00	0.00	2,500.00	0.00%	2,500.00	0.00%
10504272 ADM - TRAINING - EDUCATIONAL	450.00	205.00	318.00	500.00	205.00	500.00	0.00%	500.00	0.00%
10504273 ADM - TRAVEL EXPENSE	179.00	200.40	300.40	1,000.00	211.30	1,000.00	0.00%	1,000.00	0.00%
10504274 ADM - TUITION	21,896.77	23,006.82	15,715.80	60,000.00	19,641.77	40,000.00	-33.33%	40,000.00	-33.33%
10504299 ADM - POST OFFICE LEASE COMMISSION	11,811.00	0.00	0.00	0.00	0.00	0.00		0.00	
10504305 ADM - BOOKS, MAGAZINES	912.63	699.25	731.85	1,000.00	879.24	1,000.00	0.00%	1,000.00	0.00%
10504332 ADM - OFFICE SUPPLIES	5,177.88	4,381.52	4,309.74	6,000.00	4,860.38	6,000.00	0.00%	6,000.00	0.00%
10504334 ADM - PHOTOCOPIER SUPPLIES	4,861.05	4,148.66	3,476.71	5,000.00	3,214.41	5,000.00	0.00%	5,000.00	0.00%

West Winthrop Township
2017 Municipal Operating Budget

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10504353 ADM - TECH/COMPUTER SUPPLIES	17,111.63	16,356.00	11,840.86	14,750.00	11,925.00	15,000.00	1.69%	15,000.00	1.69%
10504354 ADM - TECH/SPECIAL SUPP.	10,003.74	65.00	246.18	300.00	245.86	300.00	0.00%	300.00	0.00%
10504402 ADM - FURNITURE	0.00	0.00	1,516.88	2,000.00	299.28	2,000.00	0.00%	2,000.00	0.00%
10504414 ADM - OFFICE EQUIPMENT	0.00	5,189.00	2,400.00	2,400.00	390.00	2,150.00	-10.42%	2,150.00	-10.42%
10504599 ADM - COMMUNITY DAY	0.00	0.00	46,202.82	0.00	17,955.70	0.00		7,500.00	
Total	\$159,457.37	\$147,962.19	\$184,841.66	\$203,950.00	\$180,859.30	\$203,950.00	0.00%	\$211,450.00	3.68%
10505100 MAYOR - S & W									
10505101 MAYOR - S & W	58,955.00	59,573.93	60,307.00	61,053.00	60,307.17	61,790.00	1.21%	61,790.00	1.21%
Total	\$58,955.00	\$59,573.93	\$60,307.00	\$61,053.00	\$60,307.17	\$61,790.00	1.21%	\$61,790.00	1.21%
10505200 MAYOR - O.E.									
10505209 MAYOR - CONF. & SEMINARS	1,845.36	1,638.59	1,526.50	2,300.00	1,928.99	2,300.00	0.00%	2,300.00	0.00%
10505214 MAYOR - DUES	1,010.00	1,235.00	1,010.00	1,010.00	1,010.00	1,010.00	0.00%	1,010.00	0.00%
10505273 MAYOR - TRAVEL EXPENSE	3,000.00	3,000.00	3,000.00	3,200.00	3,000.00	3,200.00	0.00%	3,200.00	0.00%
10505354 MAYOR - TECH/SPECIAL SUPP.	526.56	123.70	1,146.97	390.00	387.62	390.00	0.00%	390.00	0.00%
Total	\$6,381.92	\$5,997.29	\$6,683.47	\$6,900.00	\$6,326.61	\$6,900.00	0.00%	\$6,900.00	0.00%
10506100 FINANCIAL ADMINISTRATION - S & W									
10506101 FIN ADM - S & W	440,859.00	451,983.49	438,454.68	438,505.00	418,724.59	448,036.00	2.17%	448,036.00	2.17%
10506102 FIN ADM - OVERTIME	2,638.80	2,655.90	1,955.59	8,674.00	5,243.31	7,192.00	-17.09%	7,192.00	-17.09%
Total	\$443,497.80	\$454,639.39	\$440,410.27	\$447,179.00	\$423,967.90	\$455,228.00	1.80%	\$455,228.00	1.80%
10506200 FINANCIAL ADMINISTRATION - O.E.									
10506209 FIN ADM - CONF. & SEMINARS	1,915.00	2,703.00	2,629.35	2,700.00	2,562.83	2,700.00	0.00%	2,700.00	0.00%
10506214 FIN ADM - DUES	605.00	605.00	405.00	605.00	505.00	605.00	0.00%	605.00	0.00%
10506226 FIN ADM - LICENSE/CERTIFICATIONS	100.00	0.00	100.00	100.00	0.00	100.00	0.00%	100.00	0.00%
10506241 FIN ADM - PRINTING	906.00	0.00	0.00	0.00	0.00	0.00		0.00	
10506272 FIN ADM - TRAINING/EDUCATIONAL	244.30	527.00	0.00	500.00	0.00	500.00	0.00%	500.00	0.00%
10506273 FIN ADM - TRAVEL EXPENSE	500.00	627.64	679.77	700.00	531.92	700.00	0.00%	700.00	0.00%
10506305 FIN ADM - BOOKS, MAGAZINES	148.33	155.66	339.03	195.00	167.66	195.00	0.00%	195.00	0.00%
10506354 FIN ADM - TECH/SPECIAL SUPP.	3,234.63	3,021.57	3,205.97	3,200.00	2,710.58	3,200.00	0.00%	3,200.00	0.00%
Total	\$7,653.26	\$7,639.87	\$7,359.12	\$8,000.00	\$6,477.99	\$8,000.00	0.00%	\$8,000.00	0.00%
10507200 AUDIT & ACCOUNTING SERVICES - O.E.									
10507203 AUDIT - ANNUAL AUDIT	31,801.00	27,450.00	27,805.00	27,805.00	27,805.00	27,805.00	0.00%	27,805.00	0.00%
10507264 AUDIT - SPECIAL ACCOUNTING SERVICES	10,763.00	17,000.00	17,000.00	17,000.00	17,000.00	17,000.00	0.00%	17,000.00	0.00%

West Winthrop
2017 Municipal Operating Budget

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Total	\$42,564.00	\$44,450.00	\$44,805.00	\$44,805.00	\$44,805.00	\$44,805.00	0.00%	\$44,805.00	0.00%
10508200 DATA PROCESSING - O.E.									
10508212 DATA PROCESSING - O.E.	38,572.26	38,996.06	42,402.00	42,402.00	42,402.00	42,402.00	0.00%	42,402.00	0.00%
Total	\$38,572.26	\$38,996.06	\$42,402.00	\$42,402.00	\$42,402.00	\$42,402.00	0.00%	\$42,402.00	0.00%
10509100 ASSESSMENT OF TAXES - S & W									
10509101 ASSESSMENT - S & W	171,659.56	189,296.55	200,583.92	204,495.00	201,535.26	223,607.00	9.35%	223,607.00	9.35%
10509102 ASSESSMENT - S & W OVERTIME	31.33	0.00	0.00	1,575.00	0.00	1,575.00	0.00%	1,575.00	0.00%
Total	\$171,690.89	\$189,296.55	\$200,583.92	\$206,070.00	\$201,535.26	\$225,182.00	9.27%	\$225,182.00	9.27%
10509200 ASSESSMENT OF TAXES - O.E.									
10509202 ASSESSMENT - ADVERTISING LEGAL	0.00	0.00	0.00	50.00	0.00	75.00	50.00%	75.00	50.00%
10509209 ASSESSMENT - CONF. & SEMINARS	0.00	25.00	0.00	280.00	0.00	675.00	141.07%	675.00	141.07%
10509214 ASSESSMENT - DUES	2,044.95	970.00	300.00	300.00	300.00	500.00	66.67%	500.00	66.67%
10509226 ASSESSMENT - LICENSE/CERTIFICATIONS	0.00	100.00	0.00	50.00	0.00	150.00	200.00%	150.00	200.00%
10509241 ASSESSMENT - PRINTING	1,685.52	1,641.07	80.10	1,813.00	90.20	1,957.00	7.94%	1,957.00	7.94%
10509268 ASSESSMENT - TECH/COMPUTER SRVCS	0.00	0.00	0.00	150.00	0.00	200.00	33.33%	200.00	33.33%
10509272 ASSESSMENT - TRAINING/EDUCATIONAL	595.00	640.00	2,239.00	2,041.00	1,847.00	900.00	-55.90%	900.00	-55.90%
10509273 ASSESSMENT - TRAVEL EXPENSE	3,090.23	3,324.90	3,902.30	3,400.00	3,471.70	3,500.00	2.94%	3,500.00	2.94%
10509353 ASSESSMENT - TECH/COMPUTER SUPPLIES	34.21	1,270.95	1,309.95	1,310.00	1,339.95	1,425.00	8.78%	1,425.00	8.78%
Total	\$7,449.91	\$7,971.92	\$7,831.35	\$9,394.00	\$7,048.85	\$9,382.00	-0.13%	\$9,382.00	-0.13%
10510100 COLLECTION OF TAXES - S & W									
10510101 COLLECTION - S & W	117,490.38	120,138.83	124,500.14	130,426.00	112,088.45	144,362.00	10.68%	144,362.00	10.68%
10510102 COLLECTION - S & W OVERTIME	92.46	487.97	900.79	996.00	657.26	996.00	0.00%	996.00	0.00%
Total	\$117,582.84	\$120,626.80	\$125,400.93	\$131,422.00	\$112,745.71	\$145,358.00	10.60%	\$145,358.00	10.60%
10510200 COLLECTION OF TAXES - O.E.									
10510201 COLLECTION - ADVERTISING	323.00	361.50	354.50	800.00	482.94	800.00	0.00%	800.00	0.00%
10510209 COLLECTION - CONF. & SEMINARS	578.00	958.00	1,053.00	900.00	864.00	900.00	0.00%	900.00	0.00%
10510214 COLLECTION - DUES	300.00	300.00	300.00	350.00	300.00	350.00	0.00%	350.00	0.00%
10510226 COLLECTION - LICENSE/CERTIFICATIONS	50.00	50.00	0.00	100.00	50.00	100.00	0.00%	100.00	0.00%
10510231 COLLECTION - MEALS	65.71	103.84	86.88	150.00	72.06	150.00	0.00%	150.00	0.00%
10510241 COLLECTION - PRINTING	4,894.35	6,286.12	5,300.83	6,400.00	5,824.40	6,400.00	0.00%	6,400.00	0.00%
10510252 COLLECTION - SEWER BILLING CHARGES	6,218.63	6,415.26	5,708.34	7,900.00	7,134.62	7,900.00	0.00%	7,900.00	0.00%
10510272 COLLECTION - TRAINING/EDUCATIONAL	540.00	0.00	0.00	1,600.00	1,099.00	2,300.00	43.75%	2,300.00	43.75%

West Winthrop Township
2017 Municipal Operating Budget

	2013 Charged as of 12/31/14	2014 Charged as of 12/31/15	2015 Charged as of 12/31/16	2016 Budget	2016 Charged as of 2/6/17	2017 Departmental Request	% Dept Req to 2016 Budget	2017 Administration Recommend	% Adm Rec to 2016 Budget
10510273 COLLECTION - TRAVEL EXPENSES	0.00	251.80	202.80	500.00	156.80	500.00	0.00%	500.00	0.00%
10510305 COLLECTION - BOOKS, MAGAZINES	0.00	0.00	0.00	200.00	0.00	200.00	0.00%	200.00	0.00%
10510353 COLLECTION - TECH/COMPUTER SUPPLIES	39.58	752.89	1,355.31	2,500.00	1,862.84	1,800.00	-28.00%	1,800.00	-28.00%
10510354 COLLECTION - TECH/SPECIAL SUPP.	2,768.27	0.00	19.50	100.00	10.00	100.00	0.00%	100.00	0.00%
10510414 COLLECTION - OFFICE EQUIPMENT	126.56	0.00	0.00	250.00	202.15	250.00	0.00%	250.00	0.00%
Total	\$15,904.10	\$15,479.41	\$14,381.16	\$21,750.00	\$18,058.81	\$21,750.00	0.00%	\$21,750.00	0.00%
10512200 SUPPLEMENTAL FIRE SERVICES PROGRAM									
10512560 SUPP FIRE SERVICES PROGRAM - PJ VOL FIRE	0.00	4,327.01	4,482.00	4,482.00	4,482.00	4,482.00	0.00%	4,482.00	0.00%
10512561 SUPP FIRE SERVICES PROGRAM - WW VOL FI	0.00	3,514.80	4,482.00	4,482.00	3,173.87	4,482.00	0.00%	4,482.00	0.00%
Total	\$0.00	\$7,841.81	\$8,964.00	\$8,964.00	\$7,655.87	\$8,964.00	0.00%	\$8,964.00	0.00%
10513100 UNIFORM FIRE CODE - S & W									
10513101 UNIFORM FIRE CODE - s & w	91,215.30	93,917.71	111,170.48	171,666.00	157,056.38	94,634.00	-44.87%	94,634.00	-44.87%
Total	\$91,215.30	\$93,917.71	\$111,170.48	\$171,666.00	\$157,056.38	\$94,634.00	-44.87%	\$94,634.00	-44.87%
10513200 UNIFORM FIRE CODE - O.E.									
10513214 UNIFORM FIRE CODE - DUES	330.00	250.00	250.00	250.00	260.00	300.00	20.00%	255.00	2.00%
10513226 UNIFORM FIRE CODE - LICENSE/CERTIFICATI	225.00	225.00	90.00	225.00	180.00	300.00	33.33%	229.00	1.78%
10513241 UNIFORM FIRE CODE - PRINTING	279.00	243.00	0.00	800.00	0.00	800.00	0.00%	816.00	2.00%
10513272 UNIFORM FIRE CODE - TRAINING/EDUCA.	325.00	325.00	481.13	325.00	1,150.00	400.00	23.08%	331.00	1.85%
10513305 UNIFORM FIRE CODE - BOOKS MAGAZINES	426.61	443.89	1,642.06	325.00	0.00	400.00	23.08%	331.00	1.85%
10513335 UNIFORM FIRE CODE - PHOTO SUPP/SERVIC	0.00	0.00	0.00	110.00	0.00	100.00	-9.09%	112.00	1.82%
10513354 UNIFORM FIRE CODE - TECH/SPECIAL SUPP.	0.00	212.00	0.00	220.00	375.00	200.00	-9.09%	224.00	1.82%
10513357 UNIFORM FIRE CODE - UNIFORMS	448.39	933.89	275.00	550.00	675.26	600.00	9.09%	560.00	1.82%
10513560 UNIFORM FIRE CODE - PJ VOL FIRE CO.	4,512.00	0.00	0.00	0.00	0.00	0.00		0.00	
10513561 UNIFORM FIRE CODE - WW VOL FIRE CO	5,223.00	0.00	0.00	0.00	0.00	0.00		0.00	
Total	\$11,769.00	\$2,632.78	\$2,738.19	\$2,805.00	\$2,640.26	\$3,100.00	10.52%	\$2,858.00	1.89%
10514100 EMERGENCY SERVICES - S & W									
10514101 EMERGENCY SERVICES - S & W	728,334.52	722,665.10	867,976.00	947,423.00	949,043.58	1,036,782.00	9.43%	1,014,359.00	7.07%
10514102 EMERGENCY SERVICES - S & W OVERTIME	63,303.32	93,089.64	139,791.23	89,000.00	85,371.03	117,000.00	31.46%	89,000.00	0.00%
10514103 EMERGENCY SERVICES - S & W-EVENT	789.19	-70.43	-3,113.73	0.00	-294.71	0.00		0.00	
Total	\$792,427.03	\$815,684.31	\$1,004,653.50	\$1,036,423.00	\$1,034,119.90	\$1,153,782.00	11.32%	\$1,103,359.00	6.46%
10514200 EMERGENCY SERVICES - O.E.									
10514206 EMERGENCY SERVICES - CEU TRAINING	0.00	480.00	200.00	800.00	633.00	900.00	12.50%	816.00	2.00%

West Windsor Township
2017 Municipal Operating Budget

	2013 Charged as of 12/31/14	2014 Charged as of 12/31/15	2015 Charged as of 12/31/16	2016 Budget	2016 Charged as of 2/6/17	2017 Departmental Request	% Dept Req to 2016 Budget	2017 Administration Recommend	% Adm Rec to 2016 Budget
10514208 EMERGENCY SERVICES - COMMUNICATION I	999.45	935.26	593.01	1,500.00	200.00	1,500.00	0.00%	1,530.00	2.00%
10514209 EMERGENCY SERVICES - CONF. & SEMINARS	500.00	500.00	500.00	500.00	81.00	500.00	0.00%	510.00	2.00%
10514210 EMERGENCY SERVICES - CONSULTANT FEES	9,700.00	-5,729.98	13,450.00	9,100.00	9,100.00	9,100.00	0.00%	9,282.00	2.00%
10514214 EMERGENCY SERVICES - DUES	364.00	400.00	400.00	400.00	400.00	400.00	0.00%	408.00	2.00%
10514226 EMERGENCY SERVICES - LICENSES & CERT.	150.00	111.00	0.00	150.00	150.00	200.00	33.33%	153.00	2.00%
10514231 EMERGENCY SERVICES - MEALS	710.00	660.35	762.27	500.00	789.74	500.00	0.00%	510.00	2.00%
10514238 EMERGENCY SERVICES - PHYSICALS/MEDICA	5,020.00	3,101.00	6,040.00	4,500.00	4,254.00	13,100.00	191.11%	4,590.00	2.00%
10514241 EMERGENCY SERVICES - PRINTING	1,837.50	996.00	2,000.00	2,000.00	1,886.03	2,300.00	15.00%	2,040.00	2.00%
10514266 EMERGENCY SERVICES - TECH/SPECIAL EQUI	14,956.71	4,703.55	5,381.70	12,000.00	10,894.44	15,000.00	25.00%	12,240.00	2.00%
10514272 EMERGENCY SERVICES - TRAINING/EDUCA.	4,590.00	8,262.61	5,654.72	8,500.00	8,389.00	10,000.00	17.65%	8,670.00	2.00%
10514278 EMERGENCY SERVICES - VEHICLE REPAIR	77,799.11	60,646.40	65,666.97	66,000.00	69,007.16	120,000.00	81.82%	67,320.00	2.00%
10514305 EMERGENCY SERVICES - BOOKS, MAGAZINE	146.00	180.00	430.00	250.00	180.00	250.00	0.00%	255.00	2.00%
10514354 EMERGENCY SERVICES - TECH/SPECIAL SUPP	16,458.54	23,839.14	23,000.00	25,000.00	23,601.76	25,000.00	0.00%	25,500.00	2.00%
10514355 EMERGENCY SERVICES - TIRES & TUBES	3,576.09	4,226.29	4,530.00	4,420.00	6,235.00	6,000.00	35.75%	4,500.00	1.81%
10514357 EMERGENCY SERVICES - UNIFORMS	12,352.73	24,212.10	26,761.95	20,500.00	18,910.55	25,500.00	24.39%	20,910.00	2.00%
10514599 EMERGENCY SERVICES - HURRICANE SANDY	0.00	0.00	0.00	0.00	0.00	10,000.00	100.00%	0.00	
Total	\$149,160.13	\$127,523.72	\$155,370.62	\$156,120.00	\$154,711.68	\$240,250.00	53.89%	\$159,234.00	1.99%
10515200 PRINCETON JUNCTION VOLUNTEER FIRE CO.									
10515560 PRINCETON JUNCTION VOLUNTEER FIRE CO.	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	75,000.00	66.67%	50,000.00	11.11%
Total	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00	\$75,000.00	66.67%	\$50,000.00	11.11%
10516200 WEST WINDSOR VOLUNTEER FIRE COMPANY									
10516561 WEST WINDSOR VOLUNTEER FIRE COMPANY	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	75,000.00	66.67%	50,000.00	11.11%
Total	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00	\$75,000.00	66.67%	\$50,000.00	11.11%
10517200 TWIN "W" FIRST AID SQUAD									
10517562 TWIN "W" FIRST AID SQUAD	30,000.00	15,000.00	0.00	0.00	0.00	0.00		0.00	
Total	\$30,000.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	
10518100 POLICE - S & W									
10518101 POLICE - S & W	5,473,457.21	5,741,218.80	5,797,049.06	5,853,179.00	5,544,476.67	6,030,334.00	3.03%	6,004,596.00	2.59%
10518102 POLICE - S & W OVERTIME	109,476.93	106,335.45	125,406.08	115,000.00	109,431.03	115,000.00	0.00%	115,000.00	0.00%
10518103 POLICE - TELECOMMUNICATOR OVERTIME	114,905.33	102,477.77	94,192.86	94,000.00	100,910.00	99,000.00	5.32%	99,000.00	5.32%
Total	\$5,697,839.47	\$5,950,032.02	\$6,016,648.00	\$6,062,179.00	\$5,754,817.70	\$6,244,334.00	3.00%	\$6,218,596.00	2.58%
10518200 POLICE - O.E.									

West Winthrop Township
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	2013 Charged as of 12/31/14	2014 Charged as of 12/31/15	2015 Charged as of 12/31/16	2016 Budget	2016 Charged as of 2/6/17	2017 Departmental Request	% Dept Req to 2016 Budget	2017 Administration Recommend	% Adm Rec to 2016 Budget
10518201 POLICE - ADVERTISING	688.80	1,144.78	0.00	850.00	0.00	500.00	-41.18%	500.00	
10518208 POLICE - COMMUNICATION EQUIP MAINT	11,709.41	6,726.61	9,798.64	15,150.00	7,897.40	18,150.00	19.80%	18,150.00	19.80%
10518209 POLICE - CONF. & SEMINARS	2,212.38	988.38	1,950.36	1,400.00	3,713.24	1,400.00	0.00%	1,400.00	0.00%
10518210 POLICE - CONSULTANT FEES	556.14	-2,729.00	0.00	1,000.00	1,048.13	1,000.00	0.00%	1,000.00	0.00%
10518214 POLICE - DUES	2,503.00	2,090.00	2,470.00	2,400.00	2,035.00	2,400.00	0.00%	2,400.00	0.00%
10518221 POLICE - JAIL EXPENSE	35.07	0.00	450.00	950.00	28.95	950.00	0.00%	950.00	0.00%
10518231 POLICE - MEALS	932.49	1,642.50	1,173.74	1,050.00	2,961.15	1,050.00	0.00%	1,050.00	0.00%
10518233 POLICE - OFFICE FURN/EQUIP MAINT	62,215.51	74,733.86	61,180.00	62,500.00	74,855.37	66,225.00	5.96%	66,225.00	5.96%
10518235 POLICE - OTHER RENTAL	0.00	0.00	343.38	400.00	308.00	400.00	0.00%	400.00	0.00%
10518238 POLICE - PHYSICALS & M.D.	3,923.00	4,175.00	0.00	3,500.00	1,412.00	3,500.00	0.00%	3,500.00	0.00%
10518241 POLICE - PRINTING	1,197.00	2,922.00	1,333.93	4,000.00	2,593.43	4,000.00	0.00%	4,000.00	0.00%
10518270 POLICE - TELEPHONE	0.00	0.00	40.00	0.00	0.00	0.00		0.00	
10518272 POLICE - TRAINING/EDUCATIONAL	8,701.57	15,174.50	8,276.00	8,000.00	14,560.50	8,000.00	0.00%	8,000.00	0.00%
10518273 POLICE - TRAVEL EXPENSE	46.85	423.20	311.61	500.00	0.00	500.00	0.00%	500.00	0.00%
10518276 POLICE - UNIFORM CLEANING & RENTAL	17,757.35	18,110.35	18,000.00	18,000.00	16,800.00	18,000.00	0.00%	18,000.00	0.00%
10518278 POLICE - VEHICLE REPAIR	30,289.63	35,123.67	57,870.26	40,000.00	29,262.60	40,000.00	0.00%	37,000.00	-7.50%
10518305 POLICE - BOOKS, MAGAZINES	1,950.52	1,736.31	1,778.36	1,200.00	1,765.36	1,200.00	0.00%	1,200.00	0.00%
10518317 POLICE - GUN AMMUNITION	12,950.02	8,422.58	8,500.93	9,000.00	12,027.56	9,000.00	0.00%	12,000.00	33.33%
10518332 POLICE - OFFICE SUPPLIES	7,298.68	9,460.54	4,955.54	6,000.00	14,004.89	6,000.00	0.00%	6,000.00	0.00%
10518334 POLICE - PHOTOCOPIER SUPPLIES	1,965.80	1,202.60	1,500.00	2,500.00	0.00	2,500.00	0.00%	2,500.00	0.00%
10518335 POLICE - PHOTO SUPPLIES/SRVCS	0.00	0.00	200.00	200.00	0.00	200.00	0.00%	200.00	0.00%
10518354 POLICE - TECH/SPECIAL SUPP.	17,448.67	13,850.22	15,735.07	15,500.00	11,363.87	15,500.00	0.00%	15,500.00	0.00%
10518355 POLICE - TIRES & TUBES	9,892.52	5,124.68	6,526.77	7,000.00	7,306.96	7,000.00	0.00%	7,000.00	0.00%
10518357 POLICE - UNIFORMS	39,957.21	39,660.91	34,302.65	35,000.00	36,610.20	35,000.00	0.00%	35,000.00	0.00%
10518401 POLICE - COMMUNICATIONS EQUIPMENT	0.00	0.00	0.00	500.00	0.00	500.00	0.00%	500.00	0.00%
10518420 POLICE - TECH/SPECIALIZED EQUIP	588.31	1,906.62	4,523.00	2,000.00	6,636.91	2,000.00	0.00%	2,000.00	0.00%
10518424 POLICE - VEHICLES	79,772.00	74,127.32	79,250.00	82,000.00	72,085.70	82,000.00	0.00%	82,000.00	0.00%
Total	\$314,591.93	\$316,017.63	\$320,470.24	\$320,600.00	\$319,277.22	\$326,975.00	1.99%	\$326,975.00	1.99%
10520100 ANIMAL CONTROL - S & W									
10520101 ANIMAL CONTROL - S & W	0.00	0.00	0.00	1.00	0.00	1.00	0.00%	1.00	0.00%
Total	\$0.00	\$0.00	\$0.00	\$1.00	\$0.00	\$1.00	0.00%	\$1.00	0.00%
10520200 ANIMAL CONTROL - O.E.									
10520248 ANIMAL CONTROL - PUBLIC HEALTH SERVICE	3,772.24	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00%	5,000.00	0.00%
Total	\$3,772.24	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0.00%	\$5,000.00	0.00%

West Winthrop Township
2017 Municipal Operating Budget

	2013	2014	2015	2016	2017	% Dept	2017	2017	% Adm
	Charged	Charged	Charged	Budget	Charged	Req	Departmental	Administration	Rec
	as of 12/31/14	as of 12/31/15	as of 12/31/16	Budget	as of 2/6/17	to 2016	Request	Recommend	to 2016
						Budget			Budget
10521100 BOARD OF HEALTH - S & W									
10521101	BOARD OF HEALTH - S & W	395,416.60	415,804.39	418,562.97	442,726.00	5.26%	466,034.00	450,872.00	1.84%
10521102	BOARD OF HEALTH - S & W OVERTIME	4,038.57	6,617.42	9,120.74	6,000.00	0.00%	6,000.00	6,000.00	0.00%
	Total	\$399,455.17	\$422,421.81	\$427,683.71	\$448,726.00	5.19%	\$472,034.00	\$456,872.00	1.82%
10521200 BOARD OF HEALTH - O.E.									
10521209	BOARD OF HEALTH - CONF. & SEMINARS	1,519.12	1,892.46	2,179.06	2,000.00	0.00%	2,000.00	2,000.00	0.00%
10521214	BOARD OF HEALTH - DUES	760.00	687.00	994.85	1,050.00	9.52%	1,150.00	1,150.00	9.52%
10521226	BOARD OF HEALTH - LICENSE/CERTIFICATION	250.00	216.69	640.00	700.00	0.00%	700.00	700.00	0.00%
10521241	BOARD OF HEALTH - PRINTING	1,426.00	1,528.55	1,274.55	1,400.00	0.00%	1,400.00	1,400.00	0.00%
10521245	BOARD OF HEALTH - PROP MAINT ABATEME	0.00	-1,420.10	900.00	4,900.00	0.00%	4,900.00	4,900.00	0.00%
10521248	BOARD OF HEALTH - PUBLIC HEALTH SERVICE	33,202.79	25,224.44	31,673.14	35,000.00	0.00%	35,000.00	35,000.00	0.00%
10521266	BOARD OF HEALTH - TECH/SPEC EQUIP MAIP	265.00	267.75	268.24	400.00	0.00%	400.00	400.00	0.00%
10521272	BOARD OF HEALTH - TRAINING/EDUCA.	2,390.00	1,681.27	275.00	2,500.00	-4.00%	2,400.00	2,400.00	-4.00%
10521273	BOARD OF HEALTH - TRAVEL EXPENSE	4,341.30	4,370.80	3,533.60	4,000.00	0.00%	4,000.00	4,000.00	0.00%
10521276	BOARD OF HEALTH - UNIFORM CLEANING/RI	350.00	350.00	350.00	350.00	0.00%	350.00	350.00	0.00%
10521278	BOARD OF HEALTH - VEHICLE REPAIR	371.75	541.00	314.95	1,000.00	0.00%	1,000.00	1,000.00	0.00%
10521305	BOARD OF HEALTH - BOOKS, MAGAZINES	0.00	0.00	494.83	500.00	0.00%	500.00	500.00	0.00%
10521332	BOARD OF HEALTH - OFFICE SUPPLIES	947.02	838.70	1,904.78	800.00	0.00%	800.00	800.00	0.00%
10521335	BOARD OF HEALTH - PHOTO SUPPLIES/SRVC.	195.68	0.00	152.70	200.00	0.00%	200.00	200.00	0.00%
10521354	BOARD OF HEALTH - TECH/SPECIAL SUPP.	1,979.45	930.52	1,184.83	1,100.00	0.00%	1,100.00	1,100.00	0.00%
10521357	BOARD OF HEALTH - UNIFORMS	938.63	957.35	1,036.92	1,150.00	0.00%	1,150.00	1,150.00	0.00%
10521401	BOARD OF HEALTH - COMMUNICATIONS EQ.	0.00	0.00	0.00	400.00	0.00%	400.00	400.00	0.00%
10521420	BOARD OF HEALTH - TECH/SPECIALIZED EQU	737.35	756.62	505.09	500.00	0.00%	500.00	500.00	0.00%
	Total	\$49,674.09	\$38,823.05	\$47,682.54	\$57,950.00	0.00%	\$57,950.00	\$57,950.00	0.00%
10522100 RECREATION - S & W									
10522101	RECREATION - S & W	89,910.00	91,221.00	92,772.97	94,352.00	2.19%	96,419.00	96,419.00	2.19%
	Total	\$89,910.00	\$91,221.00	\$92,772.97	\$94,352.00	2.19%	\$96,419.00	\$96,419.00	2.19%
10522200 RECREATION - O.E.									
10522246	RECREATION - PROGRAM EXPENSE	0.00	0.00	0.00	0.00		7,500.00	0.00	
	Total	\$0.00	\$0.00	\$0.00	\$0.00		\$7,500.00	\$0.00	
10524100 SENIOR CITIZEN PROGRAM - S & W									
10524101	SENIOR CITIZEN - S & W	143,569.72	151,166.87	157,307.80	168,410.00	1.98%	171,743.00	171,743.00	1.98%
	Total	\$143,569.72	\$151,166.87	\$157,307.80	\$168,410.00	1.98%	\$171,743.00	\$171,743.00	1.98%

West Winthrop Township
2017 Municipal Operating Budget

	2013 Charged as of 12/31/14	2014 Charged as of 12/31/15	2015 Charged as of 12/31/16	2016 Budget	2016 Charged as of 2/6/17	2017 Departmental Request	% Dept Req to 2016 Budget	2017 Administration Recommend	% Adm Rec to 2016 Budget
10524200 SENIOR CITIZEN PROGRAM - O.E.									
10524209 SENIOR CITIZEN - CONF. & SEMINARS	0.00	0.00	0.00	150.00	0.00	150.00	0.00%	150.00	0.00%
10524210 SENIOR CITIZEN - CONSULTANT FEES	53,460.00	57,003.00	56,149.00	63,000.00	60,435.00	63,000.00	0.00%	63,000.00	0.00%
10524214 SENIOR CITIZEN - DUES	145.00	145.00	145.00	175.00	145.00	175.00	0.00%	175.00	0.00%
10524226 SENIOR CITIZEN - LICENSES/CERTIFICATION	2,013.27	1,865.72	1,926.33	180.00	171.91	180.00	0.00%	180.00	0.00%
10524231 SENIOR CITIZEN - MEALS	2,695.26	2,741.46	4,827.57	2,800.00	3,478.51	2,800.00	0.00%	2,800.00	0.00%
10524235 SENIOR CITIZEN - OTHER RENTAL	1,894.02	2,152.08	2,562.25	2,650.00	2,316.10	2,650.00	0.00%	2,650.00	0.00%
10524266 SENIOR CITIZEN - TECH/SPEC EQUIP MAINT	0.00	248.90	30.00	100.00	1,865.00	100.00	0.00%	100.00	0.00%
10524272 SENIOR CITIZEN - TRAINING/EDUCATIONAL	0.00	0.00	0.00	180.00	0.00	180.00	0.00%	180.00	0.00%
10524273 SENIOR CITIZEN - TRAVEL EXPENSE	0.00	0.00	0.00	50.00	35.84	50.00	0.00%	50.00	0.00%
10524279 SENIOR CITIZEN - VEHICLE MAINTENANCE	4,724.94	236.16	1,502.14	2,500.00	3,312.92	5,000.00	100.00%	3,000.00	20.00%
10524305 SENIOR CITIZEN - BOOKS, MAGAZINES	64.11	321.51	321.51	300.00	337.11	300.00	0.00%	300.00	0.00%
10524332 SENIOR CITIZEN - OFFICE SUPPLIES	820.39	809.19	347.30	500.00	417.14	500.00	0.00%	500.00	0.00%
10524334 SENIOR CITIZEN - PHOTOCOPIER SUPPLIES	1,194.07	699.78	626.64	1,000.00	743.61	1,000.00	0.00%	1,000.00	0.00%
10524354 SENIOR CITIZEN - TECH/SPECIAL SUPP.	203.52	818.12	644.67	300.00	626.86	300.00	0.00%	300.00	0.00%
Total	\$67,214.58	\$67,040.92	\$69,082.41	\$73,885.00	\$73,885.00	\$76,385.00	3.38%	\$74,385.00	0.68%
10529100 COMMUNITY DEVELOPMENT - S & W									
10529101 COMMUNITY DEVELOPMENT - S & W	88,311.00	89,636.00	91,204.89	92,801.00	76,799.80	24,524.00	-73.57%	24,524.00	-73.57%
Total	\$88,311.00	\$89,636.00	\$91,204.89	\$92,801.00	\$76,799.80	\$24,524.00	-73.57%	\$24,524.00	-73.57%
10529200 COMMUNITY DEVELOPMENT COORDINATOR - O.E.									
10529209 COMM. DEV. - CONFERENCES & SEMINARS	200.00	231.00	55.00	400.00	30.00	400.00	0.00%	400.00	0.00%
10529214 COMM. DEV. - DUES	0.00	0.00	0.00	200.00	0.00	275.00	37.50%	275.00	37.50%
10529231 COMM. DEV. - MEALS	0.00	0.00	0.00	75.00	0.00	0.00	0.00%	0.00	0.00%
10529272 COMM. DEV. - TRAINING/EDUCATION	0.00	0.00	0.00	0.00	0.00	250.00	0.00%	250.00	0.00%
10529273 COMM. DEV. - TRAVEL EXPENSE	153.35	169.56	127.64	250.00	68.56	0.00	0.00%	0.00	0.00%
10529305 COMM. DEV. - BOOKS & MAGAZINES	0.00	0.00	0.00	75.00	0.00	75.00	0.00%	75.00	0.00%
Total	\$353.35	\$400.56	\$182.64	\$1,000.00	\$98.56	\$1,000.00	0.00%	\$1,000.00	0.00%
10530100 ENGINEERING SERVICES & COSTS - S & W									
10530101 ENGINEERING - S & W	163,083.76	192,787.92	189,219.71	200,203.00	174,307.21	269,200.00	34.46%	264,480.00	32.11%
10530102 ENGINEERING - S & W OVERTIME	2,967.84	1,333.40	774.90	2,950.00	1,872.69	6,950.00	135.59%	6,950.00	135.59%
Total	\$166,051.60	\$194,121.32	\$189,994.61	\$203,153.00	\$176,179.90	\$276,150.00	35.93%	\$271,430.00	33.61%
10530200 ENGINEERING SERVICES & COSTS - O.E.									

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10530209 ENGINEERING - CONF. & SEMINARS	865.00	910.00	1,250.06	1,600.00	970.00	1,600.00	0.00%	1,600.00	0.00%
10530210 ENGINEERING - CONSULTANT FEES	23,149.67	28,164.04	35,170.71	36,050.00	30,771.72	35,000.00	-2.91%	35,000.00	-2.91%
10530214 ENGINEERING - DUES	150.00	520.00	150.00	550.00	230.00	550.00	0.00%	550.00	0.00%
10530236 ENGINEERING - PHOTOCOPY EXPENSES	2,909.20	1,606.78	3,200.00	4,000.00	3,754.71	3,000.00	-25.00%	3,000.00	-25.00%
10530266 ENGINEERING - TECH/SPEC EQUIP MAINT	1,785.96	1,946.76	2,121.96	1,900.00	2,334.12	2,400.00	26.32%	2,400.00	26.32%
10530272 ENGINEERING - TRAINING/EDUCATIONAL	420.00	295.00	209.00	450.00	220.00	450.00	0.00%	450.00	0.00%
10530273 ENGINEERING - TRAVEL EXPENSE	8,100.00	8,100.00	8,100.00	8,100.00	8,100.00	10,800.00	33.33%	10,800.00	33.33%
10530276 ENGINEERING - UNIFORM CLEANING	350.00	350.00	350.00	350.00	350.00	350.00	0.00%	350.00	0.00%
10530299 ENGINEERING - MISC SERVICES	4,161.14	8,424.52	4,374.32	5,300.00	4,510.71	4,500.00	-15.09%	4,500.00	-15.09%
10530305 ENGINEERING - BOOKS, MAGAZINES	265.91	0.00	281.76	250.00	0.00	250.00	0.00%	250.00	0.00%
10530353 ENGINEERING - TECH/COMPUTER SUPPLIES	3,094.81	2,134.84	475.00	800.00	1,983.42	420.00	-47.50%	420.00	-47.50%
10530354 ENGINEERING - TECH/SPECIAL SUPP.	334.59	1,893.32	2,314.81	2,400.00	1,210.20	2,400.00	0.00%	2,400.00	0.00%
10530357 ENGINEERING - UNIFORMS	329.00	299.00	319.00	380.00	328.95	410.00	7.89%	410.00	7.89%
Total	\$45,915.28	\$54,644.26	\$58,316.62	\$62,130.00	\$54,763.83	\$62,130.00	0.00%	\$62,130.00	0.00%
10533100 LAND USE - S & W									
10533101 LAND USE - S & W	188,462.64	192,467.81	188,942.36	199,951.00	193,294.45	203,188.00	1.62%	203,188.00	1.62%
10533102 LAND USE - S & W OVERTIME	0.00	0.00	180.63	0.00	0.00	0.00		0.00	
Total	\$188,462.64	\$192,467.81	\$189,122.99	\$199,951.00	\$193,294.45	\$203,188.00	1.62%	\$203,188.00	1.62%
10533200 LAND USE - O.E.									
10533202 LAND USE - ADVERTISING - LEGAL	0.00	0.00	0.00	100.00	0.00	100.00	0.00%	100.00	0.00%
10533207 LAND USE - CODIFICATION	0.00	84.00	72.00	750.00	0.00	750.00	0.00%	750.00	0.00%
10533209 LAND USE - CONF. & SEMINARS	16.00	16.00	9.00	1,000.00	30.60	1,000.00	0.00%	1,000.00	0.00%
10533210 LAND USE - CONSULTANT FEES	0.00	0.00	10,000.00	32,000.00	32,000.00	37,000.00	15.63%	37,000.00	15.63%
10533214 LAND USE - DUES	622.00	632.00	665.00	750.00	660.00	800.00	6.67%	800.00	6.67%
10533223 LAND USE - LEGAL FEES	4,741.85	5,269.92	15,000.00	20,500.00	20,500.00	25,000.00	21.95%	25,000.00	21.95%
10533236 LAND USE - PHOTOCOPY EXPENSE	0.00	0.00	0.00	250.00	0.00	350.00	40.00%	350.00	40.00%
10533241 LAND USE - PRINTING	254.31	254.31	0.00	375.00	0.00	400.00	6.67%	400.00	6.67%
10533273 LAND USE - TRAVEL EXPENSE	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	2,700.00	0.00%	2,700.00	0.00%
10533332 LAND USE - OFFICE SUPPLIES	1,136.57	665.83	701.83	1,500.00	507.87	1,500.00	0.00%	1,500.00	0.00%
Total	\$9,470.73	\$9,622.06	\$29,147.83	\$59,925.00	\$56,398.47	\$69,600.00	16.15%	\$69,600.00	16.15%
10534200 PLANNING BOARD - O.E.									
10534202 PLANNING BOARD - ADVERTISING - LEGAL	41.18	118.61	200.00	200.00	200.00	200.00	0.00%	200.00	0.00%
10534209 PLANNING BOARD - CONF. & SEMINARS	243.00	812.57	0.00	250.00	349.00	500.00	100.00%	500.00	100.00%
10534210 PLANNING BOARD - CONSULTANT FEES	0.00	2,626.76	37,500.00	0.00	0.00	0.00		0.00	

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10534214 PLANNING BOARD - DUES	315.00	360.00	360.00	450.00	500.00	11.11%	500.00	11.11%
10534223 PLANNING BOARD - LEGAL FEES	2,147.97	4,151.30	0.00	25,000.00	20,000.00	-20.00%	20,000.00	-20.00%
10534228 PLANNING BOARD - LITIGATION	9,633.75	10,283.87	54,500.00	30,000.00	25,000.00	-16.67%	25,000.00	-16.67%
10534250 PLANNING BOARD - RECORDING SECRETARY	835.02	3,122.73	5,000.00	5,000.00	5,000.00	0.00%	5,000.00	0.00%
10534305 PLANNING BOARD - BOOKS, MAGAZINES	620.00	283.00	117.00	0.00	350.00	100.00%	350.00	100.00%
Total	\$13,835.92	\$21,758.84	\$97,677.00	\$60,900.00	\$51,550.00	-15.35%	\$51,550.00	-15.35%
10535200 SITE PLAN REVIEW ADVISORY BOARD - O.E.								
10535250 SPRAB - RECORDING SECRETARY	795.60	735.93	900.00	900.00	1,000.00	11.11%	1,000.00	11.11%
Total	\$795.60	\$735.93	\$900.00	\$900.00	\$1,000.00	11.11%	\$1,000.00	11.11%
10536200 ZONING BOARD - O.E.								
10536202 ZONING BOARD - ADVERTISING - LEGAL	93.45	51.80	150.00	150.00	150.00	0.00%	150.00	0.00%
10536209 ZONING BOARD - CONF. & SEMINARS	0.00	380.00	0.00	500.00	500.00	0.00%	500.00	0.00%
10536210 ZONING BOARD - CONSULTANT FEES	0.00	0.00	0.00	0.00	0.00		0.00	
10536223 ZONING BOARD - LEGAL FEES	2,300.02	1,892.50	4,964.00	8,000.00	6,000.00	10.60%	6,000.00	10.60%
10536228 ZONING BOARD - LITIGATION	0.00	37,014.81	33,500.00	26,000.00	35,000.00	-2.78%	35,000.00	-2.78%
10536250 ZONING BOARD - RECORDING SECRETARY	1,681.56	1,136.61	1,500.00	1,500.00	1,500.00	0.00%	1,500.00	0.00%
Total	\$4,075.03	\$40,475.72	\$40,114.00	\$35,650.00	\$43,150.00	-0.98%	\$43,150.00	-0.98%
10537200 ENVIRONMENTAL COMMISSION - O.E.								
10537202 ENVIRONMENTAL COMM - ADVERTISING - LI	32.54	0.00	0.00	40.00	40.00	0.00%	40.00	0.00%
10537209 ENVIRONMENTAL COMM - CONF. & SEMINA	510.40	60.00	300.00	310.00	310.00	0.00%	310.00	0.00%
10537214 ENVIRONMENTAL COMM - DUES	350.00	350.00	350.00	350.00	350.00	0.00%	350.00	0.00%
10537236 ENVIRONMENTAL COMM - PHOTOCOPY EXP	0.00	0.00	0.00	100.00	100.00	0.00%	100.00	0.00%
10537263 ENVIRONMENTAL COMM - SPECIAL EVENTS	0.00	0.00	0.00	250.00	250.00	0.00%	250.00	0.00%
10537354 ENVIRONMENTAL COMM - TECH/SPECIAL SL	0.00	2,197.52	3,600.00	3,700.00	3,700.00	0.00%	2,000.00	-45.95%
Total	\$892.94	\$2,607.52	\$4,250.00	\$395.00	\$4,750.00	0.00%	\$3,050.00	-35.79%
10538100 CONSTRUCTION OFFICIAL - S & W								
10538101 CONST OFFL - S & W	1,049,291.28	1,112,396.69	1,158,611.68	1,147,472.05	1,184,111.00	0.02%	1,183,876.00	0.00%
10538102 CONST OFFL - S & W OVERTIME	8,342.16	3,630.44	2,399.53	1,358.12	5,000.00	0.00%	5,000.00	0.00%
Total	\$1,057,633.44	\$1,116,027.13	\$1,161,011.21	\$1,148,830.17	\$1,189,111.00	0.02%	\$1,188,876.00	0.00%
10538200 CONSTRUCTION OFFICIAL - O.E.								
10538209 CONST OFFL - CONF. & SEMINARS	4,777.54	2,083.47	3,348.36	1,693.42	4,505.00	0.00%	4,505.00	0.00%
10538214 CONST OFFL - DUES	1,884.00	1,784.00	2,104.00	2,390.00	2,700.00	-1.46%	2,700.00	-1.46%

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10538226	164.00	410.00	273.00	455.00	455.00	495.00	8.79%	495.00	8.79%
10538241	2,067.25	2,542.54	1,873.00	2,800.00	2,770.00	2,800.00	0.00%	2,800.00	0.00%
10538272	2,289.50	2,688.21	3,561.46	3,800.00	3,470.26	3,800.00	0.00%	3,800.00	0.00%
10538273	10,800.00	10,575.00	10,800.00	10,800.00	10,800.00	10,800.00	0.00%	10,800.00	0.00%
10538276	2,100.00	2,100.00	2,100.00	2,100.00	2,100.00	2,100.00	0.00%	2,100.00	0.00%
10538278	3,667.61	2,291.24	5,210.98	2,800.00	3,360.39	2,800.00	0.00%	2,800.00	0.00%
10538305	398.34	4,073.20	3,794.51	3,600.00	1,675.49	3,600.00	0.00%	3,600.00	0.00%
10538354	2,128.93	1,427.38	1,334.09	1,300.00	1,352.42	1,300.00	0.00%	1,300.00	0.00%
10538357	2,474.10	2,072.80	2,499.10	2,500.00	2,573.60	2,500.00	0.00%	2,500.00	0.00%
10538404	348.80	522.52	216.24	300.00	189.60	300.00	0.00%	300.00	0.00%
10538420	0.00	0.00	84.50	300.00	298.44	300.00	0.00%	300.00	0.00%
Total	\$33,100.07	\$32,570.36	\$37,199.24	\$38,000.00	\$33,128.62	\$38,000.00	0.00%	\$38,000.00	0.00%
10540100 PUBLIC WORKS - S & W									
10540101	948,297.32	957,888.87	953,539.48	1,108,033.00	1,031,706.96	1,108,033.00	0.00%	1,108,033.00	0.00%
10540102	66,775.88	96,457.35	84,198.48	75,000.00	68,724.29	75,000.00	0.00%	75,000.00	0.00%
Total	\$1,015,073.20	\$1,054,346.22	\$1,037,737.96	\$1,183,033.00	\$1,100,431.25	\$1,183,033.00	0.00%	\$1,183,033.00	0.00%
10540200 PUBLIC WORKS - O.E.									
10540208	1,101.60	3,122.85	1,602.55	1,000.00	1,813.60	1,000.00	0.00%	1,000.00	0.00%
10540214	0.00	0.00	0.00	500.00	0.00	500.00	0.00%	500.00	0.00%
10540226	192.00	0.00	0.00	0.00	1,044.00	0.00	0.00%	0.00	0.00%
10540231	0.00	50.00	0.00	0.00	0.00	0.00	0.00%	0.00	0.00%
10540238	2,941.00	2,119.00	2,174.00	3,850.00	2,157.00	3,850.00	0.00%	3,850.00	0.00%
10540251	897.57	1,284.50	742.13	4,500.00	2,944.70	4,500.00	0.00%	4,500.00	0.00%
10540265	0.00	0.00	0.00	600.00	0.00	600.00	0.00%	600.00	0.00%
10540266	9,057.90	6,403.83	15,895.90	15,000.00	18,326.19	15,000.00	0.00%	15,000.00	0.00%
10540272	65.00	1,113.45	198.00	1,000.00	1,872.00	1,000.00	0.00%	1,000.00	0.00%
10540276	5,250.00	5,250.00	4,900.00	5,525.00	5,512.44	5,525.00	0.00%	5,525.00	0.00%
10540277	0.00	732.86	7,492.11	3,500.00	1,387.00	3,500.00	0.00%	3,500.00	0.00%
10540278	68,647.53	57,230.36	80,232.98	68,288.00	92,634.60	68,288.00	0.00%	68,288.00	0.00%
10540302	11,218.88	43,323.88	26,556.00	52,000.00	30,120.86	52,000.00	0.00%	52,000.00	0.00%
10540332	0.00	0.00	0.00	0.00	3,292.10	0.00	0.00%	0.00	0.00%
10540339	5,689.60	10,522.10	11,926.30	17,000.00	10,526.20	17,000.00	0.00%	17,000.00	0.00%
10540350	987.18	8,074.59	5,925.25	4,000.00	5,992.68	4,000.00	0.00%	4,000.00	0.00%
10540352	23,939.95	18,046.86	14,711.62	14,000.00	2,500.00	14,000.00	0.00%	14,000.00	0.00%
10540354	17,208.38	19,628.72	26,776.47	13,000.00	12,186.16	13,000.00	0.00%	13,000.00	0.00%

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10540355 PUBLIC WORKS - TIRES & TUBES	10,525.19	18,004.58	7,147.04	7,514.00	3,400.50	7,514.00	0.00%	7,514.00	0.00%
10540357 PUBLIC WORKS - UNIFORMS	4,248.52	2,845.96	3,650.00	4,500.00	5,796.93	4,500.00	0.00%	4,500.00	0.00%
10540420 PUBLIC WORKS - TECH/SPECIALIZED EQUIP	10,991.90	0.00	1,897.03	3,000.00	807.00	3,000.00	0.00%	3,000.00	0.00%
Total	\$172,962.20	\$197,753.54	\$211,827.38	\$218,777.00	\$202,313.96	\$218,777.00	0.00%	\$218,777.00	0.00%
10541100 SNOW REMOVAL - S & W									
10541102 SNOW REMOVAL - S & W OVERTIME	60,000.00	59,000.00	59,000.00	59,000.00	51,068.46	59,000.00	0.00%	59,000.00	0.00%
Total	\$60,000.00	\$59,000.00	\$59,000.00	\$59,000.00	\$51,068.46	\$59,000.00	0.00%	\$59,000.00	0.00%
10541200 SNOW REMOVAL - O.E.									
10541224 SNOW REMOVAL - KELLY BILL REIMBURSEMI	10,903.76	0.00	0.00	9,300.00	0.00	9,300.00	0.00%	9,300.00	0.00%
10541231 SNOW REMOVAL - MEALS	1,000.00	1,820.78	1,979.80	500.00	368.85	500.00	0.00%	500.00	0.00%
10541251 SNOW REMOVAL - SERVICE/MAINT CONTRA	49,267.34	79,837.33	81,206.99	73,200.00	73,200.00	73,200.00	0.00%	73,200.00	0.00%
10541278 SNOW REMOVAL - VEHICLE REPAIR	3,742.96	1,044.04	208.98	0.00	0.00	0.00		0.00	
10541340 SNOW REMOVAL - SALT & SAND	106,785.94	80,297.85	74,807.09	80,000.00	79,796.94	80,000.00	0.00%	80,000.00	0.00%
10541354 SNOW REMOVAL - TECH/SPECIAL SUPP.	1,300.00	0.00	4,797.14	0.00	0.00	0.00		0.00	
Total	\$173,000.00	\$163,000.00	\$163,000.00	\$163,000.00	\$153,365.79	\$163,000.00	0.00%	\$163,000.00	0.00%
10542100 SEWER SYSTEM - S & W									
10542101 SEWER SYSTEM - S & W	369,939.21	408,118.24	406,652.54	433,404.00	357,525.39	433,404.00	0.00%	433,404.00	0.00%
10542102 SEWER SYSTEM - S & W OVERTIME	20,003.41	20,176.61	16,066.88	30,000.00	36,545.17	30,000.00	0.00%	30,000.00	0.00%
Total	\$389,942.62	\$428,294.85	\$422,719.42	\$463,404.00	\$394,070.56	\$463,404.00	0.00%	\$463,404.00	0.00%
10542200 SEWER SYSTEM - O.E.									
10542208 SEWER SYSTEM - COMM EQUIP MAINT	0.00	0.00	0.00	700.00	0.00	700.00	0.00%	700.00	0.00%
10542214 SEWER SYSTEM - DUES	550.00	704.00	917.00	430.00	893.00	430.00	0.00%	430.00	0.00%
10542226 SEWER SYSTEM - LICENSE/CERTIFICATIONS	0.00	152.00	500.00	160.00	1,452.90	160.00	0.00%	160.00	0.00%
10542231 SEWER SYSTEM - MEALS	411.15	80.95	139.27	200.00	0.00	200.00	0.00%	200.00	0.00%
10542246 SEWER SYSTEM - PROGRAM EXPENSE	1,315.29	1,341.50	1,343.77	1,365.00	1,354.99	1,365.00	0.00%	1,365.00	0.00%
10542251 SEWER SYSTEM - SERVICE/MAINT CONTRAC	5,489.44	5,474.18	4,285.02	9,700.00	4,053.99	9,700.00	0.00%	9,700.00	0.00%
10542266 SEWER SYSTEM - TECH/SPEC EQUIP MAINT	8,409.29	15,359.76	16,099.71	14,000.00	20,018.17	14,000.00	0.00%	14,000.00	0.00%
10542272 SEWER SYSTEM - TRAINING/EDUCATIONAL	3,708.00	1,109.88	6,849.51	4,500.00	307.90	4,500.00	0.00%	4,500.00	0.00%
10542276 SEWER SYSTEM - UNIFORM CLEANING & RET	2,025.00	1,950.00	2,300.00	2,025.00	2,300.00	2,025.00	0.00%	2,025.00	0.00%
10542278 SEWER SYSTEM - VEHICLE REPAIR	18,861.27	21,547.17	11,201.23	9,900.00	17,556.53	9,900.00	0.00%	9,900.00	0.00%
10542302 SEWER SYSTEM - ASPHALT	0.00	0.00	0.00	0.00	316.50	0.00		0.00	
10542332 SEWER SYSTEM - OFFICE SUPPLIES	0.00	0.00	0.00	0.00	1,121.17	0.00		0.00	
10542350 SEWER SYSTEM - STONE & GRAVEL	0.00	0.00	0.00	0.00	250.00	0.00		0.00	

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10542354 SEWER SYSTEM - TECH/SPECIAL SUPP.	36,094.13	45,687.49	52,828.37	63,270.00	52,091.50	63,270.00	0.00%	63,270.00	0.00%
10542355 SEWER SYSTEM - TIRES & TUBES	10,099.71	1,695.67	3,075.00	1,600.00	500.00	1,600.00	0.00%	1,600.00	0.00%
10542357 SEWER SYSTEM - UNIFORMS	4,321.22	2,406.53	2,519.34	1,900.00	1,873.38	1,900.00	0.00%	1,900.00	0.00%
Total	\$91,284.50	\$97,509.13	\$102,058.22	\$109,750.00	\$104,090.03	\$109,750.00	0.00%	\$109,750.00	0.00%
10544200 FACILITIES AND OPEN SPACE - O.E.									
10544208 FACILITIES - COMMUNICATION EQUIP MAIN	0.00	0.00	0.00	200.00	0.00	200.00	0.00%	200.00	0.00%
10544251 FACILITIES - SERVICE/MAINT CONTRACTS	7,510.00	7,720.00	7,825.00	8,000.00	9,370.00	8,000.00	0.00%	8,000.00	0.00%
10544266 FACILITIES - TECH/SPEC EQUIP MAINT	10,304.31	4,087.88	7,178.78	19,000.00	14,902.86	19,000.00	0.00%	19,000.00	0.00%
10544276 FACILITIES - UNIFORM CLEANING & RENTAL	2,450.00	2,450.00	2,422.77	2,450.00	2,304.12	2,450.00	0.00%	2,450.00	0.00%
10544278 FACILITIES - VEHICLE REPAIR	19,128.06	19,154.59	16,235.31	16,250.00	25,139.23	16,250.00	0.00%	16,250.00	0.00%
10544354 FACILITIES - TECH/SPECIAL SUPP.	33,114.28	37,421.72	32,993.39	35,500.00	32,029.67	35,500.00	0.00%	35,500.00	0.00%
10544355 FACILITIES - TIRES & TUBES	2,663.26	7,438.26	1,960.00	2,500.00	956.24	2,500.00	0.00%	2,500.00	0.00%
10544357 FACILITIES - UNIFORMS	1,839.99	3,198.97	2,083.94	3,800.00	1,231.98	3,800.00	0.00%	3,800.00	0.00%
10544420 FACILITIES - TECH/SPECIALIZED EQUIP	1,556.95	745.67	8,251.42	2,500.00	0.00	2,500.00	0.00%	2,500.00	0.00%
Total	\$78,566.85	\$82,217.09	\$78,950.61	\$90,200.00	\$85,934.10	\$90,200.00	0.00%	\$90,200.00	0.00%
10546200 LEGAL SERVICES & COSTS - O.E.									
10546210 LEGAL - LABOR COUNSEL	38,011.53	32,881.70	40,748.40	39,000.00	84,627.90	50,000.00	28.21%	50,000.00	28.21%
10546223 LEGAL - LEGAL FEES	117,653.10	85,568.79	80,000.00	80,000.00	70,000.00	80,000.00	0.00%	70,000.00	-12.50%
10546224 LEGAL - LEGAL FEES - TOWNSHIP COUNCIL	0.00	0.00	20,000.00	20,000.00	20,000.00	20,000.00	0.00%	20,000.00	0.00%
10546228 LEGAL - LITIGATION	157,522.83	185,266.88	129,251.60	131,000.00	95,372.10	140,000.00	6.87%	130,000.00	-0.76%
Total	\$313,187.46	\$303,717.37	\$270,000.00	\$270,000.00	\$270,000.00	\$290,000.00	7.41%	\$270,000.00	0.00%
10547100 MUNICIPAL PROSECUTOR - S & W									
10547200 MUNICIPAL PROSECUTOR - O.E.									
10547210 MUNICIPAL PROSECUTOR - CONSULTANT FE.	28,300.00	26,885.00	30,000.00	30,000.00	30,000.00	30,000.00	0.00%	30,000.00	0.00%
Total	\$28,300.00	\$26,885.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	0.00%	\$30,000.00	0.00%
10548200 MUNICIPAL PUBLIC DEFENDER - O.E.									
10548210 MUNICIPAL PUBLIC DEFENDER - CONSULTAN	10,509.00	11,210.50	19,200.00	18,240.00	18,240.00	18,240.00	0.00%	17,240.00	-5.48%
Total	\$10,509.00	\$11,210.50	\$19,200.00	\$18,240.00	\$18,240.00	\$18,240.00	0.00%	\$17,240.00	-5.48%
10550200 UNEMPLOYMENT INSURANCE - O.E.									
10550299 UNEMPLOYMENT INSURANCE - O.E.	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00%	1,000.00	0.00%
Total	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	0.00%	\$1,000.00	0.00%

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10551100 GROUP INSURANCE - S & W									
10551101 GROUP INSURANCE - S & W	44,750.00	61,375.00	70,500.00	82,500.00	71,750.00	82,500.00	0.00%	82,500.00	0.00%
Total	\$44,750.00	\$61,375.00	\$70,500.00	\$82,500.00	\$71,750.00	\$82,500.00	0.00%	\$82,500.00	0.00%
10551200 GROUP INSURANCE - O.E.									
10551234 GROUP INSURANCE - OTHER PRESCRIPTION	40.00	25.00	10.00	50.00	5.00	0.00	-100.00%	0.00	0.00%
10551246 GROUP INSURANCE - PROGRAM EXPENSE	3,600.00	3,600.00	3,600.00	4,000.00	3,600.00	4,000.00	0.00%	4,000.00	0.00%
10551280 GROUP INSURANCE - VISION CARE	45,412.51	46,856.42	44,825.80	54,000.00	48,664.95	53,000.00	-1.85%	53,000.00	-1.85%
10551299 GROUP INSURANCE - MISC SERVICES	3,169,976.26	3,343,610.98	3,542,315.40	3,854,112.00	3,847,902.08	4,400,000.00	14.16%	4,400,000.00	14.16%
Total	\$3,219,028.77	\$3,394,092.40	\$3,590,751.20	\$3,912,162.00	\$3,900,172.03	\$4,457,000.00	13.93%	\$4,457,000.00	13.93%
10552200 OTHER INSURANCE - O.E.									
10552290 OTHER INSURANCE - WORKERS COMPENSAT	288,171.00	291,854.00	304,465.00	319,931.00	319,931.00	313,868.00	-1.90%	313,868.00	-1.90%
10552299 OTHER INSURANCE - LIABILITY	362,007.00	368,413.00	377,975.00	381,465.00	381,465.00	396,480.00	3.94%	396,480.00	3.94%
Total	\$650,178.00	\$660,267.00	\$682,440.00	\$701,396.00	\$701,396.00	\$710,348.00	1.28%	\$710,348.00	1.28%
10553100 PUBLIC BUILDINGS & GROUNDS - S & W									
10553101 BLDG & GROUNDS - S & W	149,512.36	152,362.99	154,703.86	160,845.00	155,190.60	163,866.00	1.88%	163,866.00	1.88%
10553102 BLDG & GROUNDS - S & W OVERTIME	594.41	655.22	-215.49	1,000.00	-203.69	1,000.00	0.00%	1,000.00	0.00%
Total	\$150,106.77	\$153,018.21	\$154,488.37	\$161,845.00	\$154,986.91	\$164,866.00	1.87%	\$164,866.00	1.87%
10553200 PUBLIC BUILDINGS & GROUNDS - O.E.									
10553204 BLDG & GROUNDS - BLDG REPAIR & MAINT	30,103.10	33,946.90	40,256.84	37,000.00	36,856.23	42,000.00	13.51%	42,000.00	13.51%
10553205 BLDG & GROUNDS - BUILDING RENTAL	0.00	0.00	0.00	1,000.00	0.00	1,000.00	0.00%	1,000.00	0.00%
10553218 BLDG & GROUNDS - HYAC REPAIR/MAINTEN	43,656.00	44,760.00	47,287.78	48,504.00	48,504.00	48,504.00	0.00%	48,504.00	0.00%
10553231 BLDG & GROUNDS - MEALS	0.00	0.00	0.00	150.00	0.00	150.00	0.00%	150.00	0.00%
10553235 BLDG & GROUNDS - OTHER RENTAL	4,211.17	3,163.40	3,500.00	5,746.00	4,540.95	5,746.00	0.00%	5,746.00	0.00%
10553251 BLDG & GROUNDS - SERVICE/MAINT CONTR.	12,279.01	15,450.68	15,421.14	15,000.00	19,444.00	17,000.00	13.33%	17,000.00	13.33%
10553266 BLDG & GROUNDS - TECH/SPEC EQUIP MAIN	574.00	2,888.34	1,519.00	1,500.00	591.00	1,500.00	0.00%	1,500.00	0.00%
10553276 BLDG & GROUNDS - UNIFORM CLEANING/RE	1,995.44	880.60	2,139.92	1,500.00	2,857.45	1,175.00	0.00%	1,175.00	0.00%
10553278 BLDG & GROUNDS - VEHICLE REPAIR	2,636.00	1,979.85	2,374.60	3,250.00	1,158.90	3,000.00	100.00%	3,000.00	100.00%
10553297 BLDG & GROUNDS - ART CENTER	762.44	2,658.26	865.61	2,000.00	249.96	2,000.00	0.00%	2,000.00	0.00%
10553298 BLDG & GROUNDS - RON ROGERS ARBORETI	1,930.00	598.03	950.00	1,250.00	1,955.44	2,250.00	80.00%	2,250.00	80.00%
10553299 BLDG & GROUNDS - SCHENCK FARMSTEAD	10,496.93	10,061.03	11,099.17	12,000.00	12,357.73	12,000.00	0.00%	12,000.00	0.00%
10553327 BLDG & GROUNDS - JANITORIAL/BLDG SUPPLI	2,461.40	2,004.46	1,478.11	2,000.00	1,502.33	2,000.00	0.00%	2,000.00	0.00%
10553330 BLDG & GROUNDS - MINOR BLDG REPAIR SL	698.50	749.00	1,058.20	1,000.00	568.50	1,000.00	0.00%	1,000.00	0.00%
10553340 BLDG & GROUNDS - SALT & SAND									

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10553352 BLDG & GROUNDS - SIGNS	0.00	0.00	0.00	200.00	0.00	200.00	0.00%	200.00	0.00%
10553354 BLDG & GROUNDS - TECH/SPECIAL SUPP.	7,018.15	6,724.70	8,202.76	5,000.00	7,285.27	5,000.00	0.00%	5,000.00	0.00%
10553357 BLDG & GROUNDS - UNIFORMS	692.85	404.25	1,485.11	1,500.00	618.74	1,500.00	0.00%	1,500.00	0.00%
10553404 BLDG & GROUNDS - MINOR EQUIP & TOOLS	281.00	200.00	289.60	500.00	475.07	500.00	0.00%	500.00	0.00%
Total	\$120,770.99	\$127,444.50	\$138,902.84	\$140,275.00	\$139,940.57	\$149,775.00	6.77%	\$149,775.00	6.77%
10554200 FIRE HYDRANT SERVICES - O.E.									
10554281 FIRE HYDRANT SERVICES - WATER	738,087.84	731,675.88	740,000.00	740,000.00	740,000.00	740,000.00	0.00%	740,000.00	0.00%
Total	\$738,087.84	\$731,675.88	\$740,000.00	\$740,000.00	\$740,000.00	\$740,000.00	0.00%	\$740,000.00	0.00%
10555200 CENTRAL POSTAGE - O.E.									
10555240 CENTRAL POSTAGE - POSTAGE	46,061.87	31,535.54	39,090.16	39,000.00	31,000.00	31,000.00	-20.51%	31,000.00	-20.51%
Total	\$46,061.87	\$31,535.54	\$39,090.16	\$39,000.00	\$31,000.00	\$31,000.00	-20.51%	\$31,000.00	-20.51%
10556200 UTILITY EXPENSES - O.E.									
10556215 UTILITY EXPENSES - ELECTRIC/NATURAL GAS	451,890.63	446,251.79	451,999.60	462,000.00	462,000.00	462,000.00	0.00%	462,000.00	0.00%
10556270 UTILITY EXPENSES - TELEPHONE	121,264.16	122,694.93	130,000.00	130,000.00	130,000.00	130,000.00	0.00%	130,000.00	0.00%
10556277 UTILITY EXPENSES - STREET LIGHTING	374,905.79	319,063.87	375,000.00	375,000.00	375,000.00	375,000.00	0.00%	375,000.00	0.00%
10556281 UTILITY EXPENSES - WATER	19,868.81	24,001.18	24,500.00	24,500.00	32,500.00	32,500.00	32.65%	32,500.00	32.65%
Total	\$967,929.39	\$912,011.77	\$981,499.60	\$991,500.00	\$999,500.00	\$999,500.00	0.81%	\$999,500.00	0.81%
10557200 GASOLINE - O.E.									
10557307 GASOLINE - DIESEL FUEL	140,264.79	133,426.47	118,000.00	107,500.00	107,500.00	107,500.00	0.00%	107,500.00	0.00%
10557311 GASOLINE - TOOL FUEL	0.00	0.00	3,500.00	3,500.00	3,500.00	3,500.00	0.00%	3,500.00	0.00%
10557315 GASOLINE - UNLEADED	191,883.40	190,831.58	178,500.00	149,000.00	149,000.00	149,000.00	0.00%	149,000.00	0.00%
Total	\$332,148.19	\$324,258.05	\$300,000.00	\$260,000.00	\$260,000.00	\$260,000.00	0.00%	\$260,000.00	0.00%
10558200 REFUSE COLLECTION - O.E.									
10558218 REFUSE COLLECTION - BRUSH DISPOSAL	36,575.00	81,070.30	58,351.00	76,000.00	76,000.00	76,000.00	0.00%	76,000.00	0.00%
10558219 REFUSE COLLECTION - REFUSE REMOVAL	489,565.60	495,972.01	505,000.00	58,000.00	58,000.00	577,600.00	3.51%	577,600.00	3.51%
10558220 REFUSE COLLECTION - RECYCLING	220,909.45	220,909.44	219,100.00	223,200.00	223,200.00	227,300.00	1.84%	227,300.00	1.84%
10558222 REFUSE COLLECTION - LANDFILL CHARGES	1,053,000.00	1,038,090.56	1,043,000.00	1,019,900.00	1,019,900.00	996,200.00	-2.32%	996,200.00	-2.32%
10558224 REFUSE COLLECTION - KELLY BILL REIMBURS.	135,000.00	135,000.00	135,000.00	135,000.00	135,000.00	135,000.00	0.00%	135,000.00	0.00%
Total	\$1,935,050.05	\$1,971,042.31	\$1,960,451.00	\$2,012,100.00	\$2,012,100.00	\$2,012,100.00	0.00%	\$2,012,100.00	0.00%
10560100 EXTENDED SICK LEAVE - S & W									
10560101 EXTENDED SICK LEAVE - S & W	43,851.34	49,500.00	41,883.11	49,500.00	18,738.43	49,500.00	0.00%	49,500.00	0.00%

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Total	\$43,851.34	\$49,500.00	\$41,883.11	\$49,500.00	\$18,738.43	\$49,500.00	0.00%	\$49,500.00	0.00%
10561100 ACCUMULATED SICK LEAVE - S & W									
10561101 ACCUMULATED SICK LEAVE - S & W	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	0.00%	10,000.00	0.00%
Total	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	0.00%	\$10,000.00	0.00%
10576200 SOCIAL SECURITY SYSTEM - O.E.									
10576599 SOCIAL SECURITY SYSTEM	928,130.04	920,306.20	912,468.38	970,619.00	945,096.29	970,619.00	0.00%	970,619.00	0.00%
Total	\$928,130.04	\$920,306.20	\$912,468.38	\$970,619.00	\$945,096.29	\$970,619.00	0.00%	\$970,619.00	0.00%
10577200 PUBLIC EMPLOYEE RETIREMENT SYSTEM - O.E.									
10577599 PUBLIC EMPLOYEES RETIREMENT SYSTEM	640,860.00	729,453.00	698,964.00	756,604.00	756,604.00	815,100.00	7.73%	818,535.00	8.19%
Total	\$640,860.00	\$729,453.00	\$698,964.00	\$756,604.00	\$756,604.00	\$815,100.00	7.73%	\$818,535.00	8.19%
10578200 POLICE & FIREMENS RETIREMENT SYSTEM-O.E.									
10578599 POLICE & FIREMENS RETIREMENT SYSTEM	1,360,336.00	1,414,214.00	1,375,134.93	1,490,556.00	1,490,556.00	1,473,714.00	-1.13%	1,473,714.00	-1.13%
Total	\$1,360,336.00	\$1,414,214.00	\$1,375,134.93	\$1,490,556.00	\$1,490,556.00	\$1,473,714.00	-1.13%	\$1,473,714.00	-1.13%
10579200 DEFINED CONTRIBUTION RETIREMENT PROGRAM									
10579599 DEFINED CONTRIBUTION RETIREMENT PROC	3,467.21	3,597.94	4,126.49	10,000.00	3,120.07	10,000.00	0.00%	10,000.00	0.00%
Total	\$3,467.21	\$3,597.94	\$4,126.49	\$10,000.00	\$3,120.07	\$10,000.00	0.00%	\$10,000.00	0.00%
10595200 MUNICIPAL ALLIANCE GRANT CONTRIBUTION-OE									
10595599 MUNICIPAL ALLIANCE GRANT CONTRIBUTIO	2,870.00	2,871.50	2,873.00	2,873.00	2,873.00	2,873.00	0.00%	2,873.00	0.00%
Total	\$2,870.00	\$2,871.50	\$2,873.00	\$2,873.00	\$2,873.00	\$2,873.00	0.00%	\$2,873.00	0.00%
10604200 ILSA WWP REGIONAL SCHOOL DISTRICT - O.E.									
10604251 ILSA WWP REG SCH DIST-CABLE STATION MK	28,000.00	28,560.00	29,131.00	29,714.00	29,714.00	30,308.00	2.00%	30,308.00	2.00%
Total	\$28,000.00	\$28,560.00	\$29,131.00	\$29,714.00	\$29,714.00	\$30,308.00	2.00%	\$30,308.00	2.00%
10614200 LOSAP									
10614599 LOSAP	76,000.00	72,000.00	40,000.00	40,000.00	40,000.00	40,000.00	0.00%	40,000.00	0.00%
Total	\$76,000.00	\$72,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	0.00%	\$40,000.00	0.00%
10620200 ANIMAL CONTROL (ILSA) - O.E.									
10620210 ANIMAL CONTROL (ILSA) - O.E.	6,680.00	8,990.00	16,000.00	16,000.00	16,000.00	16,000.00	0.00%	16,000.00	0.00%

West Winthrop Township
2017 Municipal Operating Budget

	2013 Charged as of 12/31/14	2014 Charged as of 12/31/15	2015 Charged as of 12/31/16	2016 Budget	2016 Charged as of 2/6/17	2017 Departmental Request	% Dept Req to 2016 Budget	2017 Administration Recommend	% Adm Rec to 2016 Budget
Total	\$6,680.00	\$8,990.00	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	0.00%	\$16,000.00	0.00%
10625200 AFFORDABLE HOUSING - O.E.									
10625210 AFFORDABLE HOUSING - CONSULTANT FEES	0.00	0.00	0.00	93,000.00	68,000.00	93,000.00	0.00%	93,000.00	0.00%
10625223 AFFORDABLE HOUSING - LEGAL FEES	18,500.00	18,500.00	18,500.00	107,500.00	132,500.00	107,500.00	0.00%	107,500.00	0.00%
10625250 AFFORDABLE HOUSING - RECORDING SECURE	716.04	881.79	900.00	900.00	900.00	900.00	0.00%	900.00	0.00%
Total	\$19,216.04	\$19,381.79	\$19,400.00	\$201,400.00	\$201,400.00	\$201,400.00	0.00%	\$201,400.00	0.00%
10643200 STONY BROOK REG SEWERAGE AUTH - O.E.									
10643253 STONYBROOK SEWER AUTH - SHARE OF COS	2,998,080.91	3,010,257.00	3,017,600.00	3,028,300.00	3,028,300.00	3,164,691.00	4.50%	3,164,691.00	4.50%
Total	\$2,998,080.91	\$3,010,257.00	\$3,017,600.00	\$3,028,300.00	\$3,028,300.00	\$3,164,691.00	4.50%	\$3,164,691.00	4.50%
10650100 MUNICIPAL COURT - S & W									
10650101 COURT - S & W	213,480.00	215,150.74	218,872.22	224,758.00	209,763.71	217,358.00	-3.29%	217,358.00	-3.29%
10650102 COURT - S & W OVERTIME	17,400.69	17,817.63	11,794.04	17,205.00	14,391.69	24,605.00	43.01%	24,605.00	43.01%
Total	\$230,880.69	\$232,968.37	\$230,666.26	\$241,963.00	\$224,155.40	\$241,963.00	0.00%	\$241,963.00	0.00%
10650200 MUNICIPAL COURT - O.E.									
10650209 COURT - CONF. & SEMINARS	415.00	360.00	260.00	880.00	355.00	880.00	0.00%	880.00	0.00%
10650210 COURT - CONSULTANT FEES	5,517.67	3,992.09	6,746.28	5,625.00	4,570.00	5,625.00	0.00%	5,625.00	0.00%
10650214 COURT - DUES	345.00	345.00	445.00	445.00	320.00	445.00	0.00%	445.00	0.00%
10650221 COURT - CREDIT CARD FEES	0.00	3,881.00	4,703.32	5,000.00	5,000.00	5,000.00	0.00%	5,000.00	0.00%
10650226 COURT - LICENSE/CERTIFICATIONS	25.00	0.00	0.00	100.00	25.00	100.00	0.00%	100.00	0.00%
10650241 COURT - PRINTING	3,739.95	2,807.58	3,105.75	4,689.00	1,701.20	4,689.00	0.00%	4,689.00	0.00%
10650251 COURT - SERVICE/MAINT CONTRACTS	5,525.44	5,838.04	5,670.04	6,066.00	4,707.94	6,066.00	0.00%	6,066.00	0.00%
10650272 COURT - TRAINING/EDUCATIONAL	0.00	0.00	0.00	300.00	0.00	300.00	0.00%	300.00	0.00%
10650305 COURT - BOOKS, MAGAZINES	678.50	1,162.50	1,380.00	1,602.00	734.00	1,602.00	0.00%	1,602.00	0.00%
10650332 COURT - OFFICE SUPPLIES	4,800.73	3,016.18	2,324.88	4,160.00	3,865.36	4,160.00	0.00%	4,160.00	0.00%
10650354 COURT - TECH/SPECIAL SUPP.	889.84	1,121.13	508.00	1,756.00	1,553.21	1,756.00	0.00%	1,756.00	0.00%
10650357 COURT - UNIFORMS	198.27	199.76	194.44	200.00	199.45	200.00	0.00%	200.00	0.00%
10650599 COURT - TWP. HOPEWELL	140.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	0.00%
Total	\$22,275.40	\$22,723.28	\$25,337.71	\$30,823.00	\$23,031.16	\$30,823.00	0.00%	\$30,823.00	0.00%
10651200 MUNICIPAL COURT SHARED SERVICES AGREEMENT									
10651599 HOPEWELL TOWNSHIP - MUNICIPAL COURT	0.00	70.00	0.00	1,300.00	1,300.00	1,200.00	-7.69%	1,200.00	-7.69%
Total	\$0.00	\$70.00	\$0.00	\$1,300.00	\$1,300.00	\$1,200.00	-7.69%	\$1,200.00	-7.69%

West Windsor Township
2017 Municipal Operating Budget

	2013 Charged as of 12/31/14	2014 Charged as of 12/31/15	2015 Charged as of 12/31/16	2016 Budget	2016 Charged as of 2/6/17	2017 Departmental Request	% Dept Req to 2016 Budget	2017 Administration Recommend	% Adm Rec to 2016 Budget
10658200 REFUSE COLLECTION - O.E.									
10658222	26,000.00	18,758.39	25,350.00	25,350.00	25,350.00	25,350.00	0.00%	25,350.00	0.00%
10658224	263,000.00	263,000.00	263,000.00	263,000.00	263,000.00	263,000.00	0.00%	263,000.00	0.00%
Total	\$289,000.00	\$281,758.39	\$288,350.00	\$288,350.00	\$288,350.00	\$288,350.00	0.00%	\$288,350.00	0.00%
10660500 GRANTS - STATE OF NEW JERSEY									
10660531	0.00	6,167.28	0.00	0.00	0.00	0.00		0.00	
10660532	0.00	2,000.00	0.00	0.00	0.00	0.00		0.00	
10660541	13,200.00	12,500.00	5,000.00	5,000.00	10,000.00	0.00	0.00%	0.00	0.00%
10660543	26,330.00	0.00	0.00	0.00	0.00	0.00		0.00	
10660544	0.00	0.00	5,000.00	0.00	0.00	0.00		0.00	
Total	\$39,530.00	\$20,667.28	\$10,000.00	\$5,000.00	\$10,000.00	\$0.00	-100.00%	\$0.00	-100.00%
10661500 MATCHING FUNDS FOR GRANTS									
10661598	0.00	0.00	0.00	3,500.00	0.00	3,500.00	0.00%	3,500.00	0.00%
Total	\$0.00	\$0.00	\$0.00	\$3,500.00	\$0.00	\$3,500.00	0.00%	\$3,500.00	0.00%
10663500 DWI ENFORCEMENT GRANT									
10663523	13,894.85	2,144.29	0.00	0.00	0.00	0.00		0.00	
Total	\$13,894.85	\$2,144.29	\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	
10664500 MUNICIPAL COURT ALCOHOL EDUCATION GRANT									
10664520	1,875.00	0.00	1,187.41	0.00	479.60	0.00		0.00	
Total	\$1,875.00	\$0.00	\$1,187.41	\$0.00	\$479.60	\$0.00		\$0.00	
10665500 CLEAN COMMUNITIES GRANT									
10665523	38,393.11	20,878.03	8,524.84	0.00	0.00	0.00		0.00	
Total	\$38,393.11	\$20,878.03	\$8,524.84	\$0.00	\$0.00	\$0.00		\$0.00	
10668500 BODY ARMOR REPLACEMENT PROGRAM									
10668522	4,615.59	7,585.00	4,457.13	0.00	1,712.00	0.00		0.00	
Total	\$4,615.59	\$7,585.00	\$4,457.13	\$0.00	\$1,712.00	\$0.00		\$0.00	
10670500 OCCUPANT PROTECTION PROJECT									
10670521	4,000.00	4,000.00	4,000.00	0.00	5,000.00	0.00		0.00	
Total	\$4,000.00	\$4,000.00	\$4,000.00	\$0.00	\$5,000.00	\$0.00		\$0.00	

West Winthrop Township
2017 Municipal Operating Budget

	2013 Charged as of 12/31/14	2014 Charged as of 12/31/15	2015 Charged as of 12/31/16	2016 Budget	2016 Charged as of 2/6/17	2017 Departmental Request	% Dept Req to 2016 Budget	2017 Administration Recommend	% Adm Rec to 2016 Budget
10672200 CAPITAL IMPROVEMENT FUND									
10672599 CAPITAL IMPROVEMENT FUND	190,000.00	188,000.00	199,400.00	199,400.00	199,400.00	284,400.00	42.63%	284,400.00	42.63%
Total	\$190,000.00	\$188,000.00	\$199,400.00	\$199,400.00	\$199,400.00	\$284,400.00	42.63%	\$284,400.00	42.63%
10680200 PAYMENT OF BOND PRINCIPAL									
10680213 PAYMENT OF BOND PRINCIPAL	4,155,000.00	4,070,000.00	4,030,000.00	3,775,000.00	3,805,000.00	4,515,000.00	19.60%	4,515,000.00	19.60%
Total	\$4,155,000.00	\$4,070,000.00	\$4,030,000.00	\$3,775,000.00	\$3,805,000.00	\$4,515,000.00	19.60%	\$4,515,000.00	19.60%
10681200 PAYMENT OF NOTE PRINCIPAL									
10681213 PAYMENT OF NOTE PRINCIPAL	0.00	0.00	531,000.00	928,000.00	928,000.00	0.00	0.00%	0.00	0.00%
Total	\$0.00	\$0.00	\$531,000.00	\$928,000.00	\$928,000.00	\$0.00	0.00%	\$0.00	0.00%
10682200 PAYMENT OF BOND INTEREST									
10682213 PAYMENT OF BOND INTEREST	1,399,599.00	1,483,613.00	896,363.00	723,563.00	693,563.00	790,804.00	9.29%	790,804.00	9.29%
Total	\$1,399,599.00	\$1,483,613.00	\$896,363.00	\$723,563.00	\$693,563.00	\$790,804.00	9.29%	\$790,804.00	9.29%
10683200 PAYMENT OF NOTE INTEREST									
10683213 PAYMENT OF NOTE INTEREST	0.00	0.00	96,110.00	136,200.00	136,200.00	0.00	0.00%	0.00	0.00%
Total	\$0.00	\$0.00	\$96,110.00	\$136,200.00	\$136,200.00	\$0.00	0.00%	\$0.00	0.00%
10684200 GREEN TRUST LOAN PROGRAM									
10684299 GREEN TRUST - VAN NEST PARK	9,328.00	9,328.00	9,328.00	0.00	0.00	0.00		0.00	
Total	\$9,328.00	\$9,328.00	\$9,328.00	\$0.00	\$0.00	\$0.00		\$0.00	
10693200 DEFERRED CHARGES - UNFUNDED CAPITAL									
10693599 DEFERRED CHARGES - UNFUNDED CAPITAL	0.00	240.00	0.00	0.00	0.00	172,000.00		172,000.00	
Total	\$0.00	\$240.00	\$0.00	\$0.00	\$0.00	\$172,000.00		\$172,000.00	
10699200 RESERVE FOR UNCOLLECTED TAXES									
10699599 RESERVE FOR UNCOLLECTED TAXES	1,829,606.84	1,830,433.00	1,831,365.00	1,832,444.00	1,832,444.00	1,835,914.00	0.19%	1,835,914.00	0.19%
Total	\$1,829,606.84	\$1,830,433.00	\$1,831,365.00	\$1,832,444.00	\$1,832,444.00	\$1,835,914.00	0.19%	\$1,835,914.00	0.19%
Total Expenditure Budget	36,142,101.37	36,930,698.48	37,611,687.07	38,963,000.00	38,052,845.21	40,194,201.00	3.16%	39,942,000.00	2.51%

West Winthrop Township
2017 Municipal Operating Budget

	2013	2014	2015	2016	2017	% Dept	2017	% Adm
	Charged	Charged	Charged	Charged	Departmental	Req	Administration	Rec
	as of 12/31/14	as of 12/31/15	as of 12/31/16	as of 2/6/17	Request	to 2016	Recommend	to 2016
	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget

Total Expenditure Budget	36,142,101.37	36,930,698.48	37,611,687.07	38,052,845.21	40,194,201.00	3.16%	39,942,000.00	2.51%
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Increase over 16 Budget	979,000.00
Adm. Cuts to Requests	-252,201.00
Group Insurance	544,838.00
Salary & Wage Budgets	205,395.00
SBRSA	136,391.00
Capital Improvement Fund	85,000.00
PERS/PFRS	45,089.00
Fire Company Contributions	10,000.00
Police/Emergency Services OE Budgets	9,542.00
Bldg/Grounds OE Budget(Inc. ES Bldg.)	9,500.00
Other Insurance	8,952.00
Community Day	7,500.00
	<u>1,062,207.00</u>
All other	<u>-83,207.00</u>
	<u>979,000.00</u>

Clerk - (01) Line Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
202	Advertising - Legal Statutory Documents (Ordinances, Contracts, Budget, Audit, Mtg. Notices, Auction) Licensing/Permits (Liquor Licenses)	3,500.00	3,500.00
207	Codification Code Book Updates Codification of Redevelopment Plan	10,000.00	10,000.00
209	Conferences & Seminars Municipal Clerk Conferences New Jersey League of Municipalities Conference	2,500.00	2,500.00
210	Consultant Services Destruction of Documents Storage of Microfilm at DORES Document Scanning Council Meeting Videos on Website LaserFiche Outsourcing, Microfilm (16mm/35mm)	16,500.00	16,500.00
214	Dues County/State/International Institute	825.00	825.00
226	Licenses and Certificates Clerk and Deputy's Certificates	100.00	100.00
231	Meals Administrative, Professional Development	200.00	200.00
241	Printing Technical/Specialized Equipment Maintenance	50.00	50.00
266	Laserfiche Support (LSAP per License)	16,000.00	16,000.00
268	Technology/Computer Services Yearly State Re-Certification, Laserfiche Upgrades, Training and Service	2,500.00	2,500.00
272	Training/Educational Professional Development (Notary, One-Day Courses, Skills Training) Certified Education Units for Registered Municipal Clerk License	1,400.00	1,400.00
273	Travel Expense Professional Development	700.00	700.00
305	Books, Magazines Princeton Packet Gann Law Books	350.00	350.00
353	Technology/Computer Supplies DVD's/CD's/Covers & Digital Recorder Supplies Scanner Supplies and Rollers	1,000.00	1,000.00
354	Technical/Specialized Supplies Taxi License Renewal Supplies Office Supplies and Miscellaneous Supplies (Ordinance/Resolution Books/Office Supplies) Name Plaques Off-Site Production Supplies (Camera Batteries and Charger)	1,500.00	1,500.00
Total		57,125.00	57,125.00

Elections - (02) L...em Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
202	Advertising - Legal Municipal/Primary/General Election ads	1,000.00	1,000.00
210	Consultant Services for Municipal/Primary/General Elections Mercer County Clerk's Office Board of Elections Superintendent of Elections and Staff	10,000.00	10,000.00
231	Meals Election nights	300.00	300.00
241	Printing Polling Location Signs/Elections Arrows/Entrance to Polling Location Signs and Handi-Cap Parking Signs	750.00	750.00
	Total	12,050.00	12,050.00

Council - (03) Line Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
209	Conferences and Seminars New Jersey League of Municipalities Conference	2,000.00	2,000.00
231	Meals Conferences and Seminars Community Events: Veterans Day Council Meetings	700.00	700.00
241	Printing Signs, Flyers, Invitations, Business Cards, Banners, Letterhead	200.00	200.00
272	Training/Educational One-Day Courses	2,000.00	2,000.00
273	Travel Expense Professional Development	750.00	750.00
354	Technical/Specialized Supplies Memorials, Plaques, Proclamations, Minute Paper	600.00	600.00
	Total	6,250.00	6,250.00

Administration - (04) L... Item Budget

Account Code	Detail of Account Code	2017 Department Request	2017 Administration Recommendation
201	Advertising All non-legal advertising (i.e. HR - Full and Part-Time Position Vacancies)	3,000.00	3,000.00
202	Advertising - Legal All legal advertising (i.e. Purchasing - Bid Advertisements)	4,000.00	4,000.00
209	Conferences & Seminars Attendance at the New Jersey League of Municipalities Conference, and other authorized state, league, business and/or association-related conferences and seminars	4,500.00	4,500.00
210	Consultant Services Special projects and/or studies that require the assistance of an outside technician, specialist or management consultant	10,000.00	10,000.00
214	Dues Organizational memberships include the New Jersey State League of Municipalities (NJLM), NJ Future, MidJersey Chamber of Commerce and the Princeton Regional Chamber of Commerce Individual memberships include the NJ Municipal Management Association (NJMMA), Government Purchasing Association of NJ (GPANJ), NJ National Institute of Governmental Purchasing (NIGP), Society for Human Resources Management (SHRM) and other authorized professional associations	5,000.00	5,000.00
231	Meals Includes food costs associated with Township authorized programs and events	200.00	200.00
233	Office Furniture/Equipment Maintenance General annual maintenance and repair of furniture and/or office equipment including copiers, typewriters, mail machine and fax machines	13,000.00	13,000.00
235	Other Rental Includes rental costs associated with the postage machine meter, post office box and other rental equipment	2,500.00	2,500.00
236	Photocopy Expense Includes costs for various items that are photocopied off-premises	800.00	800.00
238	Physicals and Medical Doctors Includes medical costs associated with new hires, drug screenings and independent medical exams	500.00	500.00
241	Printing Includes printing costs associated with letterhead, envelopes, labels and other items as required	7,000.00	7,000.00
263	National Night Out Includes printing costs associated with letterhead, envelopes, labels and other items as required	3,000.00	3,000.00
268	Technology/Computer Services All annual service-related costs associated with network administration and general system maintenance including: Server/Computer Maintenance License Renewals/Software Maintenance Printer Repair Videotaping Council Meetings Telephone/Cable Maintenance and Related Fees Webpage Maintenance GPS (Additional 6 months of service) Warranty support on server infrastructure New internet connection service at firehouse including firewall	75,000.00	75,000.00

Administration - (04) L . Item Budget

Account Code	Detail of Account Code	2017 Department Request	2017 Administration Recommendation
271	Training - Organizational Includes employee training-related costs for computer software, hardware, network administration and/or other subject areas authorized by the Business Administrator	2,500.00	2,500.00
272	Training - Educational Attendance at Government Purchasing Association of New Jersey Meetings (GPANJ) and other training courses required to meet licensing and certification requirements	500.00	500.00
273	Travel Expense Includes employee travel-related reimbursements authorized by the Business Administrator	1,000.00	1,000.00
274	Tuition Includes costs associated with tuition reimbursement for approved courses taken by employees at accredited institutions and/or continuing education programs in accordance with provisions included in the Collective Bargaining Agreements (CBAs)		
305	Books, Magazines Includes costs associated with subscriptions to periodicals, professional journals and/or magazines and the purchase of reference materials and/or other authorized publications	40,000.00	40,000.00
332	Office Supplies Includes costs associated with the purchase of general office supplies for all departments/divisions	1,000.00	1,000.00
334	Photocopier Supplies Includes costs associated with the operation of all photocopiers including paper and other related supplies	6,000.00	6,000.00
363	Technology/Computer Supplies All annual supply-related costs associated with network administration and general system maintenance including: Required Microsoft Licenses Additional Program Licenses (non-Microsoft) Computer Accessories (i.e. Keyboards, Surge Suppressors, Cables) Printer Cartridges Backup tapes	5,000.00	5,000.00
354	Technical/Specialized Supplies Includes costs for special administrative services including notary-related supplies and other employee-related programs and/or events	15,000.00	15,000.00
402	Furniture Includes costs associated with the acquisition and/or replacement of office furniture including chairs, desks and/or other items authorized by the Business Administrator	300.00	300.00
414	Office Equipment Includes costs associated with the acquisition and/or replacement of general office equipment including calculators, fax machines, transcription equipment and/or other items authorized by the Business Administrator	2,000.00	2,000.00
599	Community Day	2,150.00	2,150.00
Total:		203,950.00	211,450.00

Mayor - (05) Line Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
209	Conferences & Seminars Attendance at the New Jersey League of Municipalities Conference, New Jersey Conference of Mayors and other authorized state, league, business and/or association-related conferences and seminars	2,300.00	2,300.00
214	Dues Individual memberships include New Jersey Conference of Mayors (NJCM) and other authorized professional associations	1,010.00	1,010.00
273	Travel Expense Includes monthly vehicle allowance for the Mayor and other employee travel-related reimbursements authorized by the Mayor	3,200.00	3,200.00
354	Technical/Specialized Supplies Includes costs associated with the purchase of certificates, plaques, etc. to be presented by the Mayor	390.00	390.00
	Total	6,900.00	6,900.00

Financial Administration - () Line Item Budget

Account Code	Detail Of Account Code	2017 Departmental Request	2017 Administration Recommendation
209	Conferences & Seminars Government Finance Officers Association Conference Tax Collectors and Treasurers Association Conference League of Municipalities Conference	2,700.00	2,700.00
214	Dues Government Finance Officers Association - National - CFO Government Finance Officers Association - NJ - CFO, Asst. CFO Tax Collectors and Treasurers Association of NJ - CFO, Senior Acct.	605.00	605.00
226	Licenses/Certifications CMFO Certification Renewal	100.00	100.00
272	Training/Educational Mandated Continuing Education Credits for State Certification	500.00	500.00
273	Travel Expense Bank Deposits Conferences/Seminars/Meetings - Mileage, Tolls, Parking	700.00	700.00
305	Books, Magazines NJSA Paperback Princeton Packet - Finance Division Government Finance Publications	195.00	195.00
354	Technical/Specialized Supplies Fixed Asset Tags Specialized supplies for Finance system	3,200.00	3,200.00
	Total	8,000.00	8,000.00

Audit and Accounting Services .77 Line Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
203	<p>Annual Audit In accordance with N.J.S.A. 40A:5-4, the audit of the Township books, accounts and financial transactions including those of State and Federal Grant Funds. The audit will be made in accordance with generally accepted auditing standards as well as the audit requirements of the Division of Local Government Services, Department of Community Affairs, State of New Jersey, the Federal Single Audit Act of 1984 (P.L. 98-502) and will include procedures as considered necessary in the circumstances. In accordance with N.J.S.A. 40A:5-6, the auditor shall file an original report of his audit and recommendations with the Clerk and provide additional copies for members of the governing body and township officials. In addition to the regular report of audit, a synopsis will be prepared for the newspaper as required by N.J.S.A. 5-7.</p>	27,805.00	27,805.00
264	<p>The audit will include examination of the records of the Township Municipal Court and submission and filing of the required report.</p> <p>Special Accounting Services Review and assist in the preparation of the 2017 Annual Financial Statement and Annual Debt Statement. Review and assist in the preparation of the 2018 Municipal Budget. Prepare the financial statements (regulatory basis) and related notes to the financial statements</p>	17,000.00	17,000.00
	Total	44,805.00	44,805.00

Data Processing - (08) LK Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
212	<p>Data Processing</p> <p><u>Vital Computer Resources, Inc.</u> Property Tax System Revenue Collection System Sewer Utility Billing System</p> <p><u>ADP Payroll</u> Payroll Management Online Payroll Processing Payroll Tax Filings Legislative Updates</p> <p><u>Municipal Software, Inc.</u> Server Support Hardware Network Patch Cable Maintenance Server Administration Tier 1 Network Administration Level 1 - staff support Fund Accounting System Remote Requisition Program</p>	42,402.00	42,402.00
Total		42,402.00	42,402.00

Assessment of Taxes - () Line Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
202	Advertising Legal Legal Public Notices	\$75.00	\$75.00
209	Conferences & Seminars Assessor - Four (5) Mercer County Assessor Meetings - \$45 Per Mtg. Principal Assit. Assessor - Four (5) Mercer County Assessor Meetings - \$45 Per Mtg. Assessing Clerk - Four (5) Mercer County Assessor Meetings - \$45 Per Mtg.	\$675.00	\$675.00
214	Dues Assessor & Principal Assistant Assessor - AMANJ & Mercer County Assessor's Association	\$500.00	\$500.00
226	Licenses & Certifications Assessor Recertification for 3 Certificates	\$150.00	\$150.00
241	Printing Post Card Mailers - 8,721 Pieces - \$0.19 per post card (excluding postage cost) = \$1,657 Various Assessment Forms - \$300	\$1,957.00	\$1,957.00
268	Technology/Computer Services Printer & Vital Servicing	\$200.00	\$200.00
272	Training/Educational Assessor - required to obtain 10 Continuing Education Credits per year. (\$300) Deputy Assessor - is required to obtain 10 Cont. Ed. Credits per year. (\$300) Assessing Clerk - is required to obtain 10 Cont. Ed. Credits per year. (\$300)	\$900.00	\$900.00
273	Travel Expense Assessor Assistant Assessor Assessing Clerk	\$3,500.00	\$3,500.00
353	Technology/Computer Supplies Marshall Valuation Service Commercial Estimator (Price increased to \$1,339.95 for 2016) Thumb Drives	\$1,425.00	\$1,425.00
Total		\$9,382.00	\$9,382.00

Collection of Taxes - (10) Line Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
201	Advertising Tax Sale Affidavits	800.00	800.00
209	Conferences & Seminars Central Jersey Tax Collectors Association - Seminars TCTA Spring Conference - Mandated Continuing Education Credits for State Certification Accommodations Professional Government Educators - Seminars	900.00	900.00
214	Dues Notary Association - Deputy Tax Collector Central Jersey T/C Association Tax Collectors and Treasurers Association	350.00	350.00
226	Licenses/Certifications Tax Collector's License Notary Certification	100.00	100.00
231	Meals Tax Sale Costs	150.00	150.00
241	Printing - Mercer County Clerk - Recording Tax Sale Certificates - Tax Bills - Added and Omitted Tax Bills - Tenant Rebate Notices - Tax Sale Notices - Senior Citizen and Post Annual Tax Year Statements - Estimated Tax Bills - Tax Reminder Stickers - Receipt Books - Tax Stubs - Tax Rate Cards and Folding of Tax Bills - Affidavit of Tax Lien Payment Books	6,400.00	6,400.00
252	Sewer Billing Charges New Jersey American Water Company: - Annual Consumption Report Vital Computer Resources: - Sewer Rent Bills On Line Billing Services Office Supplies Dues - Northeast Regional TC Assoc Dues - Tax Collectors & Treasurers Assoc Dues - Central Jersey TCTA NJ League of Municipalities Tax Collectors and Treasurers Assoc - Spring Conference Professional Government Educators - Continuing CEU's Mileage	7,900.00	7,900.00

Collection of Taxes - (10) L.I. Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
272	Training/Educational Professional Government Educators - Continuing CEU's Central Jersey ICTA - Continuing CEU's TCTA Conference - Seminars	2,300.00	2,300.00
273	Travel Expense Mileage for conferences and meetings	500.00	500.00
305	Books, Magazines Miscellaneous Tax Publications Legal Tax Decisions	200.00	200.00
353	Technology/Computer Supplies Set up fees/annual costs associated with additional tax collection alternatives & options Miscellaneous Supplies	1,800.00	1,800.00
354	Technical/Specialized Supplies Tapes and Ribbons for Credit Card Machine, Scanner	100.00	100.00
414	Office Equipment Desk Calculator	250.00	250.00
Total		21,750.00	21,750.00

Uniform Fire Code - (13) Line Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
214	Dues		
	National Fire Protection Association	300.00	255.00
226	Licenses and Certifications		
	Fire Inspector certification renewal		
	State Fire Inspector Test	300.00	229.00
241	Printing		
	Various forms and reports	800.00	816.00
272	Training/Educational		
	Various training programs to support certificate and license renewal	400.00	331.00
305	Books, Magazines		
	National fire codes	400.00	331.00
335	Photographic Supplies and Services		
		100.00	112.00
354	Technical/Specialized Supplies		
	Various supplies such as smoke detector test gas, tools, etc.	200.00	224.00
357	Uniforms		
	Replacement of uniforms	600.00	560.00
	Total	3,100.00	2,485.80

Emergency Services - (1) Line Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
206	CEU Training	900.00	816.00
208	EMT Recertification Training for personnel		
209	Communication Equipment Maintenance	1,500.00	1,530.00
210	Replacement batteries and microphones for portable radios	500.00	510.00
214	Conferences & Seminars	9,100.00	9,282.00
226	Professional Association Meetings		
231	Consultant Fees	400.00	408.00
238	Third Party Billing	200.00	153.00
241	Dues	500.00	510.00
266	International Association of Fire Chiefs		
272	New Jersey Fire Chiefs Association		
278	Licenses and Certifications		
305	EMT Recertification		
354	Meals		
355	Physicals and Medical Doctors		
357	Physicals for personnel as required by PEOSH regulations		
	Volunteer physicals as required by PEOSH		
	Ongoing compliance with respiratory protection regulations & bloodborne pathogens regulations		
	Medical Director fee	13,100.00	4,590.00
	Printing		
	Patient care reports, company log books, apparatus reports, station maintenance reports, etc.	2,300.00	2,040.00
	Technical/Specialized Equipment Maintenance		
	Mobile Data Terminal support costs		
	Aerial ladder testing, ground ladder testing, hazardous materials detector calibration, defibrillator calibration & batteries, annual pump testing, hose testing	15,000.00	12,240.00
	Training/Educational		
	Fire Department Instructors Conference training		
	Emergency Medical Services conference		
	HazMat & Confined Space Rescue training		
	Volunteer EMS Unit training		
	Other training	10,000.00	8,670.00
	Vehicle Repair		
	Repair costs for emergency vehicle fleet	120,000.00	67,320.00
	Books, Magazines		
	Purchase training manuals	250.00	255.00
	Technical/Specialized Supplies		
	Emergency medical supplies, blood borne pathogen supplies, replacement of confined space rescue equipment, automotive supplies, etc.	25,000.00	25,500.00
	Tires & Tubes		
	Replacement tires for various vehicles in fleet	6,000.00	4,500.00
	Uniforms		
	Uniforms for volunteers	25,500.00	20,910.00

Emergency Services - (14) Line Item Budget

Account Code		Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
599	Miscellaneous		10,000.00	0.00
	Total		240,250.00	159,284.00

Princeton Junction Volunteer Fire Co. any - (15) Line Item Budget

Account Code		Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
560	Princeton Junction Volunteer Fire Company		75,000.00	50,000.00
	Total		75,000.00	50,000.00

West Windsor Volunteer Fire Company - (16) Line Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
561	West Windsor Volunteer Fire Company	75,000.00	50,000.00
	Total	75,000.00	50,000.00

Police - (18) Line Items Budget

Account Code		Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
201	Advertising			
	Public Notices, Abandoned Vehicles, Hiring Notices		500.00	500.00
208	Communication Equipment Maintenance			
	Mobile Radio Repair Costs (Police Vehicles Equipment and Portable Radios, etc)	12,000.00		
	Fixed Radio Repair Costs (Telecommunications Center)	5,000.00		
	Mercer County Chiefs of Police Association Radio Tower Lease	150.00		
	Miscellaneous Phone Repair Cost	1,000.00	18,150.00	18,150.00
209	Conferences & Seminars			
	NJ Dare Conference	150.00		
	FBINAA Annual Training Conference	450.00		
	Annual Crime Prevention Officers Training Conference	150.00		
	NJ State Chiefs Annual Training Conference	250.00		
	International Chiefs of Police Association Annual Training Conference	0.00		
	NJ Narcotics Officer Training Conference	400.00	1,400.00	1,400.00
210	Consultant Services			
	J & J Court Transcribers	500.00		
	Police Testing Fees	500.00		
214	Dues		1,000.00	1,000.00
	NJ Juvenile Officers Association	50.00		
	Mercer County Dare Officers Association	45.00		
	National Dare Officers Association	60.00		
	NJ State Dare Officers Association	60.00		
	International Association of Crime Prevention Officers	70.00		
	Central Delaware Valley Detectives Association	25.00		
	NJ Traffic Association	35.00		
	NJ Crime Prevention Officers Association	150.00		
	FBINAA	160.00		
	NJ Narcotics Officer Association	200.00		
	Citizens Rifle and Revolver Fees for Instructor	235.00		
	Midatlantic Enforcement Network	350.00		
	Community Policing Officers Association	50.00		
	Mercer County Crime Prevention Officers Association	0.00		
	NJ Accident Reconstruction Officers Association	75.00		
	NJ Vehicle Theft Investigators Association	0.00		
	International Chiefs of Police Association	100.00		
	NJ State Chiefs Of Police Association	200.00		
	Mercer County Chiefs of Police Association	75.00		
	NJ State ID Officers Association	30.00		
	NJ Public Safety Accreditation	300.00		
	AAA Re-Certifications	0.00		
	RAD Rape Aggression Defense Instructors	80.00		
	FBI Leeda Association	50.00		
			2,400.00	2,400.00

Police - (18) Line Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
221	Jail Expense Prisoner Meals Prisoner Disposable Blankets and Various Misc Supplies Cell Block Camera and Monitor Replacement	500.00 200.00 250.00	950.00
231	Meals Staff and Citizen Meetings, Special Events, Training Meals Youth Academy Class Graduation Picnic Costs (2 Classes) Explorer's Class/Citizen's Academy	800.00 250.00	1,050.00
233	Office Furniture/Equipment Maintenance Decision One Veripic Prior Nami Typewriter Repairs for 6 Typewriters Xerox Copier #53282TAS WCP454 Work Center, DC230CZ D.O.E. 9-1-1 Recorder C.I.S. CAD System K.M.L. 9-1-1 System Dynamic Imaging Mug Shot System Visual Computer POSS Sonic Wall Firewall and Anti-Virus Back-up Systems Porter Lee Maintenance for Evidence "Beast" Tracking System Blackbox Network Services Bio Key International Maintenance (MDT) NJSP t Line for Criminal History, Motor Vehicle, Warrant Checks (Mandatory) Lexis Nexis On Line Reporting Computer Consultation CHSC Contract Sagem Morpho (Live Scan) Fingerprint System	505.00 935.00 400.00 4,560.00 3,100.00 9,500.00 5,000.00 3,400.00 4,025.00 300.00 775.00 3,800.00 7,000.00 4,500.00 3,720.00 13,705.00 1,000.00	66,225.00
235	Other Rental Youth Academy Class Bus Rental (2)	400.00	400.00
238	Physicals and Medical Doctors Employee Drug Testing Medical Exam New Personnel Annual Physical Exam for SRT Team Members Inoculations For Hepatitis B Fitness for Duty Exams	600.00 1,000.00 1,000.00 400.00 500.00	3,500.00
241	Printing Community Policing Programs Brochures Juvenile and Youth Programs including McGruff, 9 1 1, Halloween Safety Seatbelt Safety, Explorers Program, Stranger Safety, etc. Police Reports including DWI, Arrest Reports, Evidence Log Sheets, Operations Reports, Cas Envelopes, Personal Injury Forms, Arrest Cards, Department Stationary and Envelopes, Officer Business Cards	200.00 800.00 1,000.00 2,000.00	4,000.00
272	Training/Educational Mandatory Training and In-Service Training Costs for 60 Employees	8,000.00	8,000.00
273	Travel Expense Travel Expense for follow up investigations/seminars/training	500.00	500.00

Police - (18) Line Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
276	Uniform Cleaning and Rental		
	Uniform Cleaning (Jem Cleaners)	18,000.00	18,000.00
278	Vehicle Repair		
	Vehicle Repair for 27 Patrol Cars	40,000.00	37,000.00
305	Books, Magazines		
	Law Books, Periodicals and Traffic Enforcement and Legal Guidelines	1,200.00	1,200.00
317	Gun Ammunition		
	Ammunition Needed for Semi-Annual Qualifications And Duty Weapon Replacement	9,000.00	12,000.00
332	Office Supplies		
	Supplies necessary for all areas of the police department	6,000.00	6,000.00
334	Photocopier Supplies		
	Photocopier Supplies including toners and paper	2,500.00	2,500.00
335	Photographic Supplies and Services		
	Film For Detectives and Criminal Processing, Media Cards, batteries	200.00	200.00
354	Technical/Specialized Supplies		
	Detective Supplies, Dusting brushes, ink pads, ink, ridge builders, narcotic test kits, fuming kits, miscellaneous fingerprint supplies	1,000.00	
	Community Policing/K-9 Supplies, i.e.: Bicycle Parts, Citizens Academy Shirts, National Night Out, Explorer Program Equipment and Fees, Public Safety Day Supplies, Youth Academy Uniforms Patrol Dog supplies and food	5,000.00	
	Firearms Supplies (Targets and Target Backer Boards)	1,500.00	
	Patrol Supplies, Flares, First Aid Supplies, Fire Extinguishers and refilling costs, Pepper Spray Replacements, Disposable Blankets, Rechargeable Flashlights and Batteries, Barricade and Crime Scene Tape, Traffic Cones, Barricades and Detour Signs, Misc Trunk Replacement Trunk Supplies for Patrol Vehicles	8,000.00	15,500.00
355	Tires and Tubes		
	Replacement of Snow and Regular Tires For All Patrol Vehicles and Motorcycle	7,000.00	7,000.00
357	Uniforms		
	Uniforms for All Police Officers, Dispatchers and Crossing Guards	25,000.00	
	Clothing Allowance Per Contract Agreement for Plain Clothes Officers	10,000.00	35,000.00
401	Communication Equipment		
	Portable Radios, Radio Cases, Replacement Antenna and Replacement Rechargeable Batteries, Replacement Microphones for portable radios	500.00	500.00
420	Technical/Specialized Equipment		
	Various Equipment/Technical Needs	2,000.00	2,000.00
424	Vehicles		
	Replacement Of Four (4) Police Cars	82,000.00	82,000.00
	Total	326,975.00	326,975.00

Animal Control - (20) Item Budget

Account Code		Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
248	Public Health Service Weber's Animal Shelter Mercerville Animal Hospital Princeton Animal Hospital (Veterinarian Services) Nassau Animal Hospital Services		5,000.00	5,000.00
	Total		5,000.00	5,000.00

Board of Health - (21) Line Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
209	Conferences & Seminars League of Municipalities - Health Officer/Registrar and Deputy Registrar N.J. Environmental Health Conference -3 Registered Environmental Health Specialists Health Officers Annual Conference (HO) Professional Seminars (5 Staff)	2,000.00	2,000.00
214	Dues American Public Health Association (HO) National Environmental Health Association (HO & Manager) NJ Environmental Health Association (HO & 4 REHS) National Association of City & County Health Officials Mid-State Registrars Association/NJ Reg (Registrar and Deputy) Mercer County Health Officers Association NJACCHO (HO) NJ Local Boards of Health	0.00 200.00 250.00 205.00 100.00 100.00 200.00 95.00	1,150.00
226	License/Certification Professional License Renewals - Environmental Health Specialists Pesticide license, Lead Risk Assessor and noise certification/ REHS Health Officer's License	700.00	700.00
241	Printing Usher Publishing - Forms & Licenses	1,400.00	1,400.00
245	Property Maintenance Abatement Contractor Services - Orders of Abatement for Property Maintenance Violations	4,900.00	4,900.00

Board of Health - (21) Line Item Budget

Account Code		Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
248	Public Health Services			
	Public Health Planning and Assessment	1,000.00		
	Flu Vaccine/Prophylaxis Health Promotion	10,000.00		
	Public Health Nursing	15,000.00		
	STD Clinic Services - 1 visit per month @ \$35.00/visit	1,000.00		
	Consultative Physician Services	500.00		
		1,500.00		
	Child Health Conference	2,000.00		
	Tuberculosis Program	2,000.00		
	Health Promotion Materials	1,000.00		
	Lab Analysis	1,000.00	35,000.00	35,000.00
266	Technical/Specialized Equipment Maintenance			
	Noise level meter calibration/Portable electronic sign/thermometer		400.00	400.00
272	Training/Educational		2,400.00	2,400.00
273	Travel Expense			
	Environmental Health Specialists		4,000.00	4,000.00
276	Uniform Cleaning and Rental			
	Contractual - Environmental Health Specialists @ \$350		350.00	350.00
278	Vehicle Repair			
	Municipal vehicle repair (2008 Escape, 2014 Patriot, 2015 Patriot)		1,000.00	1,000.00
305	Books, Magazines			
	Resource texts and manuals & internet-based paid professional subscriptions			
	Professional publications (American Public Health Assoc.)		500.00	500.00

Board of Health - (21) L.A. Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
332	Office Supplies Assorted supplies to support environmental inspection program	800.00	800.00
335	Photographic Supplies and Services Division photographs & supplies for court & reports	200.00	200.00
354	Technical/Specialized Supplies Inspection equipment supplies, test strips, dyes, sample containers etc.	1,100.00	1,100.00
357	Uniforms Inspection attire for various weather conditions - boots/rain gear per union contract/lab coats for RFE/ Shirts/Jackets with Department logo	1,150.00	1,150.00
401	Communication Equipment Mobile phones, handheld radios	400.00	400.00
420	Technical/Specialized Equipment Pool testing equipment, flashlights, thermometers, pH meter, etc.	500.00	500.00
Total		57,950.00	57,950.00

Recreation Commission - (2) -line Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
246	<p>Program Expense</p> <p>Community Day - requesting funds to support a Community Day. This special event will have children's attractions, local business and organization booths, music and food.</p>		
	Childrens Attractions	5,000.00	
	Publicity	1,000.00	
	DJ	1,500.00	
	Total	7,500.00	0.00

Senior Citizen Program - Line Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
209	Conferences & Seminars		
	Miscellaneous Conferences & Seminars on Aging Issues	150.00	150.00
210	Consultant Services		
	Creative Writing Instructor		
	Line Dance Instructor		
	Art Watercolor Instructor		
	Acrylic Art		
	Body, Form & Fitness		
	Chair Exercise		
	Chinese Hour Instructor-English Instruction		
	Sr. Core Balance		
	Ballroom Dancing Instructor		
	International Ballroom Dancing		
	Yoga Instructor - Tuesday, Thurs. & Friday		
	Strength Training		
	Chair Stretch & Tone Exercise		
	Yoga Instructor Monday & Wednesday		
	Senior Café		
	Music & Opera Appreciation		
214	Dues		
	NJ Association Senior Center Directors, NCOANISC	63,000.00	63,000.00
226	Licenses/Certifications		
	motion picture license	175.00	175.00
231	Meals		
	Lunch, coffee supplies	180.00	180.00
	Senior Citizen Day, Special holiday events		
235	Other Rental		
	Weekly movie rental		
	Bus rentals for day trips 45% subsidy	2,800.00	2,800.00
266	Technical/Specialized Equipment Maintenance		
	miscellaneous supplies for exercise classes	2,650.00	2,650.00
272	Training/Educational		
	Staff Training	100.00	100.00
273	Travel Expense		
	Mileage Reimbursement	180.00	180.00
279	Vehicle Maintenance		
		50.00	50.00
		5,000.00	3,000.00
305	Books, Magazines		
	Subscription to Times of Trenton		
	Subscription to Princeton Packet	300.00	300.00

Senior Citizen Program - (2.) Line Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
332	Office Supplies	500.00	500.00
334	Photocopier Supplies Paper	1,000.00	1,000.00
354	Technical/Specialized Supplies specialized supplies for new programs	300.00	300.00
	Total	76,385.00	74,385.00

Community Development Direct (29) Line Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
209	Conferences & Seminars League of Municipalities, Professional Meetings	400.00	400.00
214	Dues Professional Associations	275.00	275.00
231	Meals League of Municipalities, other meetings	0.00	0.00
272	Training/Education	250.00	250.00
273	Travel Expense Meetings	0.00	0.00
305	Books, Magazines As required	75.00	75.00
	Total	1,000.00	1,000.00

Engineering Services & Costs (0) Line Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
209	Conferences & Seminars League of Municipalities NJ Society of Landscape Architects Conference Shade Tree Federation Conference	1,600.00	1,600.00
210	Consultant Services Professional Engineering Services	35,000.00	35,000.00
214	Dues NJ Society of Municipal Engineers State Board of Professional Engineers American Society of Landscape Architects	550.00	550.00
236	Photocopy Expense Annual Tax Map Reproduction Bid Plans and Specifications Miscellaneous Copying (Asbuilts, Filed Maps, etc.)	3,000.00	3,000.00
266	Technical/Specialized Equipment Maintenance Engineering Plotter and Large Format Xerox Printer	2,400.00	2,400.00
272	Training/Educational Geographic Information System Seminar Technical Courses to Maintain Professional Licenses	450.00	450.00
273	Travel Expense Township Engineer Assistant Manager of Engineering Assistant Township Engineer Landscape Architect	10,800.00	10,800.00
276	Uniform Cleaning Per Union Contract	350.00	350.00
299	Misc. Services Required Annual Stormwater Education Material and Mailings	4,500.00	4,500.00
305	Books, Magazines Engineering News Record AASHTO Specifications (updates) Manual of Uniform Traffic Control Devices (updates)	250.00	250.00
353	Technology/Computer Services Software Upgrades for CADD & GIS	420.00	420.00
354	Technical/Specialized Supplies Engineering Plotter Paper and Ink Engineering Inspection Supplies (Paint, Marking Flags, Tree Tags, etc.) Drafting Supplies (Pens, Tracing Paper, Colored Pencils, etc.)	2,400.00	2,400.00
357	Uniforms Boot Allowance and Jacket for Landscape Architect (Per Union Contract)	410.00	410.00
	Total	62,130.00	62,130.00

Division of Land Use - (33) Line Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
202	Advertising - Legal Legal notices for special meetings or events	100.00	100.00
207	Codification Land Use Code Book supplements	750.00	750.00
209	Conferences & Seminars Miscellaneous staff Land Use seminars, classes and certifications during course of year	1,000.00	1,000.00
210	Consultant Services Planning Consultant Environmental Consultant Traffic Engineer Consultant	30,000.00 2,000.00 5,000.00	37,000.00
214	Dues American Planning Association New Jersey Shade Tree Federation National Arbor Day Foundation New Jersey Association of Planning and Zoning Officials	800.00	800.00
223	Legal Fees Attorney review for non escrow issues and legal interpretations of zoning issues to assist Zoning Officer Municipal Court appearances; ordinance review	25,000.00	25,000.00
236	Photocopy Expense Unanticipated copies of plans and documents	350.00	350.00
241	Printing Master Plan printing Zoning Permit Application forms	400.00	400.00
273	Travel Expense Auto reimbursement for use of personal vehicle	2,700.00	2,700.00
332	Office Supplies Miscellaneous special division items (i.e. electronic and heavy-duty staplers, Tyvek envelopes and heavy-duty file folders and binders, name plates, x-stampers and refills)	1,500.00	1,500.00
	Total	69,600.00	69,600.00

Planning Board - (34) Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
202	Advertising - Legal		
	Legal notices for Planning Board meetings; Board resolution notices	200.00	200.00
209	Conferences and Seminars		
	Certification classes for Planning Board members; Rutgers, NJ Future seminars for Planning Board	500.00	500.00
214	Dues		
	New Jersey Planning Officials	500.00	500.00
223	Legal Fees		
	Planning Board Attorney	20,000.00	20,000.00
228	Litigation		
	Planning Board Attorney	20,000.00	
	Planning Consultant	5,000.00	25,000.00
250	Recording Secretaries		
		5,000.00	5,000.00
305	Books		
	Municipal Land Use Law Books (for Board members and staff) Gann Law Book	350.00	350.00
	Total	51,550.00	51,550.00

Site Plan Review Advisory Board (35) Line Item Budget

Account Code		Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
250	Recording Secretaries		1,000.00	1,000.00
	Total		1,000.00	1,000.00

Zoning Board - (36) Lihouele .em Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
202	Advertising - Legal Legal notices for Zoning Board of Adjustment meetings; Board resolution notices	150.00	150.00
209	Conferences and Seminars Certification classes for Zoning Board members	500.00	500.00
223	Legal Fees Zoning Board Attorney	6,000.00	6,000.00
228	Litigation Zoning Board Attorney (Ellsworth Litigation) Planning Consultant	35,000.00	35,000.00
250	Recording Secretaries	1,500.00	1,500.00
	Total	43,150.00	43,150.00

Environmental Commission - (37) Line Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
202	Advertising - Legal Meeting Notices	40.00	40.00
209	Conferences & Seminars Association of NJ Environmental Commission Seminars Rutgers University / Training Seminars	310.00	310.00
214	Dues Association of NJ Environmental Commissions (ANJEC)	350.00	350.00
236	Photocopy Expense Production of Environment Educational Material	100.00	100.00
263	Special Events Environmental Education Outreach Materials and Services	250.00	250.00
354	Technical/Specialized Supplies Supplies to facilitate Sustainable Jersey Energy Audit and Climate Action Projects	3,700.00	2,000.00
	Total	4,750.00	3,050.00

Code Enforcement - Line Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
209	Conferences and Seminars Building Safety Week/ ICC Conference ICC Region 7 Meetings League of Municipalities	4,505.00	4,505.00
210	Consultant Services Expert Opinion/ Arbitration		
214	Dues Municipal Construction Officials Association - 1 @ \$75 New Jersey Building Officials Association - 11 @ \$100 Central Jersey Code Officials Association - 13 @ \$50 Central Jersey Technical Assistants Association - 4 @ \$25 PermitTechNation 1 @ \$25 International Association of Electrical Inspectors - 2 @ \$100 New Jersey Association of Technical Assistants- 4 @ \$25 Plumbing Heating Cooling Contractors Association - 3 @ \$150		
226	Licenses and Certifications Department of Community Affairs - Class I Agency	2,700.00	2,700.00
241	Printing	495.00	495.00
272	Regulatory Forms/Inspection Stickers/Inspection Reports/ Door Knockers Training/Educational	2,800.00	2,800.00
273	Career Track/ Builder's Show/ Uniform Construction Code Training(CJCOA/ NJBOA/ Region 7)	3,800.00	3,800.00
276	Travel Expense Construction Official/BuildingSubcode Official/Plumbing Subcode Official/Electrical Subcode Official per AFSCME Contract	10,800.00	10,800.00
278	Uniform Cleaning CWA Contract-Cleaning	2,100.00	2,100.00
305	Vehicle Repair Six Township Vehicles	2,800.00	2,800.00
354	Books, Magazines Regulatory Code Books/Downloads/Teamwork Magazine Technical/Specialized Supplies	3,600.00	3,600.00
357	Photo Card for Digital Cameras/ Batteries/ Electrical and Plumbing Inspection Devices Uniforms	1,300.00	1,300.00
404	CWA Contract- Boots / Jackets Minor Equipment and Tools	2,500.00	2,500.00
420	Flashlights / flashlight belt holders/ gloves / tape measures/ hammers, etc. Technical/Specialized Equipment Ladders/ Palm Laser/ Construction Master/ Gas Sensors/ Enterprise Manager	300.00	300.00
Total		38,000.00	38,000.00

Public Works - (40) - Item Budget

Acct Code	Detail Of Account Code	2017 Departmental Request	2017 Administration Recommendation
208	Communication Equipment Maintenance		
	Repair radios in the vehicles	1,000.00	1,000.00
214	Dues		
	New Jersey Water Environmental Association		
	Public Works Association of New Jersey	500.00	500.00
238	Physicals and Medical		
	Hepatitis B vaccinations		
	Hearing Testing		
	Hepatitis B titer		
	CDL, Drug & Alcohol Testing	3,850.00	3,850.00
251	Services and Maintenance Contracts		
	Emergency street tree work		
	Repairs to the fuel tank system Gasoline & Diesel		
	Rental of equipment for miscellaneous repairs	4,500.00	4,500.00
265	Storm Sewer Repair & Maintenance		
	Materials - Mortar mix, metal castings, block & bricks etc.	600.00	600.00
266	Technical/Specialized Equipment Maintenance		
	Repair parts for loaders, tractors, road mowers etc.	15,000.00	15,000.00
272	Training/Educational		
	Required CEU training for Director, Superintendent, Assistant Superintendent and Crew Chiefs		
	Professional Development Training for crew members. Equipment operation, safety of equipment and road safety	1,000.00	1,000.00
276	Uniform Cleaning		
	Costs for uniform cleaning per union contract	5,525.00	5,525.00
277	Street Lighting and Signals		
	Cost associated with the maintenance of traffic lights	3,500.00	3,500.00
278	Vehicle Repair		
	Repair parts for road vehicles	68,288.00	68,288.00
302	Asphalt		
	Material for repair of potholes, minor road section repairs and material for crack sealing	52,000.00	52,000.00
339	Road Striping		
	Renewal of road striping and safety markouts	17,000.00	17,000.00
350	Stone & Gravel		
	Supplies needed for driveway and road repairs (JoAnne & Stobbe Lane and the easement road off Cranbury Road)	4,000.00	4,000.00
352	Signs		
	Replacement of street signage to meet new Federal retro-reflective standards and new installation	14,000.00	14,000.00
354	Technical/Specialized Supplies		
	Miscellaneous hardware, small replacement parts tools, etc.	13,000.00	13,000.00
355	Tires and Tubes		
	Replacement of tires on all equipment and vehicles.	7,514.00	7,514.00
357	Uniforms		
	Purchase of safety shoes and uniforms per union contracts	4,500.00	4,500.00
420	Technical/Specialized Equipment		
	Miscellaneous small equipment purchased	3,000.00	3,000.00
	Total	213,777.00	213,777.00

Snow Removal - (41) Item Budget

Account Code	Detail Of Account Code	2017 Departmental Request	2017 Administration Recommendation
224	Snow Removal - Kelly Bill	9,300.00	9,300.00
231	Meals	500.00	500.00
251	Service and Maintenance Contracts	73,200.00	73,200.00
278	Vehicle Repair	0.00	0.00
340	Salt and Sand	80,000.00	80,000.00
354	Technical/Specialized Supplies	0.00	0.00
Total		163,000.00	163,000.00

Sewer System - (42) Line Item Budget

Account Code	Detail/Of Account Code	2017 Departmental Request	2018 Administration Recommendation
208	Communication Equipment Maintenance		
	Repairs to radios in vehicles and hand held walkie-talkies	700.00	700.00
214	Dues		
226	License/Certification	430.00	430.00
	One (1) C3, One (1) C2 Sewer License and (1) C1 Sewer License	160.00	160.00
231	Meals		
	Food for crews who work all night on emergency sewer repairs	200.00	200.00
246	Program Expense		
	Amtrak/Sewer Easement Fee (\$35.00 increase)	1,365.00	1,365.00
251	Service and Maintenance Contracts		
	Rental of miscellaneous equipment for repairs		
	Grease removal and disposal from sewage pumping stations	9,700.00	9,700.00
266	Technical/Specialized Equipment Maintenance		
	Repairs and maintenance of the closed circuit television, sewer jetter, air compressors, and pumping station equipment	14,000.00	14,000.00
272	Training/Educational		
	Required continuing education training for Director, Superintendents, Crew Chiefs, and professional development training for crew members. Equipment operation, safety of equipment and road safety training	4,500.00	4,500.00
276	Uniform Cleaning		
	Cost for uniform cleaning per union contracts	2,025.00	2,025.00
278	Vehicle Repair		
	Repair parts for road vehicles	9,900.00	9,900.00
354	Technical/Specialized Supplies		
	Bioxide maintenance chemical for S. Post Pump Station for Southfield Pump Station (Total Cost \$40,000.00)	63,270.00	63,270.00
	Miscellaneous hardware and supplies for 6 pump stations		
355	Tires and Tubes		
	Replacement of tires for miscellaneous sewer vehicles	1,600.00	1,600.00
357	Uniforms		
	Purchase of Safety shoes and uniforms per union contracts	1,900.00	1,900.00
	Total	109,750.00	109,750.00

Facilities and Open Space Line Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
208	Communication Equipment Maintenance		
	Repairs to vehicle radios and hand held walkie-talkies	200.00	200.00
251	Service and Maintenance Contracts		
	Rental of equipment for miscellaneous repairs and/or maintenance of storm damaged trees	8,000.00	8,000.00
266	Technical/Specialized Equipment Maintenance		
	Repair parts for loaders, tractors, park and open space mowers	19,000.00	19,000.00
276	Uniform Cleaning		
	Costs for uniform cleaning per union contract	2,450.00	2,450.00
278	Vehicle Repair		
	Repair parts for road vehicles	16,250.00	16,250.00
354	Technical/Specialized Supplies		
	Miscellaneous hardware, small replacement parts, tools, etc.		
	Field Striping Paint for ball fields		
	Lime and Fertilizer		
355	Tires and Tubes		
	Replacement of tires on all equipment	35,500.00	35,500.00
357	Uniforms		
	Purchase of safety shoes and uniforms per union contracts	2,500.00	2,500.00
420	Technical/Specialized Equipment		
	Miscellaneous small equipment purchases	3,800.00	3,800.00
	Total	90,200.00	90,200.00

Legal Services and Costs - (46) Line Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Reappropriation
210	Labor Counsel This includes legal costs associated with labor relations, grievances, arbitrations, negotiations, and other projects authorized by the Business Administrator.	50,000.00	50,000.00
223	Legal Fees This includes all general legal costs for the Township Attorney's office.	80,000.00	70,000.00
224	Legal Fees - Council This includes all general legal costs for the Township Attorney's office.	20,000.00	20,000.00
228	Litigation This includes all legal costs associated with litigation including professional consulting for tax appeals, court masters, and/or other authorized services. Township Attorney	140,000.00	130,000.00
	Total	290,000.00	270,000.00

Municipal Prosecutor - (47) Line Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
210	Consultant Fees	30,000.00	30,000.00
	Total	30,000.00	30,000.00

Municipal Public Defender - (48) Line Item Budget

		Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
210	Consultant Fees		18,240.00	17,240.00
	Total		18,240.00	17,240.00

Building and Grounds - (53) - Line Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
204	Building Maintenance and Repair Includes costs associated with all physical and/or structural repairs provided by outside contract vendors including electrical, plumbing, roofing, door system security, elevator and other types of authorized maintenance as required		
205	Building Rental Includes rental costs associated with the storage facility and other authorized rental buildings	42,000.00	42,000.00
218	HVAC Repair and Maintenance Includes all costs associated with the maintenance and heating/air conditioning systems and other related maintenance needs as required	1,000.00	1,000.00
231	Meals Meals and/or other food-related costs associated with emergency situations (i.e. snow and other types of inclement weather)	48,504.00	48,504.00
235	Other Rental Includes costs associated with the rental of portable bathroom facilities or "port o johns" for various municipal locations	150.00	150.00
251	Service and Maintenance Contracts Includes costs associated with various service and maintenance contracts including: Fire and Safety Equipment Services Pest Control Services Alarm System-Related Services Generator Services Other Services	5,746.00	5,746.00
266	Technical/Specialized Equipment Maintenance Includes costs associated with the maintenance and repair of special equipment including snow blowers, vacuums, generators, gas pumps and other types of equipment	17,000.00	17,000.00
276	Uniform Cleaning and Rental Includes costs associated with uniform rental and cleaning in accordance with provisions included in the Collective Bargaining Agreements (CBAs)	1,500.00	1,500.00
278	Vehicle Repair Includes costs associated with vehicle repair	1,175.00	1,175.00
297	Art Center Maintenance and Repairs	3,000.00	3,000.00
298	Ron Rogers Arboretum Maintenance and Repairs for Ron Rogers Arboretum	3,250.00	3,250.00
299	Schenck Farmstead Maintenance and Repairs for Schenck Farmstead	2,000.00	2,000.00
327	Janitorial and Building Supplies Includes all cleaning materials and paper products	2,250.00	2,250.00
330	Minor Building Repair Supplies Includes items needed for minor repairs at various municipal facilities	12,000.00	12,000.00
340	Salt and Sand Includes salt, sand and other de-icing materials for various Municipal Facilities	2,000.00	2,000.00
352	Signs Includes signs needed at various facilities and/or around the municipal complex including traffic, informational, ADA Compliance and other authorized signs	1,000.00	1,000.00
		200.00	200.00

Building and Grounds - (53) - Line Item Budget

Acct Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
354	Technical/Specialized Supplies Includes costs for special items at various municipal facilities including flags and water coolers/water for various municipal facilities	5,000.00	5,000.00
357	Uniforms Includes costs associated with the purchase and/or reimbursement for uniforms in accordance with provisions included in the Collective Bargaining Agreements (CBAs)	1,500.00	1,500.00
404	Minor Equipment and Tools Includes tools and small equipment needed for minor repairs at various municipal facilities	500.00	500.00
	Total	149,777,500	149,777,500

Affordable Housing - (25) Line Item Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
210	Consultant Services Housing Consultant - Piazza & Associates Planning Consultant - Maser Consulting	18,000.00 75,000.00	93,000.00
223	Legal Fees Affordable Housing Attorney - Gerry Muller	107,500.00	107,500.00
250	Recording Secretaries	900.00	900.00
Total		201,400.00	201,400.00

Municipal Court - (50) L... Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
209	Conferences and Seminars Monthly MCAA Seminars MCCD & CAA Spring Conference MAACM Court Administrators' Conference	880.00	880.00
210	Consultant Fees Substitute Judges Interpreters Transcripts for Indigents Temporary Clerical Help (salary line)	5,625.00	5,625.00
214	Dues Mercer County Judges Assn		
**	CMCA & DCA Assn		
221	MAACM (Only Court Administrator) Credit Card Fees	445.00	445.00
226	Licenses and Certifications Court Administrator & Deputy Certifications & Recertification	5,000.00	5,000.00
**	Printing	100.00	100.00
241	*** PATS (Reserved funds if POAA Fund is exhausted) Uniform Traffic Tickets/ E Tickets NCR Carbonless ATS/ACS Mailers Bail Recognizance Subpoena to Testify Receipt Books Special Form of Complaint Order of Court Appeal Rights		
97			
251	Service and Maintenance Contracts Neopost (added in 2012) Black Box Network Services Prior Nami Impact Technology - Video Conferencing Vector Security System(added in 2012) Gramco Liberty Sound Recording Training/Educational	4,689.00	4,689.00
272		6,066.00	6,066.00
305	Books, Magazine NJ Court Rules - Annotated NJ Lawyers Diary	300.00	300.00

Municipal Court - (50) L am Budget

Account Code	Detail of Account Code	2017 Departmental Request	2017 Administration Recommendation
	NJ Title 2C NJ MV Codes NJ Drunk Driving Law NJ Rules of Evidence - Annotated NJ Search & Seizure NJ Criminal Code & MV	1,602.00	1,602.00
332	Office Supplies Neopost Inkjet Cartridges & Self-adhesive Labels CD's for Sounds Recorder Equipment HP Laser Jet 4200NS Toner HP Color Laser Jet 3800dtn printer HP Laser Jet P3015 Toner Brother Fax Toner Canon Copier Toner Cartridge Biz Hub 250 Copier Toner Brother Intel Fax Toner Panasonic Fax Toner HP Printer Inkjet Cartridges Folders (Multicolor) Cleaning of Judge's Robe	4,160.00	4,160.00
354 88	Technical/Specialized Supplies Copier paper is used for all reports/printouts we no longer use computer paper Receipt Printer - Model # Epson TM-UJ220 (AOC/State Equipment) Ribbon replacement - Model #EPS-ERC-38 Red/Black Paper rolls - 2 ply-carbon Model #PMF-07706 (Supplied thru 2016) Tally 2280 Journal Printer (AOC/State Equipment) Ribbon replacement - Model #MMT 060097 (6 x \$40.00) HP Laser Jet 4250 CDR Printer (AOC/State Equipment) Toner Cartridge - Model # HEW-Q5942A (8x \$207.76)	1,756.00	1,756.00
357	Uniforms Court Attendant Officer	200.00	200.00
599	Miscellaneous Hopewell Township Share Services	1,200.00	1,200.00
	Total	32,023.00	32,023.00

TOWNSHIP OF WEST WINDSOR

*Department of Administration
Finance Division*

MEMORANDUM

TO: Marlena A. Schmid, Business Administrator
FROM: Joanne R. Louth, Chief Financial Officer
SUBJECT: 2017 Anticipated Revenues
DATE: February 17, 2017

Provided below is an explanation of the 2017 anticipated revenues:

- | | | |
|----|---|-----------------|
| 1) | <u>FUND BALANCE ANTICIPATED</u>
The Administration recommends utilization of \$4.43 million of Fund Balance to support the 2017 budget. This amount is \$200,000 less than what was used in the adopted 2016 budget. It is important to note that in 8 of the last 9 years, the township experienced reductions to the year end fund balance as the "result of operations" replenished Fund Balance in an amount less than the amount utilized to support the budget. The Administration's goal is to restore Fund Balance compliance with policy, which is expected to be accomplished over time. | \$ 4,430,000.00 |
| 2) | <u>ALCOHOLIC BEVERAGE LICENSES</u>
License renewals to be collected in May. | \$ 35,500.00 |
| 3) | <u>OTHER LICENSES</u>
Various licenses which include taxi, raffle/bingo, vendor, food, vital registrar and contractors. | \$ 94,000.00 |
| 4) | <u>OTHER FEES AND PERMITS</u>
Tax searches, assessment searches, police revenue, board of health fees, planning/zoning board fees and fire marshall fees. | \$ 275,000.00 |
| 5) | <u>MUNICIPAL COURT FINES & COSTS</u>
Traffic fines and costs, local parking, criminal fines, costs and Contempt. | \$ 555,000.00 |
| 6) | <u>INTEREST AND COST ON TAXES</u>
Collected by the Tax Collection Office representing interest and costs on delinquent taxes. The amount is based on the anticipated collection of all remaining outstanding taxes by either property owners or outside lien holders by Tax Sale. | \$ 145,000.00 |

7)	<u>INTEREST ON INVESTMENTS AND DEPOSITS</u> Anticipated interest earnings on Township investments and deposits.	\$ 130,000.00
8)	<u>BOARD OF HEALTH FEES/PERMITS</u> Septic inspections, percolation, design for engineering services rendered, pool, well and septic permits.	\$ 20,000.00
9)	<u>REVENUE FROM SEWER SERVICE CHARGES</u> Revenue generated by sewer users to cover the costs of operating and maintaining the sewer system.	\$ 3,270,000.00
10)	<u>RENTS FROM LEASE – REG. BOARD OF EDUCATION</u> Lease payments for the Wallace Road Garage through 6/30/17.	\$ 6,250.00
11)	<u>SEWER CONNECTION FEES</u> Hook-up fees to sewer lines.	\$ 13,000.00
12)	<u>RENTS FROM LEASE – POST OFFICE</u> Lease payments for the Township owned facility.	\$ 59,055.00
13)	<u>PARKING AUTHORITY – AVAILABLE SURPLUS FUNDS</u> Pursuant to P.L. 2004, c. 87, Local Authorities may transfer up to 5% of the annual costs of operation to their creating government.	\$ 42,206.00
14)	<u>PARKING AUTHORITY – MUTUAL AGREEMENT</u> Revenue for lease payments from the parking facility on the Compost Site.	\$ 50,000.00
15)	<u>HOTEL OCCUPANCY TAX</u> An amount anticipated to be collected from five (5) hotels within the township as a result of the adoption of Ordinance 2003-19 The amount is based on 3% of income for the calendar year.	\$ 700,000.00
16)	<u>CABLE TELEVISION FRANCHISE FEES</u> The amount received in 2017 from Comcast and Verizon for the Township’s share of franchise fees.	\$ 349,396.26
17)	<u>ENERGY RECEIPTS TAX PROGRAM</u> Anticipating same amount as 2016 (Lost \$619,620 in 2010, \$108,333 in 2009 and \$240,412 in 2008 totaling \$968,365).	\$ 2,190,039.00
18)	<u>UNIFORM CONSTRUCTION CODE FEES</u> Construction fees are for building, plumbing, electrical, fire, and Certificates of Occupancy as regulated by the Uniform Construction Code.	\$ 975,000.00
19)	<u>PARKING AUTHORITY – POLICE SERVICES</u> Shared services agreement with the Parking Authority.	\$ 99,737.25

20)	<u>INTERLOCAL SERVICE – HEALTH OFFICER SERVICES</u> Shared service agreements for health officer services with Robbinsville Township (\$81,300) and Hightstown Borough (\$29,164).	\$ 110,464.00
21)	<u>UNIFORM FIRE SAFETY ACT</u> The Department of Community Affairs provides this figure for anticipated revenue.	\$ 65,828.50
22)	<u>RESERVE FOR TOWNSHIP RENTAL PROPERTY</u> Funds collected in prior year from rent of municipally owned properties including farmland and tower rental.	\$ 356,492.91
23)	<u>SALE OF MUNICIPAL ASSETS</u> Proceeds realized from online auction.	\$ 5,753.62
24)	<u>RES. MUNICIPAL SHARE OF DEVELOPERS ESCROW</u> The Township's share of interest earned on developer's funds held in trust.	\$ 5,825.00
25)	<u>CAPITAL FUND BALANCE</u> Premium on the Sale of Bonds in 2016.	\$ 494,435.21
26)	<u>DIVERSIFIED DEVELOPERS – POLICE SERVICES</u> Anticipated receipt of revenue from the Nassau Park Retail Center to offset the cost of two police officers.	\$ 193,782.00
27)	<u>PRINCETON UNIVERSITY AGREEMENT</u> Annual revenue pursuant to the MOU authorized by Resolution 2009-R261.	\$ 57,637.73
28)	<u>AMBULATORY SERVICES-THIRD PARTY BILLING</u> Revenue from emergency medical services program.	\$ 400,000.00
29)	<u>RECEIPT FROM DELINQUENT TAXES</u> Amount anticipated to be collected this year from outstanding taxes as of the prior years end.	\$ 525,000.00
	<u>TOTAL ANTICIPATED REVENUES</u> An increase of \$55,677.25 from the 2016 budget.	\$ 15,654,402.48
30)	<u>AMOUNT TO BE RAISED BY TAXATION</u> Municipal tax levy needed to support the municipal operating budget. Within the State Mandated Property Tax Levy Cap utilizing 2014 levy cap bank.	\$ 24,287,597.52
	TOTAL	\$ 39,942,000.00

It is important to note that the proposed anticipated revenues represent an aggressive use of revenues to support the 2017 Municipal Operating Budget. The Administration's goal is to restore Fund Balance compliance with policy, which is expected to be accomplished over time.

	REVENUE SOURCE	DIFFERENCE	Administration		Adopted
			Recommended	2016	
			ANTICIPATED REVENUES	REALIZED REVENUES	ANTICIPATED REVENUES
104100	FUND BALANCE	(\$200,000.00)	4,430,000.00	4,630,000.00	4,630,000.00
104201	ALCOHOLIC BEVERAGE LICENSES	\$2,250.00	35,500.00	35,500.00	33,250.00
104210	OTHER LICENSES	(\$6,000.00)	94,000.00	95,555.00	100,000.00
104220	OTHER FEES AND PERMITS	\$5,000.00	275,000.00	290,997.53	270,000.00
104230	MUNICIPAL COURT FINE & COSTS	\$5,000.00	555,000.00	579,991.12	550,000.00
104235	INTEREST AND COSTS ON TAXES	\$5,000.00	145,000.00	161,458.79	140,000.00
104240	INTEREST ON INVEST. & DEPOSITS	\$10,000.00	130,000.00	162,610.98	120,000.00
104250	BOARD OF HEALTH FEES/PERMITS	\$0.00	20,000.00	22,703.00	20,000.00
104255	REVENUE FROM SEWER SERVICE CHARGES	\$20,000.00	3,270,000.00	3,278,207.29	3,250,000.00
104262	RENTS FROM LEASE-REGIONAL BD OF ED.	(\$6,250.00)	6,250.00	12,500.04	12,500.00
104265	SEWER CONNECTION FEES	(\$763.25)	13,000.00	110,903.25	13,763.25
104270	RENTS FROM LEASE-POST OFFICE	\$0.00	59,055.00	59,055.00	59,055.00
104275	PARKING AUTHORITY - AVAILABLE SURPLUS FUNDS	\$0.00	42,206.00	0.00	42,206.00
104276	PARKING AUTHORITY - MUTUAL AGREEMENT	\$0.00	50,000.00	50,000.00	50,000.00
104280	HOTEL OCCUPANCY TAX	\$10,000.00	700,000.00	758,784.15	690,000.00
104290	CABLE TELEVISION FRANCHISE FEES	\$700.42	349,396.26	348,695.84	348,695.84
104301	ENERGY RECEIPTS TAX PROGRAM	\$0.00	2,190,039.00	2,190,039.00	2,190,039.00
104400	UNIFORM CONSTRUCTION CODE FEES	(\$225,000.00)	975,000.00	985,488.00	1,200,000.00
104502	INTERLOCAL - PARKING AUTHORITY - POLICE SERVICES	\$0.00	99,737.25	99,737.25	99,737.25
104503	INTERLOCAL - HEALTH OFFICER SERVICES - ROBBINSVILLE	\$1,594.00	81,300.00	79,706.00	79,706.00
104504	INTERLOCAL - HEALTH OFFICER SERVICES - HIGHTSTOWN	\$572.00	29,164.00	28,592.00	28,592.00
104603	DRUNK DRIVING ENFORCEMENT FUND	\$0.00		20,525.73	
104604	CLEAN COMMUNITIES PROGRAM	\$0.00		69,517.94	
104605	ALCOHOL EDUCATION REHABILITATION GRANT	\$0.00		3,384.16	
104611	STATE OF NJ - BODY ARMOUR FUND	\$0.00		4,269.33	
104615	CLICK IT OR TICKET	\$0.00		5,000.00	
104647	DRIVE SOBER OR GET PULLED OVER	(\$5,000.00)		10,000.00	5,000.00
104702	UNIFORM FIRE SAFETY ACT	\$3,710.39	65,828.50	67,434.46	62,118.11
104703	RESERVE FOR TOWNSHIP RENTAL PROPERTY	\$40,150.88	356,492.91	316,342.03	316,342.03

	2015	2014	2013	2012	2011	2010	2009	2008
REVENUE SOURCE	REALIZED REVENUES	REALIZED REVENUES	REALIZED REVENUES	REALIZED REVENUES	REALIZED REVENUES	REALIZED REVENUES	REALIZED REVENUES	REALIZED REVENUES
104100 FUND BALANCE	4,825,538.00	4,620,529.00	4,435,000.00	4,575,000.00	4,435,000.00	4,400,000.00	4,200,000.00	4,200,000.00
104201 ALCOHOLIC BEVERAGE LICENSES	36,250.00	35,500.00	36,000.00	35,000.00	33,250.00	30,750.00	25,750.00	25,000.00
104210 OTHER LICENSES	112,259.00	102,574.25	89,161.00	90,087.00	97,159.00	72,180.00	82,722.00	88,190.20
104220 OTHER FEES AND PERMITS	275,777.01	270,422.30	256,416.76	245,039.00	240,387.83	213,413.00	219,502.48	238,849.02
104230 MUNICIPAL COURT FINE & COSTS	568,627.26	465,616.35	459,558.92	570,004.60	578,844.92	598,699.22	604,888.59	607,796.75
104235 INTEREST AND COSTS ON TAXES	170,262.04	178,775.75	174,094.25	244,892.63	244,150.99	193,078.25	232,120.22	157,163.60
104240 INTEREST ON INVEST. & DEPOSITS	243,625.24	129,735.69	92,094.72	99,247.28	175,063.95	278,954.75	371,934.58	1,049,507.16
104250 BOARD OF HEALTH FEES/PERMITS	25,709.00	19,457.00	26,040.00	23,025.00	26,708.00	18,370.00	15,364.00	17,621.00
104255 REVENUE FROM SEWER SERVICE CHARGES	3,295,159.14	3,177,073.27	3,192,181.40	3,123,319.16	3,133,829.38	3,152,173.04	2,968,813.23	2,734,227.36
104262 RENTS FROM LEASE-REGIONAL BD OF ED.	12,500.04	12,500.04	12,500.04	12,500.04	12,500.04	12,500.04	12,500.04	12,500.04
104265 SEWER CONNECTION FEES	13,763.25	157,838.50	218,062.50	194,227.50	282,170.50	317,538.70	281,809.85	269,225.25
104270 RENTS FROM LEASE-POST OFFICE	69,055.00	59,055.00	71,712.50	135,000.00	135,000.00	135,000.00	135,000.00	128,383.34
104275 PARKING AUTHORITY - AVAILABLE SURPLUS FUNDS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
104276 PARKING AUTHORITY - MUTUAL AGREEMENT	50,000.00	68,493.38	50,000.00	0.00	0.00	0.00	0.00	0.00
104280 HOTEL OCCUPANCY TAX	693,693.87	691,157.57	663,049.01	580,916.12	641,473.69	606,848.20	610,912.38	686,603.28
104290 CABLE TELEVISION FRANCHISE FEES	340,000.36	327,114.92	310,276.46	286,660.28	161,305.07	128,286.16	100,734.84	90,743.67
104301 ENERGY RECEIPTS TAX PROGRAM	2,190,039.00	2,190,039.00	2,190,039.00	2,190,039.00	2,190,039.00	2,190,039.00	2,806,961.00	2,796,067.00
104302 SUPPLEMENTAL ENERGY RECEIPTS TAX	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
104303 LEGISLATIVE INITIATIVE MUNICIPAL BLOCK GRANT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
104304 CONSOLIDATED MUNICIPAL PROPERTY TAX RELIEF ACT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
104305 MUNICIPAL PROPERTY TAX ASSISTANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
104307 STATE OF NJ - GARDEN STATE TRUST FUND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
104308 MUNICIPAL HOME LAND SECURITY ASSISTANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
104400 UNIFORM CONSTRUCTION CODE FEES	1,719,160.00	1,498,397.00	1,254,289.00	1,600,843.00	2,103,856.00	1,746,504.00	1,277,976.00	1,059,355.00
104501 INTERLOCAL - DOG WARDEN SERVICES - PLAINSBORO	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
104502 INTERLOCAL - PARKING AUTHORITY - POLICE SERVICES	99,737.25	99,737.25	99,737.25	99,737.25	99,737.25	99,737.25	99,737.25	99,737.25
104503 INTERLOCAL - HEALTH OFFICER SERVICES - ROBBINSVILLE	78,143.00	76,611.00	75,109.00	73,636.00	71,840.00	70,088.00	70,088.00	70,088.00
104504 INTERLOCAL - HEALTH OFFICER SERVICES - HIGHTSTOWN	28,031.00	27,481.00	26,942.00	26,414.00	25,896.00	25,388.00	24,411.00	23,472.00
104601 PUBLIC HEALTH PRIORITY FUNDING	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
104602 RECYCLING TONNAGE GRANT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
104603 DRUNK DRIVING ENFORCEMENT FUND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
104604 CLEAN COMMUNITIES PROGRAM	61,691.35	50,771.99	54,132.94	46,106.66	46,827.86	43,092.55	45,440.30	31,252.78
104605 ALCOHOL EDUCATION REHABILITATION GRANT	3,005.59	2,363.20	4,380.30	4,209.12	4,530.52	3,116.93	4,316.09	5,890.01
104611 STATE OF NJ - BODY ARMOUR FUND	4,457.13	10,330.27	4,615.59	4,504.75	0.00	5,853.45	4,556.39	4,961.09
104612 AGGRESSIVE DRIVER TRAFFIC ENFORCEMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
104615 CLICK IT OR TICKET	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00
104617 DIVISION OF HIGHWAY SAFETY-CHILD PASSENGER	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
104623 DOMESTIC VIOLENCE TRAINING PROGRAM	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
104635 PANDEMIC INFLUENZA PREPAREDNESS GRANT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
104637 COMPREHENSIVE TOBACCO CONTROL PROGRAM	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
104638 DVRPC - PLANNING ASSISTANCE GRANT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
104639 RECREATION OPPORTUNITIES FOR THE DISABLED	0.00	10,000.00	0.00	7,500.00	15,000.00	0.00	15,000.00	20,000.00
104640 NJ DIV HIGHWAY SAFETY - OVER THE LIMIT GRANT	0.00	0.00	0.00	9,400.00	4,400.00	9,400.00	6,000.00	5,000.00
104641 COLLISION INVESTIGATION EQUIPMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,294.00
104642 HDSRF- COMPOST FACILITY	0.00	0.00	0.00	0.00	0.00	0.00	0.00	53,535.24

REVENUE SOURCE	2015 REALIZED REVENUES	2014 REALIZED REVENUES	2013 REALIZED REVENUES	2012 REALIZED REVENUES	2011 REALIZED REVENUES	2010 REALIZED REVENUES	2009 REALIZED REVENUES	2008 REALIZED REVENUES
104100 FUND BALANCE	4,825,538.00	4,620,529.00	4,435,000.00	4,575,000.00	4,435,000.00	4,400,000.00	4,200,000.00	4,200,000.00
104643 HDSRF - MUNICIPAL GARAGE	0.00	0.00	0.00	0.00	0.00	0.00	3,704.53	0.00
104644 PUBLIC HEALTH EMERGENCY RESPONSE H1N1	0.00	0.00	0.00	0.00	10,000.00	24,601.00	102,178.00	0.00
104645 NJ STATE POLICE DETECT&RENDER SAFE TASK FORCE GRANT	0.00	0.00	0.00	0.00	0.00	50,000.00	0.00	0.00
104646 NJDEP BSF COMMUNITY FORESTRY PROGRAM	0.00	0.00	0.00	0.00	0.00	7,000.00	0.00	0.00
104647 DRIVE SOBER OR GET PULLED OVER	5,000.00	12,500.00	13,200.00	0.00	0.00	0.00	0.00	0.00
104648 SMART FUTURE PLANNING GRANT (SUSTAINABLE NJ)	0.00	0.00	0.00	25,000.00	0.00	0.00	0.00	0.00
104649 BPU - OFFICE CLEAN ENERGY - EFFICIENCY AUDIT	0.00	0.00	26,330.00	0.00	0.00	0.00	0.00	0.00
104650 NJ DIV HIGHWAY SAFETY - DISTRACTED DRIVER	5,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
104702 UNIFORM FIRE SAFETY ACT	61,824.15	63,365.95	69,489.89	63,023.59	68,398.03	65,550.71	67,113.28	68,433.10
104703 RESERVE FOR TOWNSHIP RENTAL PROPERTY	316,774.78	274,681.79	285,733.47	268,591.56	248,888.72	197,183.25	193,748.75	193,111.15
104704 SALE OF MUNICIPAL ASSETS	0.00	0.00	0.00	35.00	6,230.00	643,068.76	5,428.80	2,975.38
104705 RESERVE TO PAY DEBT SERVICE	0.00	0.00	0.00	0.00	0.00	0.00	92,277.00	90,345.57
104706 ASSESSMENT TRUST FUND - FUND BALANCE	0.00	0.00	0.00	0.00	100,000.00	0.00	0.00	0.00
104708 RES. FOR RECREATION/OPEN SPACE REFERENDUM	0.00	0.00	54,693.90	97,640.00	171,298.00	300,522.00	293,192.00	286,041.00
104709 RESERVE FOR MUNICIPAL SHARE OF DEV. ESCROW	8,387.00	8,254.00	13,578.00	17,857.00	23,383.00	29,062.52	27,186.00	26,555.00
104712 CAPITAL FUND BALANCE-DEFERRED CHG.	0.00	0.00	0.00	58,236.00	481,625.00	492,125.00	0.00	0.00
104713 DIVERSIFIED DEVELOPERS - POLICE SERVICES	193,764.00	191,043.00	188,778.00	185,165.00	179,937.00	175,377.00	175,377.00	171,938.00
104714 RESERVE FOR PENSIONS	0.00	0.00	0.00	0.00	0.00	0.00	182,000.20	297,381.18
104715 RESERVE FOR SETTLEMENT AGREEMENT	0.00	0.00	0.00	0.00	0.00	0.00	150,000.00	0.00
104716 PRINCETON UNIVERSITY AGREEMENT	56,168.37	55,338.30	54,200.10	52,519.48	51,692.40	101,900.00	0.00	0.00
104717 AMBULATORY SERVICES - THIRD PARTY BILLINGS	387,446.39	298,340.97	263,729.14	216,117.99	259,489.19	98,075.89	0.00	0.00
104802 RECEIPT FROM DELINQUENT TAXES	684,572.71	632,815.09	812,018.41	965,500.40	866,070.74	794,727.23	941,982.03	604,022.15
TOTAL ANTICIPATED REVENUES	16,619,420.93	15,833,046.11	15,595,048.40	16,251,218.68	17,284,643.92	17,408,011.49	16,606,256.67	16,471,956.85
104803 AMOUNT TO BE RAISED BY TAXATION	24,581,148.31	24,328,572.43	24,272,357.11	24,379,621.79	23,991,721.60	22,618,360.76	22,900,262.36	22,213,100.31
TOTALS	41,200,569.24	40,161,618.54	39,867,405.51	40,630,840.47	41,276,365.52	40,026,372.25	39,506,519.03	38,685,057.16

COMPARATIVE SCHEDULE OF FUND BALANCE

Fund Balance Analysis Year	2	3	4	5	6	7	8	9	10	11	12	13		14	
												Budget	Reserve	Budget	Reserve
	1-Jan Balance	Excess Resulting from Operations	Amount Appropriated in Annual Budget	31-Dec Ending Balance	Cash Surplus	Non-Cash Surplus	Results of Operations	% of Fund Balance Used	% of Reserve Fund Balance to Budget	% of Fund Balance to Prior Budget	% of Fund Balance to Budget	Budget	Reserve		
2001	5,028,653.00	3,470,142.70	4,414,000.00	4,084,695.70	4,084,695.70	0.00	-943,857.30	87.8%	2.5%	21.7%	18.1%	24,390,239	611,848.00		
2002	4,084,895.70	3,359,489.17	3,696,820.00	3,747,364.87	3,747,364.87	0.00	-337,330.83	90.5%	1.5%	16.7%	14.6%	25,248,441	387,875.70		
2003	3,747,364.87	4,416,829.96	3,600,000.00	4,563,994.83	4,563,994.83	0.00	816,829.96	96.1%	0.6%	14.8%	13.4%	26,791,800	147,384.87		
2004	4,563,994.83	4,019,118.38	3,600,000.00	4,993,113.21	4,058,113.21	925,000.00	418,118.38	78.9%	3.4%	17.0%	12.9%	27,951,000	963,994.83		
2005	4,983,113.21	5,157,967.01	3,550,000.00	6,591,080.22	5,851,080.22	740,000.00	1,607,967.01	87.5%	1.7%	17.8%	12.2%	29,049,000	508,113.21		
2006	6,591,080.22	3,555,303.52	3,500,000.00	6,646,383.74	6,091,383.74	655,000.00	56,303.52	59.8%	7.5%	22.7%	11.1%	31,405,200	2,351,080.22		
2007	6,646,383.74	5,810,995.14	4,206,000.00	8,251,378.88	7,881,378.88	370,000.00	1,604,995.14	69.0%	5.7%	21.2%	12.8%	32,830,000	1,885,383.74		
2008	8,251,378.88	3,766,452.93	4,200,000.00	7,817,831.81	7,632,831.81	185,000.00	-433,547.07	53.3%	10.4%	25.1%	11.9%	35,430,000	3,681,378.88		
2009	7,817,831.81	3,725,304.94	4,400,000.00	7,343,136.75	7,343,136.75	0.00	-474,695.06	55.0%	9.4%	22.1%	11.5%	36,514,000	3,432,831.81		
2010	7,343,136.75	3,902,424.07	4,400,000.00	6,845,560.82	6,845,560.82	0.00	-497,576.93	59.9%	7.9%	20.1%	11.9%	37,047,000	2,943,136.75		
2011	6,845,560.82	4,643,860.42	4,435,000.00	7,054,421.24	7,054,421.24	0.00	208,860.42	64.8%	6.5%	18.5%	11.9%	37,340,000	2,410,560.82		
2012	7,054,421.24	4,650,583.66	4,575,000.00	7,030,004.80	7,030,004.80	0.00	-24,416.44	64.9%	6.6%	18.9%	12.3%	37,317,000	2,479,421.24		
2013	7,030,004.80	4,009,182.44	4,435,000.00	6,604,187.24	6,604,187.24	0.00	-425,817.56	63.1%	7.0%	18.8%	11.9%	37,301,500	2,595,004.80		
2014	6,604,187.24	4,420,233.76	4,620,529.00	6,403,892.00	6,403,892.00	0.00	-200,295.24	70.0%	5.3%	17.7%	12.2%	37,754,850	1,983,688.24		
2015	6,403,892.00	4,728,752.42	4,825,538.00	6,307,106.42	6,307,106.42	0.00	-96,786.58	75.4%	4.1%	17.0%	12.7%	38,099,300	1,578,354.00		
2016**	6,307,106.42	4,079,911.33	4,630,000.00	5,757,017.75	5,757,017.75	0.00	-550,088.67	73.4%	4.3%	16.6%	11.9%	38,998,000	1,677,106.42		
2017**	5,757,017.75	?	4,430,000.00	?	?	0.00	?	76.9%	3.3%	14.8%	11.1%	39,942,000	1,327,017.75		

* Includes \$925,000.00 Adjustment to Income Before Fund Balance; Status Deferred Charges to Budget - Cost of Revaluation

** Unaudited

11 - % of Fund Balance to Prior Budget

COMPARATIVE SCHEDULE OF FUND BALANCE

		Forecast Model				
A		B	C	D	(A-C)	
		(+)	(-)	(A+B-C)	(B-C)	
Fund Balance		Excess	Amount	31-Dec		
Analysis		Resulting from	Appropriated in	Ending	Results of	
Year		Operations	Annual Budget	Balance	Operations	
					Reserve	
					Fund Balance	
	1-Jan					
	Beginning Balance					
2008	8,251,378.88	3,766,452.93	4,200,000.00	7,817,831.81	-433,547.07	3,681,378.88
2009	7,817,831.81	3,725,304.94	4,200,000.00	7,343,136.75	-474,695.06	3,432,831.81
2010	7,343,136.75	3,902,424.07	4,400,000.00	6,845,560.82	-497,575.93	2,943,136.75
2011	6,845,560.82	4,643,860.42	4,435,000.00	7,054,421.24	208,860.42	2,410,560.82
2012	7,054,421.24	4,550,583.56	4,575,000.00	7,030,004.80	-24,416.44	2,479,421.24
2013	7,030,004.80	4,009,182.44	4,435,000.00	6,604,187.24	-425,817.56	2,595,004.80
2014	6,604,187.24	4,420,233.76	4,620,529.00	6,403,892.00	-200,295.24	1,983,658.24
2015	6,403,892.00	4,728,752.42	4,825,538.00	6,307,106.42	-96,785.58	1,578,354.00
2016 ***	6,307,106.42	4,079,911.33	4,630,000.00	5,757,017.75	-550,088.67	1,677,106.42
2017 ***	5,757,017.75	4,333,564.00	4,430,000.00	5,660,581.75	-96,436.00	1,327,017.75
2018 ***	5,660,581.75	4,395,155.42	4,330,000.00	5,725,737.17	65,155.42	1,330,581.75
2019 ***	5,725,737.17	4,359,626.13	4,330,000.00	5,755,363.30	29,626.13	1,395,737.17
2020 ***	5,755,363.30	4,332,346.50	4,330,000.00	5,757,709.80	2,346.50	1,425,363.30
2021 ***	5,757,709.80	4,378,512.79	4,330,000.00	5,806,222.60	48,512.79	1,427,709.80
2022 ***	5,806,222.60	4,372,552.66	4,330,000.00	5,848,775.25	42,552.66	1,476,222.60
** Unaudited						
*** Forecast Model Assumptions -		B - Excess Resulting from Operations based on prior 7 year average				
		C - Amount Appropriated in Annual Budget constant years 2017 - 2022				

The Administration recommends use of Fund Balance be reduced to an amount consistent with the amount replenished in order to stabilize and rebuild the level of Fund Balance

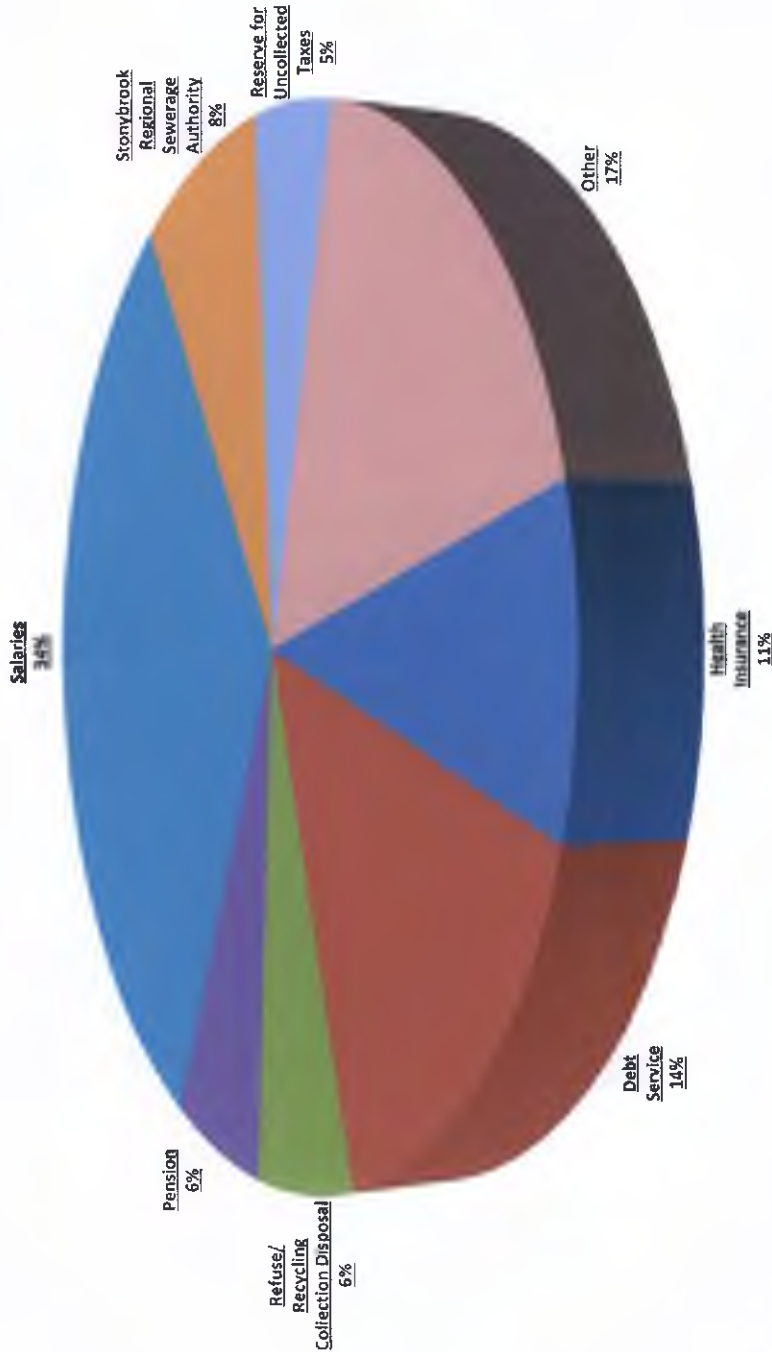
Statutory restrictions pertaining to the "Property Tax Levy Cap" may prohibit future tax increases necessary to restore the level of Fund Balance which may compromise future services to residents.

Budget Comparison by Category

	Salary and Wages	Other Expenses	Deferred Charges	Debt Service	Reserve for Uncollected Taxes	TOTAL BUDGET
2006	10,854,833	13,792,560	552,809	4,515,352	1,689,646	31,405,200
2007	11,432,378	14,915,399	185,000	4,559,352	1,737,871	32,830,000
2008	12,058,792	16,284,709	224,190	5,091,305	1,771,004	35,430,000
2009	12,364,389	17,196,965	185,000	4,960,944	1,806,702	36,514,000
2010	12,221,763	17,450,489	0	5,569,648	1,805,100	37,047,000
2011	12,266,792	17,589,870	4,300	5,658,153	1,820,885	37,340,000
2012	12,564,963	17,169,347	0	5,756,727	1,825,963	37,317,000
2013	12,786,199	16,931,767	0	5,753,927	1,829,607	37,301,500
2014	12,935,628	17,237,608	240	5,750,941	1,830,433	37,754,850
2015	13,182,671	17,323,063	0	5,762,201	1,831,365	38,099,300
2016	13,401,824	17,966,569	0	5,762,163	1,832,444	38,963,000
2017	13,607,219	18,736,663	172,000	5,590,204	1,835,914	39,942,000

Budget - Major Cost Centers

	Health Insurance	% annual budget Inc./Dec.	Debt Service	% annual budget Inc./Dec.	Refuse/ Recycling Collection Disposal	% annual budget Inc./Dec.	Pension	% annual budget Inc./Dec.	Salaries	% annual budget Inc./Dec.	Stonybrook Regional Sewerage Authority	% annual budget Inc./Dec.	Reserve for Uncollected Taxes	% annual budget Inc./Dec.	Other	% annual budget Inc./Dec.	TOTAL	% annual budget Inc./Dec.
2006	2,995,800	4.43%	4,515,352	0.44%	2,198,000	6.96%	522,257	105.13%	10,854,833	6.16%	2,211,400	4.40%	1,689,646	2.85%	6,417,913	31,405,200	3.33%	
2007	3,279,500	9.47%	4,559,352	0.97%	2,312,632	5.22%	852,288	63.19%	11,432,378	5.37%	2,284,156	3.29%	1,737,871	2.85%	6,371,823	32,830,000	-0.72%	
2008	3,629,700	10.68%	5,091,305	11.67%	2,374,000	2.65%	1,380,487	61.97%	12,058,792	5.48%	2,410,594	5.54%	1,771,004	1.91%	6,714,118	35,430,000	5.37%	
2009	3,799,400	4.68%	4,960,944	-2.56%	2,522,500	6.26%	1,594,252	15.48%	12,364,389	2.53%	2,651,950	10.01%	1,806,702	2.02%	6,813,863	36,514,000	1.49%	
2010	3,799,400	0.00%	5,569,648	12.27%	2,396,900	-4.98%	1,744,799	9.44%	12,221,763	-1.15%	2,900,514	9.37%	1,805,100	-0.09%	6,608,876	37,047,000	-3.01%	
2011	3,608,600	-5.02%	5,658,153	1.59%	2,263,200	-5.59%	2,170,509	24.40%	12,266,792	0.37%	2,992,342	3.17%	1,820,885	0.87%	6,559,519	37,340,000	-0.75%	
2012	3,351,200	-7.13%	5,796,727	1.74%	2,248,000	-0.67%	1,991,965	-8.23%	12,564,963	2.43%	2,979,497	-0.43%	1,825,963	0.28%	6,598,685	37,317,000	0.60%	
2013	3,236,200	-3.43%	5,753,927	-0.05%	2,248,000	0.00%	2,001,196	0.46%	12,786,199	1.76%	3,000,414	0.70%	1,829,607	0.20%	6,445,957	37,301,500	-2.31%	
2014	3,407,146	5.28%	5,750,941	-0.05%	2,232,350	-0.70%	2,143,667	7.12%	12,935,628	1.17%	3,010,257	0.33%	1,830,433	0.05%	6,444,428	37,754,850	-0.02%	
2015	3,604,387	5.79%	5,762,201	0.20%	2,300,450	3.05%	2,074,099	-3.25%	13,182,671	1.91%	3,017,600	0.24%	1,831,365	0.05%	6,326,527	38,099,300	-1.83%	
2016	3,912,162	8.54%	5,762,163	0.00%	2,300,450	0.00%	2,247,160	8.34%	13,401,824	1.66%	3,028,300	0.35%	1,832,444	0.06%	6,478,497	38,963,000	2.27%	
2017	4,457,000	13.93%	5,590,204	-2.98%	2,300,450	0.00%	2,292,249	2.01%	13,607,219	1.53%	3,164,691	4.50%	1,835,914	0.19%	6,694,273	39,942,000	2.51%	



DEPARTMENT PERCENT TO TOTAL BUDGET

DEPARTMENT	2017 S & W	2017 OE	2017 TOTAL	
PUBLIC SAFETY	7,416,590.00	659,031.00	8,075,621.00	20.22%
DEBT SERVICE		5,590,204.00	5,590,204.00	14.00%
INSURANCE	142,000.00	5,168,348.00	5,310,348.00	13.30%
STATUTORY		5,108,782.00	5,108,782.00	12.79%
STONYBROOK SEWERAGE AUTHORITY		3,164,691.00	3,164,691.00	7.92%
REFUSE COLLECTION		2,300,450.00	2,300,450.00	5.76%
PUBLIC WORKS	1,705,437.00	581,727.00	2,287,164.00	5.73%
UTILITY EXPENSE		2,030,500.00	2,030,500.00	5.08%
ADMINISTRATION	1,448,987.00	524,772.00	1,973,759.00	4.94%
COMMUNITY DEVELOPMENT	1,688,018.00	269,480.00	1,957,498.00	4.90%
HEALTH/HUMAN SERVICES	725,034.00	333,735.00	1,058,769.00	2.65%
LAW		317,240.00	317,240.00	0.79%
CLERK AND GOVERNING BODY	239,190.00	75,425.00	314,615.00	0.79%
MUNICIPAL COURT	241,963.00	32,023.00	273,986.00	0.69%
DEFERRED CHARGES		172,000.00	172,000.00	0.43%
GRANTS		6,373.00	6,373.00	0.02%
TOTAL	13,607,219.00	26,334,781.00	39,942,000.00	100.00%

INCREASE/DECREASE OVER LAST YEAR'S BUDGET

DEPARTMENT	S & W	OE	TOTAL	
PUBLIC SAFETY	146,321.00	19,542.00	165,863.00	
DEBT SERVICE	0.00	-171,959.00	-171,959.00	
INSURANCE	0.00	553,790.00	553,790.00	
STATUTORY	0.00	48,559.00	48,559.00	
STONYBROOK SEWERAGE AUTH	0.00	136,391.00	136,391.00	
REFUSE COLLECTION	0.00	0.00	13,286.00	
PUBLIC WORKS	0.00	0.00	-13,286.00	
UTILITY EXPENSE	0.00	0.00	0.00	
ADMINISTRATION	44,855.00	17,582.00	62,437.00	
COMMUNITY DEVELOPMENT	3,237.00	-1,700.00	1,537.00	
HEALTH/HUMAN SERVICES	13,546.00	500.00	14,046.00	
LAW	0.00	-1,000.00	-1,000.00	
CLERK AND GOVERNING BODY	2,436.00	0.00	2,436.00	
MUNICIPAL COURT	0.00	-100.00	-100.00	
DEFERRED CHARGES	0.00	172,000.00	172,000.00	
GRANTS	-5,000.00	0.00	-5,000.00	
TOTAL	205,395.00	773,605.00	979,000.00	0.0%

DEPARTMENT PERCENT TO TOTAL BUDGET

DEPARTMENT	2016 S & W	2016 OE	2016 TOTAL	
PUBLIC SAFETY	7,270,269.00	639,489.00	7,909,758.00	20.30%
DEBT SERVICE		5,762,163.00	5,762,163.00	14.79%
STATUTORY		5,060,223.00	5,060,223.00	12.99%
INSURANCE	142,000.00	4,614,558.00	4,756,558.00	12.21%
STONYBROOK SEWERAGE AUTHORITY		3,028,300.00	3,028,300.00	7.77%
REFUSE COLLECTION		2,300,450.00	2,300,450.00	5.90%
PUBLIC WORKS	1,705,437.00	581,727.00	2,287,164.00	5.87%
UTILITY EXPENSE		2,030,500.00	2,030,500.00	5.21%
COMMUNITY DEVELOPMENT	1,684,781.00	271,180.00	1,955,961.00	5.02%
ADMINISTRATION	1,404,132.00	507,190.00	1,911,322.00	4.91%
HEALTH/HUMAN SERVICES	711,488.00	333,235.00	1,044,723.00	2.68%
LAW		318,240.00	318,240.00	0.82%
CLERK AND GOVERNING BODY	236,754.00	75,425.00	312,179.00	0.80%
MUNICIPAL COURT	241,963.00	32,123.00	274,086.00	0.70%
GRANTS	5,000.00	6,373.00	11,373.00	0.03%
TOTAL	13,401,824.00	25,561,176.00	38,963,000.00	100.00%

INCREASE/DECREASE OVER LAST YEAR'S BUDGET

DEPARTMENT	S & W	OE	TOTAL	
PUBLIC SAFETY	152,816.00	-1,000.00	151,816.00	
DEBT SERVICE	0.00	-38.00	-38.00	
STATUTORY	0.00	148,642.00	148,642.00	
INSURANCE	0.00	326,730.00	326,730.00	
STONYBROOK SEWERAGE AUTH	0.00	10,700.00	10,700.00	
REFUSE COLLECTION	0.00	0.00	32,232.00	
PUBLIC WORKS	13,676.00	5,270.00	-13,286.00	
UTILITY EXPENSE	0.00	-31,000.00	-31,000.00	
COMMUNITY DEVELOPMENT	13,324.00	0.00	13,324.00	
ADMINISTRATION	16,833.00	583.00	17,416.00	
HEALTH/HUMAN SERVICES	16,345.00	186,420.00	202,765.00	
LAW	0.00	-960.00	-960.00	
CLERK AND GOVERNING BODY	0.00	-700.00	-700.00	
MUNICIPAL COURT	1,159.00	-100.00	1,059.00	
GRANTS	5,000.00	0.00	5,000.00	
TOTAL	219,153.00	644,547.00	863,700.00	0.0%

DEPARTMENT PERCENT TO TOTAL BUDGET

DEPARTMENT	2015 S & W	2015 OE	2015 TOTAL	
PUBLIC SAFETY	7,117,453.00	640,489.00	7,757,942.00	20.36%
DEBT SERVICE		5,762,201.00	5,762,201.00	15.12%
STATUTORY		4,911,581.00	4,911,581.00	12.89%
INSURANCE	142,000.00	4,287,828.00	4,429,828.00	11.63%
STONYBROOK SEWERAGE AUTHORITY		3,017,600.00	3,017,600.00	7.92%
REFUSE COLLECTION		2,300,450.00	2,300,450.00	6.04%
PUBLIC WORKS	1,691,761.00	576,457.00	2,268,218.00	5.95%
UTILITY EXPENSE		2,061,500.00	2,061,500.00	5.41%
COMMUNITY DEVELOPMENT	1,671,457.00	271,180.00	1,942,637.00	5.10%
ADMINISTRATION	1,387,299.00	506,607.00	1,893,906.00	4.97%
HEALTH/HUMAN SERVICES	695,143.00	146,815.00	841,958.00	2.21%
LAW		319,200.00	319,200.00	0.84%
CLERK AND GOVERNING BODY	236,754.00	76,125.00	312,879.00	0.82%
MUNICIPAL COURT	240,804.00	32,223.00	273,027.00	0.72%
GRANTS		6,373.00	6,373.00	0.02%
TOTAL	13,182,671.00	24,916,629.00	38,099,300.00	100.00%

INCREASE/DECREASE OVER LAST YEAR'S BUDGET

DEPARTMENT	S & W	OE	TOTAL	
PUBLIC SAFETY	150,788.00	-49,750.00	101,038.00	
DEBT SERVICE	0.00	11,260.00	11,260.00	
STATUTORY	0.00	-51,272.00	-51,272.00	
INSURANCE	22,000.00	219,415.00	241,415.00	
STONYBROOK SEWERAGE AUTH	0.00	7,343.00	7,343.00	
REFUSE COLLECTION	0.00	68,100.00	68,100.00	
PUBLIC WORKS	20,487.00	-15,270.00	5,217.00	
UTILITY EXPENSE	0.00	-57,000.00	-57,000.00	
COMMUNITY DEVELOPMENT	33,487.00	4,840.00	38,327.00	
ADMINISTRATION	12,444.00	-5,580.00	6,864.00	
HEALTH/HUMAN SERVICES	19,940.00	-662.00	19,278.00	
LAW	0.00	-30,920.00	-30,920.00	
CLERK AND GOVERNING BODY	-16,233.00	-3,000.00	-19,233.00	
MUNICIPAL COURT	4,130.00	-100.00	4,030.00	
GRANTS	0.00	3.00	3.00	
TOTAL	247,043.00	97,407.00	344,450.00	0.0%

DEPARTMENT PERCENT TO TOTAL BUDGET

DEPARTMENT	2014 S & W	2014 OE	2014 TOTAL	
PUBLIC SAFETY	6,966,665.00	690,239.00	7,656,904.00	20.28%
DEBT SERVICE		5,750,941.00	5,750,941.00	15.23%
STATUTORY		4,962,853.00	4,962,853.00	13.14%
INSURANCE	120,000.00	4,068,413.00	4,188,413.00	11.09%
STONYBROOK SEWERAGE AUTHORITY		3,010,257.00	3,010,257.00	7.97%
PUBLIC WORKS	1,671,274.00	591,727.00	2,263,001.00	5.99%
REFUSE COLLECTION		2,232,350.00	2,232,350.00	5.91%
UTILITY EXPENSE		2,118,500.00	2,118,500.00	5.61%
COMMUNITY DEVELOPMENT	1,637,970.00	266,340.00	1,904,310.00	5.04%
ADMINISTRATION	1,374,855.00	512,187.00	1,887,042.00	5.00%
HEALTH/HUMAN SERVICES	675,203.00	147,477.00	822,680.00	2.18%
LAW		350,120.00	350,120.00	0.93%
CLERK AND GOVERNING BODY	252,987.00	79,125.00	332,112.00	0.88%
MUNICIPAL COURT	236,674.00	32,323.00	268,997.00	0.71%
GRANTS		6,370.00	6,370.00	0.02%
TOTAL	12,935,628.00	24,819,222.00	37,754,850.00	100.00%

INCREASE/DECREASE OVER LAST YEAR'S BUDGET

DEPARTMENT	S & W	OE	TOTAL	
PUBLIC SAFETY	823.00	-11,650.00	-10,827.00	
DEBT SERVICE	0.00	-2,986.00	-2,986.00	
STATUTORY	0.00	178,949.00	178,949.00	
INSURANCE	4,750.00	181,035.00	185,785.00	
STONYBROOK SEWERAGE AUTH	0.00	9,843.00	9,843.00	
PUBLIC WORKS	66,786.00	41,555.00	108,341.00	
REFUSE COLLECTION	0.00	-15,650.00	-15,650.00	
UTILITY EXPENSE	0.00	-41,000.00	-41,000.00	
COMMUNITY DEVELOPMENT	15,531.00	-400.00	15,131.00	
ADMINISTRATION	52,093.00	-22,690.00	29,403.00	
HEALTH/HUMAN SERVICES	11,576.00	0.00	11,576.00	
LAW	0.00	-13,000.00	-13,000.00	
CLERK AND GOVERNING BODY	1,565.00	1,675.00	3,240.00	
MUNICIPAL COURT	705.00	-260.00	445.00	
GRANTS	-4,400.00	-1,500.00	-5,900.00	
TOTAL	149,429.00	303,921.00	453,350.00	0.0%

DEPARTMENT PERCENT TO TOTAL BUDGET

DEPARTMENT	2013 S & W	2013 OE	2013 TOTAL	
PUBLIC SAFETY	6,965,842.00	701,889.00	7,667,731.00	20.56%
DEBT SERVICE		5,753,927.00	5,753,927.00	15.43%
STATUTORY		4,783,904.00	4,783,904.00	12.82%
INSURANCE	115,250.00	3,887,378.00	4,002,628.00	10.73%
STONYBROOK SEWERAGE AUTHORITY		3,000,414.00	3,000,414.00	8.04%
REFUSE COLLECTION		2,248,000.00	2,248,000.00	6.03%
UTILITY EXPENSE		2,159,500.00	2,159,500.00	5.79%
PUBLIC WORKS	1,604,488.00	550,172.00	2,154,660.00	5.78%
COMMUNITY DEVELOPMENT	1,622,439.00	266,740.00	1,889,179.00	5.06%
ADMINISTRATION	1,322,762.00	534,877.00	1,857,639.00	4.98%
HEALTH/HUMAN SERVICES	663,627.00	147,477.00	811,104.00	2.17%
LAW		363,120.00	363,120.00	0.97%
CLERK AND GOVERNING BODY	251,422.00	77,450.00	328,872.00	0.88%
MUNICIPAL COURT	235,969.00	32,583.00	268,552.00	0.72%
GRANTS	4,400.00	7,870.00	12,270.00	0.03%
TOTAL	12,786,199.00	24,515,301.00	37,301,500.00	100.00%

INCREASE/DECREASE OVER LAST YEAR'S BUDGET

DEPARTMENT	S & W	OE	TOTAL	
PUBLIC SAFETY	103,832.00	-2,000.00	101,832.00	
DEBT SERVICE	0.00	-2,800.00	-2,800.00	
STATUTORY	0.00	12,481.00	12,481.00	
INSURANCE	0.00	-110,624.00	-110,624.00	
STONYBROOK SEWERAGE AUTH	0.00	20,917.00	20,917.00	
REFUSE COLLECTION	0.00	0.00	0.00	
UTILITY EXPENSE	0.00	-87,900.00	-87,900.00	
PUBLIC WORKS	26,569.00	-10,000.00	16,569.00	
COMMUNITY DEVELOPMENT	32,228.00	-12,040.00	20,188.00	
ADMINISTRATION	21,039.00	-8,690.00	12,349.00	
HEALTH/HUMAN SERVICES	29,842.00	-710.00	29,132.00	
LAW	0.00	0.00	0.00	
CLERK AND GOVERNING BODY	4,338.00	-10,350.00	-6,012.00	
MUNICIPAL COURT	3,988.00	0.00	3,988.00	
GRANTS	-600.00	-25,020.00	-25,620.00	
TOTAL	221,236.00	-236,736.00	-15,500.00	0.0%

DEPARTMENT PERCENT TO TOTAL BUDGET

DEPARTMENT	2012 S & W	2012 OE	2012 TOTAL	
PUBLIC SAFETY	6,862,010.00	703,889.00	7,565,899.00	20.27%
DEBT SERVICE		5,756,727.00	5,756,727.00	15.43%
STATUTORY		4,771,423.00	4,771,423.00	12.79%
INSURANCE	115,250.00	3,998,002.00	4,113,252.00	11.02%
STONYBROOK SEWERAGE AUTHORITY		2,979,497.00	2,979,497.00	7.98%
REFUSE COLLECTION		2,248,000.00	2,248,000.00	6.02%
UTILITY EXPENSE		2,247,400.00	2,247,400.00	6.02%
PUBLIC WORKS	1,577,919.00	560,172.00	2,138,091.00	5.73%
COMMUNITY DEVELOPMENT	1,590,211.00	278,780.00	1,868,991.00	5.01%
ADMINISTRATION	1,301,723.00	543,567.00	1,845,290.00	4.94%
HEALTH/HUMAN SERVICES	633,785.00	148,187.00	781,972.00	2.10%
LAW	0.00	363,120.00	363,120.00	0.97%
CLERK AND GOVERNING BODY	247,084.00	87,800.00	334,884.00	0.90%
MUNICIPAL COURT	231,981.00	32,583.00	264,564.00	0.71%
GRANTS	5,000.00	32,890.00	37,890.00	0.10%
TOTAL	12,564,963.00	24,752,037.00	37,317,000.00	100.00%

INCREASE/DECREASE OVER LAST YEAR'S BUDGET

DEPARTMENT	S & W	OE	TOTAL	
PUBLIC SAFETY	213,562.00	-5,500.00	208,062.00	
DEBT SERVICE	0.00	98,574.00	98,574.00	
STATUTORY	0.00	-166,915.16	-166,915.16	
INSURANCE	2,250.00	-258,547.00	-256,297.00	
STONYBROOK SEWERAGE AUTH	0.00	-12,845.00	-12,845.00	
REFUSE COLLECTION	0.00	-15,200.00	-15,200.00	
UTILITY EXPENSE	0.00	22,000.00	22,000.00	
PUBLIC WORKS	34,317.00	15,810.00	50,127.00	
COMMUNITY DEVELOPMENT	38,282.00	-9,520.00	28,762.00	
ADMINISTRATION	18,604.00	29,070.00	47,674.00	
HEALTH/HUMAN SERVICES	34,009.00	0.00	34,009.00	
LAW	-6,476.00	18,800.00	12,324.00	
CLERK AND GOVERNING BODY	-5,613.00	-2,000.00	-7,613.00	
MUNICIPAL COURT	-35,764.00	1,744.00	-34,020.00	
GRANTS	5,000.00	-36,641.84	-31,641.84	
TOTAL	298,171.00	-321,171.00	-23,000.00	0.0%

DEPARTMENT PERCENT TO TOTAL BUDGET

DEPARTMENT	2011 S & W	2011 OE	2011 TOTAL	
PUBLIC SAFETY	6,648,448.00	709,389.00	7,357,837.00	19.7%
DEBT SERVICE		5,658,153.00	5,658,153.00	15.2%
STATUTORY		4,938,338.16	4,938,338.16	13.2%
INSURANCE	113,000.00	4,256,549.00	4,369,549.00	11.7%
STONYBROOK SEWERAGE AUTHORITY		2,992,342.00	2,992,342.00	8.0%
REFUSE COLLECTION		2,263,200.00	2,263,200.00	6.1%
UTILITY EXPENSE		2,225,400.00	2,225,400.00	6.0%
PUBLIC WORKS	1,543,602.00	544,362.00	2,087,964.00	5.6%
COMMUNITY DEVELOPMENT	1,551,929.00	288,300.00	1,840,229.00	4.9%
ADMINISTRATION	1,283,119.00	514,497.00	1,797,616.00	4.8%
HEALTH/HUMAN SERVICES	599,776.00	148,187.00	747,963.00	2.0%
CLERK AND GOVERNING BODY	252,697.00	89,800.00	342,497.00	0.9%
LAW	6,476.00	344,320.00	350,796.00	0.9%
MUNICIPAL COURT	267,745.00	30,839.00	298,584.00	0.8%
GRANTS		69,531.84	69,531.84	0.2%
TOTAL	12,266,792.00	25,073,208.00	37,340,000.00	100.0%

INCREASE/DECREASE OVER LAST YEAR'S BUDGET

DEPARTMENT	S & W	OE	TOTAL	
PUBLIC SAFETY	48,242.00	24,580.00	72,822.00	24.9%
DEBT SERVICE	0.00	88,505.00	88,505.00	30.2%
STATUTORY	0.00	432,894.77	432,894.77	147.7%
INSURANCE	0.00	-179,804.00	-179,804.00	-61.4%
STONYBROOK SEWERAGE AUTH	0.00	91,828.00	91,828.00	31.3%
REFUSE COLLECTION	0.00	-133,700.00	-133,700.00	-45.6%
UTILITY EXPENSE	0.00	5,000.00	5,000.00	1.7%
PUBLIC WORKS	29,280.00	0.00	29,280.00	10.0%
COMMUNITY DEVELOPMENT	-5,357.00	3,720.00	-1,637.00	-0.6%
ADMINISTRATION	29,808.00	10,036.00	39,844.00	13.6%
HEALTH/HUMAN SERVICES	-30,023.00	-900.00	-30,923.00	-10.6%
CLERK AND GOVERNING BODY	-27,853.00	-7,050.00	-34,903.00	-11.9%
LAW	-2,550.00	5,400.00	2,850.00	1.0%
MUNICIPAL COURT	3,482.00	0.00	3,482.00	1.2%
GRANTS	0.00	-92,538.77	-92,538.77	-31.6%
TOTAL	45,029.00	247,971.00	293,000.00	100.0%

DEPARTMENT PERCENT TO TOTAL BUDGET

DEPARTMENT	2010 S & W	2010 OE	2010 TOTAL	
PUBLIC SAFETY	6,600,206.00	684,809.00	7,285,015.00	19.7%
DEBT SERVICE		5,569,648.00	5,569,648.00	15.0%
INSURANCE	113,000.00	4,436,353.00	4,549,353.00	12.3%
STATUTORY		4,505,443.39	4,505,443.39	12.2%
STONYBROOK SEWERAGE AUTHORITY		2,900,514.00	2,900,514.00	7.8%
REFUSE COLLECTION		2,396,900.00	2,396,900.00	6.5%
UTILITY EXPENSE		2,220,400.00	2,220,400.00	6.0%
PUBLIC WORKS	1,514,322.00	544,362.00	2,058,684.00	5.6%
COMMUNITY DEVELOPMENT	1,557,286.00	284,580.00	1,841,866.00	5.0%
ADMINISTRATION	1,253,311.00	504,461.00	1,757,772.00	4.7%
HEALTH/HUMAN SERVICES	629,799.00	149,087.00	778,886.00	2.1%
CLERK AND GOVERNING BODY	280,550.00	96,850.00	377,400.00	1.0%
LAW	9,026.00	338,920.00	347,946.00	0.9%
MUNICIPAL COURT	264,263.00	30,839.00	295,102.00	0.8%
GRANTS		162,070.61	162,070.61	0.4%
TOTAL	12,221,763.00	24,825,237.00	37,047,000.00	100.0%

DEPARTMENT PERCENT TO TOTAL BUDGET

DEPARTMENT	2009 S & W	2009 OE	2009 TOTAL	
PUBLIC SAFETY	6,497,099.00	697,505.00	7,194,604.00	19.7%
DEBT SERVICE		4,735,944.00	4,735,944.00	13.0%
INSURANCE	150,000.00	4,401,276.00	4,551,276.00	12.5%
STATUTORY		4,351,953.54	4,351,953.54	11.9%
STONYBROOK SEWERAGE AUTHORITY		2,651,950.00	2,651,950.00	7.3%
REFUSE COLLECTION		2,522,500.00	2,522,500.00	6.9%
PUBLIC WORKS	1,509,481.00	536,609.00	2,046,090.00	5.6%
COMMUNITY DEVELOPMENT	1,658,035.00	313,330.00	1,971,365.00	5.4%
ADMINISTRATION	1,247,604.00	514,231.00	1,761,835.00	4.8%
UTILITY EXPENSE		966,000.00	966,000.00	2.6%
FIRE HYDRANT SERVICES		900,000.00	900,000.00	2.5%
HEALTH/HUMAN SERVICES	673,372.00	153,450.00	826,822.00	2.3%
CLERK AND GOVERNING BODY	283,847.00	135,895.00	419,742.00	1.1%
LAW	43,707.00	313,920.00	357,627.00	1.0%
MUNICIPAL COURT	301,244.00	31,839.00	333,083.00	0.9%
GASOLINE		300,000.00	300,000.00	0.8%
CAPITAL IMPROVEMENT FUND		225,000.00	225,000.00	0.6%
DEFERRED CHARGES		185,000.00	185,000.00	0.5%
POSTAGE		76,000.00	76,000.00	0.2%
GRANTS	3,560.16	133,648.30	137,208.46	0.4%
TOTAL	12,367,949.16	24,146,050.84	36,514,000.00	100.0%

DEPARTMENT PERCENT TO TOTAL BUDGET

DEPARTMENT	2008 S & W	2008 OE	2008 TOTAL	
PUBLIC SAFETY	6,295,502.00	718,210.00	7,013,712.00	19.8%
DEBT SERVICE		4,811,505.00	4,811,505.00	13.6%
INSURANCE	150,000.00	4,190,500.00	4,340,500.00	12.3%
STATUTORY		4,071,690.55	4,071,690.55	11.5%
STONYBROOK SEWERAGE AUTHORITY		2,410,594.00	2,410,594.00	6.8%
REFUSE COLLECTION		2,374,000.00	2,374,000.00	6.7%
PUBLIC WORKS	1,480,435.00	542,759.00	2,023,194.00	5.7%
COMMUNITY DEVELOPMENT	1,604,327.00	320,130.00	1,924,457.00	5.4%
ADMINISTRATION	1,219,607.00	517,691.00	1,737,298.00	4.9%
UTILITY EXPENSE		936,000.00	936,000.00	2.6%
FIRE HYDRANT SERVICES		900,000.00	900,000.00	2.5%
HEALTH/HUMAN SERVICES	647,125.00	155,055.00	802,180.00	2.3%
CLERK AND GOVERNING BODY	266,972.00	126,100.00	393,072.00	1.1%
LAW	31,694.00	313,920.00	345,614.00	1.0%
MUNICIPAL COURT	305,135.00	31,839.00	336,974.00	1.0%
GASOLINE		300,000.00	300,000.00	0.8%
CAPITAL IMPROVEMENT FUND		279,800.00	279,800.00	0.8%
DEFERRED CHARGES		224,189.87	224,189.87	0.6%
POSTAGE		70,000.00	70,000.00	0.2%
GRANTS	57,995.49	77,224.09	135,219.58	0.4%
TOTAL	12,058,792.49	23,371,207.51	35,430,000.00	100.0%

DEPARTMENT PERCENT TO TOTAL BUDGET

DEPARTMENT	2007 S & W	2007 OE	2007 TOTAL	
PUBLIC SAFETY	5,910,579.00	693,475.00	6,604,054.00	20.1%
DEBT SERVICE		4,309,352.00	4,309,352.00	13.1%
INSURANCE	135,250.00	3,825,622.00	3,960,872.00	12.1%
STATUTORY		3,438,432.28	3,438,432.28	10.5%
REFUSE COLLECTION		2,312,632.00	2,312,632.00	7.0%
STONYBROOK SEWERAGE AUTHORITY		2,284,156.00	2,284,156.00	7.0%
PUBLIC WORKS	1,407,541.00	557,345.00	1,964,886.00	6.0%
COMMUNITY DEVELOPMENT	1,648,812.00	296,335.00	1,945,147.00	5.9%
ADMINISTRATION	1,162,988.00	463,666.00	1,626,654.00	5.0%
UTILITY EXPENSE		907,000.00	907,000.00	2.8%
FIRE HYDRANT SERVICES		855,000.00	855,000.00	2.6%
HEALTH/HUMAN SERVICES	618,709.00	150,266.00	768,975.00	2.3%
CLERK AND GOVERNING BODY	225,992.00	165,150.00	391,142.00	1.2%
LAW	30,700.00	313,920.00	344,620.00	1.0%
MUNICIPAL COURT	273,831.00	31,873.00	305,704.00	0.9%
CAPITAL IMPROVEMENT FUND		250,000.00	250,000.00	0.8%
GASOLINE		245,000.00	245,000.00	0.7%
DEFERRED CHARGES		185,000.00	185,000.00	0.6%
GRANTS	17,976.01	50,397.71	68,373.72	0.2%
POSTAGE		63,000.00	63,000.00	0.2%
TOTAL	11,432,378.01	21,397,621.99	32,830,000.00	100.0%

DEPARTMENT PERCENT TO TOTAL BUDGET

DEPARTMENT	2006 S & W	2006 OE	2006 TOTAL	
PUBLIC SAFETY	5,585,278.00	686,160.00	6,271,438.00	20.0%
DEBT SERVICE		4,315,352.00	4,315,352.00	13.7%
INSURANCE	148,742.00	3,521,325.00	3,670,067.00	11.7%
STATUTORY		3,026,884.07	3,026,884.07	9.6%
STONYBROOK SEWERAGE AUTHORITY		2,211,400.00	2,211,400.00	7.0%
REFUSE COLLECTION		2,198,000.00	2,198,000.00	7.0%
COMMUNITY DEVELOPMENT	1,591,491.00	300,325.00	1,891,816.00	6.0%
PUBLIC WORKS	1,326,935.00	517,920.00	1,844,855.00	5.9%
ADMINISTRATION	1,087,513.00	428,130.00	1,515,643.00	4.8%
UTILITY EXPENSE		832,000.00	832,000.00	2.6%
FIRE HYDRANT SERVICES		800,000.00	800,000.00	2.5%
HEALTH/HUMAN SERVICES	604,268.00	142,769.00	747,037.00	2.4%
DEFERRED CHARGES		552,809.09	552,809.09	1.8%
CLERK AND GOVERNING BODY	244,012.00	126,450.00	370,462.00	1.2%
LAW	26,500.00	303,000.00	329,500.00	1.0%
MUNICIPAL COURT	221,270.00	33,527.00	254,797.00	0.8%
CAPITAL IMPROVEMENT FUND		200,000.00	200,000.00	0.6%
GASOLINE		200,000.00	200,000.00	0.6%
GRANTS	18,823.63	91,316.21	110,139.84	0.4%
POSTAGE		63,000.00	63,000.00	0.2%
TOTAL	10,854,832.63	20,550,367.37	31,405,200.00	100.0%

Payroll Name	2016 Gross Salaries
Pica Jr, Joseph M	176,101.38
Lai, Jeffrey	161,613.58
Fow Jr, Robert Allen	160,570.06
McMahon, Michael J.	160,291.13
Lee, Mark	153,855.02
Kemp, Matthew	151,314.04
Garofalo, Robert	149,181.15
Geraghty, Brian	147,086.54
Magistro, Anthony J. Jr.	145,780.52
Latorre, Francesco	140,409.70
Jelinski, David	139,743.17
Mohr, Danny	138,075.35
Skwierawski, Stephen J	135,607.54
Poskay, Robert	134,780.64
Bal, Francis N	134,423.59
Schmid, Mariena	133,744.52
Guzik, Francis A	127,698.63
Brown, Kyle W	126,434.71
Nagy, Melissa V	126,081.31
Loretucci, Kevin M	125,937.46
Mahon, Brian	125,079.42
Jones, William M	124,822.83
Van Ness, Christopher E	124,093.23
Sabatino, Frank T	123,563.17
Brodowski, Lee C	123,279.95
Jones, Jason C	122,900.43
Louth, Joanne R.	122,690.80
Silcox, Walter	121,391.47
Larocca, Nicholas M	119,873.08
Magnin, Brian	119,442.78
Montgomery, Douglas S.	118,240.55
Cuomo, Nathan J	116,689.84
Yates, James V	116,481.77
Benner, Steven H.	115,460.25
Hojnacki, Theodore J	114,917.26
Zacheis, Cecil C 111	114,799.38
Knox, William C	112,622.27
Insalaco, Justin M	111,454.82
Valeri, Joseph M	111,097.74
Barberich, David	108,594.59
Drummond, Alexander	107,656.73
Swanson, Jill M	106,534.72
Surtees, Samuel J	105,695.68
Gribbins, Joseph	102,120.93
Lynch, Timothy M	101,322.15
Pope, Shannon	100,687.28
Young, Sharon L	96,230.94
Jacobs, Kenneth E	93,627.82
Davidson, Douglas	92,973.52
Mauder, John V	92,142.04
Cardarelli, Domenick	91,641.17

Payroll Name	2016 Gross Salaries
Taylor, James B	90,580.73
Latham, Daniel R	87,281.91
Jany, Brian J	85,027.82
Barber, Nicholas B	84,307.26
Dobromilsky, Daniel M	83,516.17
Kissel, Ronald	83,142.49
Zicha, Frank J	82,282.59
Polino, Thomas	82,082.90
Heneghan, Mary Ann	82,025.77
Aronson, Brian	80,618.74
McDermott, Stephen C	80,581.67
Baldino, Louis Lonnie	79,898.76
Van Ness, Sean M	79,623.03
Pickel, William J	79,082.90
Abade, Carlos P	78,659.16
Guzy, Michael S	77,736.23
Metzger, Timothy F.	77,380.07
Bannerman, Randolph W	77,058.45
Collins, James M	76,694.91
McQuade, Edward J	76,246.31
Carr, Rita M	76,176.46
Erkoboni, Megan G	74,403.32
Ward, M. Patricia	73,944.80
Hasson, Scott J	73,899.13
Oliveti, Frank R	73,848.36
Woodrow, Eric W	71,983.97
Black, Sharon	71,072.01
Huber, Gay M	70,673.02
Griffin, Nancy L	70,202.86
Mitchell, Steven J	69,435.70
Pollini, Alison E	67,168.50
Sirkis, Brenda	66,770.08
Alvarez, Roshane G	66,515.97
McLaughlin, Phillip	66,320.95
Bailey, Robbie G	66,233.27
Tenaglia, Noreen E	66,139.61
Mukherjee, Supratim	66,058.57
Oliver, John	64,724.52
Huang, Yu-Ling	64,616.80
Di Natale, Janis M.	64,526.80
Jones, Lorraine M	64,526.80
Esposito, Anthony	64,379.11
Heyns, David	63,591.07
Leoutsacos, Brian	63,003.38
Snook, Glenn J	62,921.04
Maszczak, Ross E	62,779.51
Sullivan, Linda	61,696.25
Jamison, Joshua	60,871.82
Bain, Jonathan W	60,718.34
Quinn, Michael J	60,632.99
Weaver, Patricia A	59,514.00

Payroll Name	2016 Gross Salaries
Buchanan, Peter	59,445.75
Ice, Robert A	59,129.40
Manlio, Robert	59,067.83
Ritzen-Kemp, Stephanie L	58,838.28
Gayley, Debra R	58,514.04
Giotta, Michael A	57,475.18
Grasselli, Paul J	57,335.36
Fucetola, Donna	57,108.22
Britt, Randy J	56,656.04
Utter, Michael	56,576.11
Chrepta, Anthony	56,277.92
Evans, Jerome	56,182.89
Magill, Keith D	55,795.33
King, John R	55,079.69
Rippa Tiedge, Theresa	53,849.50
Townsend, Pamela J	53,716.86
Fountain, Austin B	52,853.82
Terzian, David	52,735.46
Sakiey, Florence Marie	52,256.90
Churchwell-Rhymer, Cynthia	50,603.97
Ward, Jean M	49,758.02
Moody, Thomas P	49,516.33
Hurlburt, Diane D	48,887.37
Hampton, Warren R	48,088.28
Gable, Laurie M	47,850.82
Hamill, Michael	47,068.01
White-Scott, Kelly A	46,539.60
Robotti, Louis M	46,268.16
Miers, Jennett S	45,923.64
Campbell, Barbara P	45,458.78
Lozier, Kenneth W	44,365.92
Dima, Louis G	44,195.20
Jackson, John D	43,725.78
Griggs, Heather Marie	43,387.82
Denaro, Deborah A	43,170.92
Rzucek, Joyce	42,125.98
Robles III, Alfonso A	40,820.75
Tettermer, Frank F	40,516.88
Pawliski, Eric J	40,256.48
Clark, Ralph	39,765.33
Oliver, Anthony M	39,688.80
Frueh, Douglas	39,583.53
Del Duca, Matthew J	39,555.75
Vitale, Charles	38,191.94
Vargo, Michael P	38,081.19
LaForge, Kyle D	37,920.75
Lang, Eileen	37,551.50
Fiore, Dominick J	37,208.93
Watson, Barbara J	36,617.52
Mealey, Susan L	36,143.90
Nayyar, Nibha	36,143.90

Payroll Name	2016 Gross Salaries
Favro, John F	36,118.11
Heath, Brandon E	36,026.62
Driver, Thomas	35,410.70
Tryba, Justin L	35,396.00
Caromano, Dawn	34,969.48
Paredes, Nestor E	34,197.84
Hall, Ruth J	33,847.84
Mangone, Stacey	33,847.84
Bollentin, Michael R	33,700.84
Johnston-Willois, Cheryl L	33,345.28
Hyers, Wayne	32,489.70
McKeon, Brian J	28,149.70
Melton, Dianne C	25,382.61
White, John E	25,303.80
Friedrich, Kenneth R	25,082.92
Farletta, Justine E	24,893.38
Moretti, Dawn A	23,365.32
Harvey, Dean C	23,069.60
O'Conne, Patrick R	23,045.57
Minervini, Jack	22,682.55
Galioto, Marie A	22,079.16
Wnek, Cheryl M	21,321.45
Leitner, Hilary J	20,278.08
Bruzzio, Lisa E	19,580.87
Barcheski, Fallon	18,968.88
Weldon, Christopher E	17,790.85
Hsueh, Shing-Fu	17,685.00
Pieslak, Megan E	16,772.58
Wade, Christopher B	16,333.44
Martinez, Jose J	16,257.58
Gould, Regina	16,081.20
Evans, Lee F	14,913.48
Ricketts, Andrae S	13,719.00
Mathes, Michael J	12,054.00
Jones, Joan E	11,773.80
Forman, Samuel G	10,020.01
Gomez, Annely I	9,616.20
Pica, Mark P	9,393.10
Doggett, James D	9,312.26
Heyer, Teresa M	9,160.77
Walko, Christine	9,041.92
Botnick, Craig E	8,750.00
Oravsky, Christopher	8,114.53
Cooper, Robert	6,302.01
Holeman, Kim M	6,227.65
Bucchi, Raymond	6,025.00
Bonorand, Lorna	5,767.04
Levine, Marie	5,762.90
Geevers, Linda A	4,941.00
Hamilton, Ayesha K	4,941.00
Marathe, Hemant	4,941.00

Payroll Name	2016 Gross Salaries
Mendonez, Peter B	4,941.00
Miller, Alison	4,941.00
Barkosky, Maria H	4,550.00
Fava, Jennifer	4,500.00
Witkowski, Amanda	4,482.00
Giambagno, Gabrielle M	4,455.00
Martinez, Michael A	3,978.77
Cunningham, Daniel	3,805.79
O'Conne, Anthony M	3,551.91
Mastellone, Madison	3,465.21
Downes, Elizabeth M	3,432.38
Petro, Lauren N	3,313.25
Welsh, Kathryn A	3,275.00
Manzari, Elisabeth N	3,222.90
Eltvedt, Louise C	3,062.39
Coe, Carol A	3,013.20
Golbin, Samuel P	2,961.57
Williams, Jake M	2,828.70
Egan, Michael T	2,820.20
Havlicek, Samuel A	2,810.27
Ferguson, Madeleine	2,799.50
Pehnke, Nora	2,795.45
Bianchine, Claudia	2,791.43
Damm, Sean M	2,787.00
Kelly, Seanna	2,785.31
Tenaglia, Brendan P	2,779.00
Kartoz, Madison V	2,762.60
Gargan, Max	2,681.50
Slater, Amanda F	2,676.60
Wood, Jeffrey	2,668.54
Wojtenko, Larissa	2,621.15
Perez, Stephen	2,594.39
Martin, Kate	2,520.78
Lentine, Bryan	2,509.27
Lepore, Griffin	2,488.50
O'Connor, Michael	2,467.00
Sullivan, Griffen	2,452.70
Dixon-Anderson, Kyle W	2,441.02
Armus, Daniel	2,423.40
Williams, Samuel Q	2,421.57
Slater, Philip A	2,418.76
Nestel, Jonathan E	2,408.77
Bertrand, Megan	2,383.40
Martin, Connor J	2,363.38
Esposito, Nicholas	2,345.70
Cheezum, Kaitlyn	2,335.53
Cardenas, Santiago	2,322.60
Kobayashi, Emiko	2,318.40
Houck, Dana M	2,314.40
Roll, Frederick C	2,291.77
Froio, Brennan	2,287.93

Payroll Name	2016 Gross Salaries
Pope, Leonard A	2,271.03
Jones, Casey M	2,248.76
Chamberlain, William J	2,200.80
Efstathios, Ariana T	2,199.67
Felix, Vickie Kleva	2,162.16
Kenney, Catherine	2,154.60
Petri, Alexander	2,129.40
Klugerman, Jane S	2,070.60
Sullivan, Devin	2,062.20
Duvin, Adam	2,043.56
Duvin, Austin	2,043.56
Markowitz, Jonathan A	2,037.00
Hodgson, Catherine E	2,011.80
Labban, Adam I	1,985.25
Colonna, Stephen P	1,955.64
Klugerman, Zachary	1,951.21
Sullivan, Kendra E	1,941.69
Andrews, Drew S	1,923.68
Colantoni, Mark R	1,902.90
Foley, Patricia A	1,896.18
Weissenberger, Elizabeth A	1,866.25
Lewinson, Jessica I	1,866.20
Armus, Robert	1,864.09
Simonelli, Michael J	1,815.63
Morrissey, Kayla R	1,812.81
White, Kion X	1,812.81
Efstathios, Thomas J	1,760.00
Own, Ashley T	1,759.80
Philbin, David	1,757.70
Charache, Nicole	1,747.20
Kesting, Alicia G	1,738.65
Cardenas, Pablo	1,736.50
Dedomenico, Jessica T	1,728.13
Peterson, Brynn	1,726.20
Millinger, Cole	1,726.20
Dauden, James	1,649.19
Martin, Riley	1,626.21
Chan, Daniel	1,544.03
Pungello, Daniel M	1,539.00
Egan, David A	1,498.44
Casey, Deirdre N	1,496.47
Weingast, Jessica H	1,486.80
Mintz, Mikaela	1,474.83
Cruz, Anna M	1,421.70
Brookwell, Stephen	1,388.33
Greco, Rubylove A	1,280.23
Dicomo, Devon	1,260.00
Lubber, Drew	1,202.92
Franc, Sandra M	1,128.00
Beninato, Michael J	1,099.22
Cohen, Taylor F	845.89

Payroll Name	2016 Gross Salaries
Sullivan, Robert S.	779.10
Hipko, Kevin M	746.64
Hoffman, Jeremy	715.53
Tuytjens, Travis D	570.35
Paskovich, Christopher A	539.24
Bailey, Robert J	477.02
Villatoro, Christian J	477.02
Tisdale, Jordan C	420.00
Ramirez, Julia	327.60
Gendia, Abdallah	312.00
Mazukewicz, John C	212.59
Kiernan, Michael H	165.92
Schmidt, Matthew	165.92
Perez, Christopher G	160.00
Summers, Emily J	140.00
Gargan, Jake K	121.50
Kramer, Julie H	106.92
Nuse, Brendan J	54.00

2017-2022 Capital Improvement Program (CIP): Department Request Forms

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2017-2022 Capital Improvement Program (CIP): Department Request Forms

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2017-2022 Capital Improvement Program (CIP): Department Request Forms

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Department Abbreviations:

CD - Community Development

HS - Human Services

PS - Public Safety

TOWNSHIP OF WEST WINDSOR

DEBT POLICY

The Township of West Windsor recognizes the need to memorialize its debt policy and provides the following based on best practices:

The Township of West Windsor is subject to the oversight of the Department of Community Affairs, the Local Finance Board and New Jersey Statutes (N.J.S.A. 40A:2 – Local Bond Law) with regard to the authorization and issuance of debt.

Purpose:

The Township attempts to limit any debt issuance to capital items that provide a useful life of five years or greater in accordance with the minimum set forth by statute. Accordingly, infrastructure improvements, capital equipment, building and land acquisitions are examples of some of the items the Township would consider an appropriate purpose to issue debt to fund. In addition, the Township, on advice from Bond Counsel and its Financial Advisor, would issue Refunding Bonds to advance refund previously issued debt to reduce its total debt service payments to obtain an economic gain (difference between the present values of the debt service payments of the old and new debt).

Limits:

The Township is restricted by State Statute (N.J.S.A. 40A:2-6) in that no bond ordinance shall be finally adopted if it appears from the supplemental debt statement required that the percentage of net debt exceeds 3.5% of the Township's average equalized value. However, options are available to the Township (e.g. application to the Local Finance Board) in the event a capital project would exceed the limit imposed by statute.

In addition to the limits set forth by State Statute, the Township also will undertake a financial analysis prior to authorization of debt to ensure that any principal and interest payments do not become an undue burden to current and future taxpayers and that

repayment of said debt is gradual in nature without sudden spiking. The goal of a level debt service pattern is a high priority of the Township. In the event that the debt authorization is relative to self-liquidating enterprises (Pool Utility operations), the CFO and Township management will review cash flow to ensure adequacy and viability of full and timely repayment.

The Township will not impose a dollar limit on any one issue on the assumption that any authorization falls below the statutory ceiling (3.5%) and that the capital item is of necessity.

The annual Capital Budget which is adopted with the Township's annual operating budget shall serve as a guideline for current and future debt service needs. The Township's officials shall meet to determine the capital needs on an as needed basis, but at least annually. The Capital Budget is subject to revision and modification in the event circumstances change during the course of the year.

Debt Issuance:

The Township will adhere to N.J.S.A. 40A:2 with regard to the authorization and issuance of debt. The Township will consult various professionals which may include Bond Counsel, Financial Advisors and external Auditors with debt issuance. The Township will, after reviewing its professionals' advice, determine the best suited maturity schedule. All maturity schedules will be less than the useful life of the capital asset being acquired and generally will range between 5 and 25 years subject to the asset classification as noted in the statutes (N.J.S.A. 40A:2-22).

As noted under the Limits section above, a level debt service pattern is the goal of the Township and the maturity schedule final determination is a key aspect that the CFO and Administration will review closely. The Township's intent is to issue debt on a consistent basis. Initial funding is via temporary means with the intent to fund authorizations permanently on a regular basis in order to limit the amount of total interest.

The actual debt issuance method for temporary financing will be via solicitation of quotes with the assistance of Bond Counsel. Permanent financing will also be competitive in nature unless on the advice of Bond Counsel or the Township's Financial Advisor that a negotiated sale is in its best interest. The Township will oversee the preparation of an Official Statement when required and ensure that industry standard statistical data is included.

The Township when required shall engage rating agencies for bond ratings. The goal of the Township is to maintain and/or improve its rating to ensure a minimum cost related to the borrowing. Insurance may be purchased on the advice of Bond Counsel to minimize total issuance cost.

Continuing Disclosure Reports:

The Securities and Exchange Commission ("SEC"), pursuant to the Securities Exchange Act of 1934, as amended and supplemented ("Securities Exchange Act"), has adopted amendments to its Rule 15c2-12 ("Rule 15c2-12") effective July 3, 1995 which generally prohibit a broker, dealer or municipal securities dealer ("Participating Underwriters") from purchasing or selling municipal securities, unless the Participating Underwriters have reasonably determined that an issuer of municipal securities or an obligated person has undertaken in a written agreement or contract for the benefit of holders of such securities to provide certain annual financial information and event notices to various information repositories.

On the date of delivery of any Bonds, the Township may enter into a Continuing Disclosure Agreement with the Trustee, as dissemination agent, for the benefit of the Holders of the Bonds pursuant to which the Township will agree to comply on a continual basis with the disclosure requirements of Rule 15c2-12. Specifically, the Township will covenant in the Continuing Disclosure Agreement to provide certain financial information and operating data relating to the Township by not later than two hundred and seventy (270) days after the end of its fiscal year (which fiscal year currently ends on December 31 of each year), and to provide notices of the occurrence of certain enumerated events, if

material. The financial information to be provided in each Annual Report generally will be consistent with the information set forth in the official statement. The operating data to be provided in each Annual Report generally will be similar to the statistical information set forth in the issued official statement. The specific nature of the information to be contained in the Annual Report or the notices of material events is set forth in the Continuing Disclosure Agreement.

The Annual Report will be filed, or caused to be filed, by the Township with the Municipal Securities Rulemaking Board ("MSRB") in electronic format as prescribed by the MSRB on the MSRB's Electronic Municipal Market Access system ("EMMA") found at <http://emma.msrb.org>.

In the event of a failure of the Township to comply with any provision of the Continuing Disclosure Agreement, any Holder or Beneficial Owner of the Bonds may take such actions as may be necessary and appropriate, including seeking mandamus or specific performance by court order, to cause the Township to comply with its obligations under the Continuing Disclosure Agreement. A default under the Continuing Disclosure Agreement shall not be deemed an Event of Default under the Bond Resolution or Indenture and the sole remedy under the Continuing Disclosure Agreement in the event of any failure of the Township to comply with the Continuing Disclosure Agreement shall be an action to compel performance.

2017 Capital Budget and 6 Year Capital Project Schedule

PROJECT NUMBER	PROJECT TITLE	Page Number	2016 Amounts	FUNDING AMOUNTS PER BUDGET YEAR							
				Requested by Departments 2017	Recommended By Administration 2017	Recommended By Council 2017	2018	2019	2020	2021	2022
ADMINISTRATION											
2017-01											
Acquisition of Equipment											
(a)	Network, Computer, Printer and Scanner Replacement and / or Upgrade	1	0	30,000	30,000	0	35,000	40,000	45,000	50,000	55,000
(b)	Purchase of Copier Machine	2	0	15,000	15,000	0	0	0	0	0	0
(c)	Replacement of Snow Blower	3	0	7,000	7,000	0	0	0	0	0	0
	Bonding Costs		0	0	500	0	0	0	0	0	0
	TOTAL		0	52,000	52,500	0	35,000	40,000	45,000	50,000	55,000
2017-02											
Municipal Facilities and Related Improvements											
(a)	Municipal Administration Building - General Improvements	4	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
(b)	Municipal Post Office Building - General Improvements	5	0	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
(c)	Security System Upgrade Projects for Various Municipal Buildings	6	0	45,000	45,000	45,000	5,000	5,000	5,000	5,000	5,000
	Bonding Costs		200	0	865	0	0	0	0	0	0
	TOTAL		25,200	95,000	95,865	0	55,000	55,000	55,000	55,000	55,000
2017-03											
COMMUNITY DEVELOPMENT - CODE ENFORCEMENT											
Acquisition of Equipment - Vehicular											
(a)	Four Wheel Drive Vehicle Replacement	7	20,800	21,800	21,800	21,800	22,800	23,800	24,800	25,800	26,800
	Bonding Costs		200	0	145	0	0	0	0	0	0
	TOTAL		21,000	21,800	21,945	0	22,800	23,800	24,800	25,800	26,800
2017-04											
COMMUNITY DEVELOPMENT - ENGINEERING											
Bicycle and Pedestrian Improvements											
(a)	Bike Lane Extension Program	8	0	0	0	0	0	0	175,000	175,000	175,000
(b)	Sidewalk Extension Program	10	0	0	0	0	0	0	175,000	175,000	175,000
(c)	Crosswalk Improvement Program	12	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
(d)	Sidewalk Repairs - Street Trees	14	130,000	80,000	80,000	80,000	150,000	0	150,000	0	150,000
	Bonding Costs		1,200	0	905	0	0	0	0	0	0
	TOTAL		151,200	100,000	100,905	0	170,000	20,000	520,000	370,000	520,000
2017-05											
Drainage Improvements											
(a)	Emergency Road and Drainage Repairs	16	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
	Bonding Costs		400	0	400	0	0	0	0	0	0
	TOTAL		50,400	50,000	50,400	0	50,000	50,000	50,000	50,000	50,000
2017-06											
Municipal Facilities and Related Improvements											
(a)	Former P.J. Firehouse Facility - Building Renovations	17	0	0	0	0	325,000	0	0	0	0
	Bonding Costs		0	0	0	0	0	0	0	0	0
	TOTAL		0	0	0	0	325,000	0	0	0	0
2017-07											
Municipal Facilities and Related Improvements											
(a)	Municipal Complex Renovations	19	500,000	500,000	500,000	500,000	1,000,000	1,000,000	1,000,000	0	0
(b)	Renovate Existing Fire & Emergency Services Facility	21	0	0	0	0	350,000	350,000	0	0	0
(c)	Roadway Replacement Fire & Emergency Services Facility	22	0	150,000	150,000	150,000	0	0	0	0	0
	Bonding Costs		0	0	6,250	0	0	0	0	0	0
	TOTAL		500,000	650,000	656,250	0	1,350,000	1,350,000	1,000,000	1,000,000	0
2017-08											
Roadway Improvements											
(a)	Annual Residential Road Improvement Program	23	850,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	750,000	750,000	750,000
(b)	Annual Road Improvement Program - Collector Roads (Applied DOT Grant)	25	250,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
	Bonding Costs		8,800	0	16,625	0	0	0	0	0	0
	TOTAL		1,108,800	1,750,000	1,766,625	0	1,750,000	1,750,000	1,250,000	1,250,000	1,250,000

2017 Capital Budget and 6 Year Capital Project Schedule

FUNDING AMOUNTS PER BUDGET YEAR

PROJECT NUMBER	PROJECT TITLE	Page Number	2016 Amounts	Requested by Departments 2017	Recommended By Administration 2017	Recommended By Council 2017	2018	2019	2020	2021	2022
2017-09	Storm Water and /or Public Lands Management Public Lands Maintenance - FULLY FUNDED Bonding Costs	(a) 27	100,000 0	100,000 0	100,000 0	0	100,000	22,000	0	0	0
	TOTAL		100,000	100,000	100,000	0	100,000	22,000	0	0	0
2017-10	Traffic Safety Improvements - Hazard Mitigation & Other Improvements	(a) 28	0	0	0	0	5,000	5,000	5,000	5,000	5,000
	Signage and Striping Improvements		84,276	0	0	0	0	0	0	0	0
	Alexander Rd, Post Rd & Adjoining Intersection Improvements	(b) 30	50,000	100,000	100,000	0	0	0	0	0	0
	Grover's Mill Pond Dam Rehabilitation	(c) 32	0	0	0	0	900,000	900,000	0	0	0
	Meadow Road Improvements - Phase II	(d) 34	100,000	45,000	45,000	0	45,000	45,000	45,000	0	0
	Wallace Road Bus Garage Remediation Program	(e) 35	40,000	40,000	40,000	0	40,000	40,000	0	0	0
	Compost Facility Remediation	(f) 36	0	0	0	0	250,000	250,000	250,000	250,000	250,000
	Cranbury Road Improvements	(g) 38	50,000	50,000	50,000	0	50,000	100,000	100,000	100,000	100,000
	Annual Flood Abatement Program	(h) 39	0	150,000	75,000	0	75,000	0	0	0	0
	Emergency Pre-Emption Traffic System Upgrades	(i) 40	62,500	137,500	137,500	0	137,500	137,500	137,500	25,000	25,000
	EAB Management Program - Street Trees (\$75,000 Grant)	(j) 41	0	0	0	0	25,000	25,000	25,000	25,000	25,000
	Annual Utility Maintenance and Improvement Program		7,575	0	3,810	0	0	0	0	0	0
	Bonding Costs		394,351	622,500	401,310	0	1,527,500	1,502,500	562,500	405,000	405,000
2017-11	Municipal Facilities and Related Improvements-Sewer	(a) 42	500,000	500,000	500,000	0	500,000	0	0	0	0
	Sewer Extension & Pump Station Improvements		75,000	0	0	0	0	0	0	0	0
	Old Trenton Road Area Sanitary Sewer Evaluation		395,249	0	0	0	0	0	0	0	0
	Duck Pond Run Sewer Interceptor - Phase 2		5,440	0	4,000	0	0	0	0	0	0
	Bonding Costs		975,689	500,000	504,000	0	500,000	0	0	0	0
2017-12	COMMUNITY DEVELOPMENT - LAND USE										
	Municipal Properties Improvements	(a) 44	20,000	20,000	20,000	0	20,000	20,000	20,000	20,000	20,000
	Street Tree Planting Program	(b) 45	0	0	0	0	5,000	0	0	0	0
	Municipal Tract Landscaping		160	0	160	0	0	0	0	0	0
	Bonding Costs		20,160	20,000	20,160	0	20,000	25,000	20,000	20,000	20,000
2017-13	HEALTH, HUMAN SERVICES AND RECREATION										
	Acquisition of Equipment - Vehicular	(a) 46	0	0	0	0	0	0	0	0	26,800
	Four Wheel Drive Vehicle Replacement		0	0	0	0	0	0	0	0	0
	Bonding Costs		0	0	0	0	0	0	0	0	26,800
2017-14	Municipal Park Improvements	(a) 47	25,000	25,000	25,000	0	25,000	25,000	25,000	25,000	25,000
	General Park Improvements		200	0	200	0	0	0	0	0	0
	Bonding Costs		25,200	25,000	25,200	0	25,000	25,000	25,000	25,000	25,000
2017-15	Municipal Facilities and Related Improvements	(a) 48	0	25,000	25,000	0	0	25,000	0	25,000	0
	Senior Center - General Improvements	(b) 49	0	0	0	0	0	0	0	500,000	500,000
	Phase II - Expansion of Senior Center	(c) 51	0	25,000	25,000	0	0	0	0	0	0
	Relocation of Health Department		0	0	400	0	0	0	0	0	0
	Bonding Costs		0	50,000	50,400	0	0	25,000	0	525,000	500,000

2017 Capital Budget and 6 Year Capital Project Schedule

FUNDING AMOUNTS PER BUDGET YEAR

PROJECT NUMBER	PROJECT TITLE	Page Number	2016 Amounts	Requested by Departments 2017	Recommended By Administration 2017	Recommended By Council 2017	FUNDING AMOUNTS PER BUDGET YEAR				
							2018	2019	2020	2021	2022
PUBLIC SAFETY - EMERGENCY SERVICES											
2017-16											
	Acquisition of Equipment - Non Vehicular										
	Fire Hose and Nozzle Replacement	(a)	50,000	0	0	0	50,000	0	50,000	0	50,000
	Semi - Automatic Defibrillator Replacement	(b)	0	50,000	50,000	0	0	0	0	0	0
	Personal Protective Clothing Replacement	(c)	40,000	50,000	50,000	0	30,000	0	30,000	0	0
	Upgrade Radio Communications System	(d)	100,000	100,000	100,000	0	0	0	0	0	0
	Purchase One Personal Protective Equipment Washer/Extractors	(e)	12,000	0	0	0	0	0	0	0	0
	Purchase of Traffic Control Devices - Emitters	(f)	0	12,000	12,000	0	12,000	0	12,000	0	0
	Purchase of Power Load Stretchers to Replace Existing Manual Stretchers	(g)	0	50,000	50,000	0	50,000	0	50,000	0	0
	Replacement of Self-Contained Breathing Apparatus Cylinder	(h)	0	200,000	200,000	0	0	0	0	0	0
	Bonding Costs	(i)	1,700	0	3,800	0	0	0	0	0	0
	TOTAL		203,700	462,000	415,800	0	112,000	92,000	100,000	30,000	50,000
2017-17											
	Acquisition of Equipment - Vehicular										
	Replacement Vehicles - Ambulances 45-1, 45-2 & 45-4	(a)	0	0	0	0	0	0	0	750,000	0
	Replacement Vehicle - Emergency Services Division Staff-Car 45-2	(b)	0	0	0	0	55,000	0	0	0	0
	Refurbishment Vehicle - Brush 43	(c)	0	100,000	100,000	0	0	0	0	0	0
	Replacement of Engine 43	(d)	0	0	0	0	0	0	800,000	0	0
	Replacement of Rescue 43	(e)	0	0	0	0	700,000	0	0	0	0
	Replacement Vehicle - Emergency Services Division Car 45	(f)	0	0	0	0	0	0	65,000	0	0
	Replacement Vehicle - Emergency Services Division Car 45-1	(g)	0	0	0	0	0	60,000	0	0	0
	Replacement of Engine 44	(h)	0	0	0	0	0	0	0	0	800,000
	Bonding Costs	(i)	0	0	800	0	0	0	0	0	0
	TOTAL		0	100,000	100,800	0	755,000	60,000	60,000	750,000	800,000
2017-18											
	Municipal Facilities and Related Improvements										
	PJ Firehouse - Roof Replacement	(a)	0	50,000	50,000	0	0	0	0	0	0
	PJ Firehouse - Buildings/General Improvements	(b)	0	25,000	25,000	0	25,000	25,000	25,000	25,000	25,000
	Fire & Emergency Services Facility - Buildings/General Improvements	(c)	25,000	25,000	25,000	0	25,000	25,000	25,000	25,000	25,000
	Fire & Emergency Services Facility - Install Emergency Generator	(d)	0	150,000	150,000	0	0	0	0	0	0
	Bonding Costs	(e)	200	0	2,315	0	0	0	0	0	0
	TOTAL		25,200	250,000	252,315	0	50,000	50,000	50,000	50,000	50,000
2017-19											
	PUBLIC SAFETY - POLICE										
	Acquisition of Equipment - Office / Computer										
	Technology / Computer Replacement	(a)	26,000	58,000	26,000	0	58,000	58,000	58,000	58,000	58,000
	Software Replacement	(b)	3,500	3,500	3,500	0	3,500	3,500	3,500	3,500	3,500
	Telephone System Upgrade and 911 System total Replacement Project	(c)	25,000	0	0	0	0	0	0	0	25,000
	Digital Mugshot System	(d)	0	0	0	0	15,000	0	0	45,000	0
	Security Systems Upgrade Project	(e)	10,000	10,000	10,000	0	10,000	10,000	10,000	10,000	10,000
	Virtualization of All Servers	(f)	105,000	0	0	0	0	0	0	0	0
	Operation Blue Angel Emergency Access	(g)	0	2,000	2,000	0	2,000	0	0	0	0
	Evidence Storage System	(h)	0	23,000	23,000	0	23,000	0	0	0	0
	New Digital Radio System	(i)	0	250,000	250,000	0	250,000	0	0	0	0
	CAD-Records System	(j)	0	0	0	0	250,000	0	0	0	0
	Bonding Costs	(k)	1,650	0	2,710	0	0	0	0	0	0
	TOTAL		171,150	346,500	294,210	0	384,500	71,500	71,500	116,500	96,500
2017-20											
	Acquisition of Equipment - Vehicular										
	Four Wheel Drive Vehicle Replacement	(a)	37,000	37,000	37,000	0	37,000	37,000	37,000	37,000	37,000
	Bonding Costs	(b)	275	0	275	0	0	0	0	0	0
	TOTAL		37,275	37,000	37,275	0	37,000	37,000	37,000	37,000	37,000

2017 Capital Budget and 6 Year Capital Project Schedule

FUNDING AMOUNTS PER BUDGET YEAR

PROJECT TITLE	PROJECT NUMBER	Page Number	2016 Amounts	Requested by			Recommended			By Council			
				Departments	2017	By Administration	2017	By Council	2017	2018	2019	2020	2021
2017-21													
Acquisition of Equipment - Non Vehicular													
Firearms Replacement	(a)	81	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Portable Radio Replacement	(b)	82	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Emergency Equipment for Patrol Vehicles	(c)	83	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Mobile Data Terminal (MDT) Replacement	(d)	84	42,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Bonding Costs			710	0	450	0	0	0	0	0	0	0	0
TOTAL			73,710	51,000	51,450	0	51,000	51,000	51,000	51,000	51,000	51,000	51,000
2017-22													
Municipal Facilities and Related Improvements													
Municipal Police / Court Building - General Improvements	(a)	85	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Bonding Costs			200	0	200	0	0	0	0	0	0	0	0
TOTAL			25,200	25,000	25,200	0	25,000	25,000	25,000	25,000	25,000	25,000	25,000
2017-23													
PUBLIC WORKS													
Acquisition of Equipment - Non Vehicular													
Medium Riding Mower Replacement	(a)	86	0	0	0	0	15,000	0	0	0	0	0	0
Compact Loader & Planer	(b)	87	0	110,000	0	110,000	0	0	0	0	0	0	0
Loader Backhoe	(c)	88	0	0	0	0	115,000	0	0	0	0	0	0
Lining Machines	(d)	89	0	16,000	16,000	16,000	0	0	0	0	0	0	0
30 - Yd Vacuum Trailers	(e)	90	0	0	0	0	0	46,000	46,000	0	0	0	0
Base Trailer	(f)	91	0	14,500	14,500	14,500	14,500	0	0	0	0	0	0
Equipment Trailer	(g)	92	0	8,000	0	0	0	0	0	0	0	0	0
Brine System	(h)	93	0	60,000	60,000	60,000	0	0	0	0	0	0	0
Claw Bucket	(i)	94	0	17,800	0	0	17,800	0	17,800	0	0	0	0
Boom Mower Replacement			0	125,000	125,000	125,000	0	0	0	0	0	0	0
8-Ton Tilt Trailer			0	11,000	0	0	0	0	0	0	0	0	0
Tow Behind Emergency Lighting			0	10,500	0	0	0	0	0	0	0	0	0
Utility Vehicle			0	0	0	0	0	0	0	0	0	0	0
4 in 1 Backhoe Bucket	(j)	95	0	8,100	8,100	8,100	0	0	0	0	0	0	0
Push Camera Equipment			0	9,500	0	0	0	0	0	0	0	0	0
Bypass Pump	(k)	96	0	100,000	100,000	100,000	0	0	0	0	0	0	0
Replacement of Two Message Boards			0	44,000	0	0	0	0	0	0	0	0	0
Bonding Costs			945	0	2,960	0	0	0	0	0	0	0	0
TOTAL			101,745	433,800	312,060	0	273,300	46,000	63,800	0	0	0	0
2017-24													
Acquisition of Equipment - Vehicular													
Replacement Vehicle - Mason Dump Truck(s)	(a)	97	0	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Replacement Vehicle - Truck(s)	(b)	98	0	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000
Replacement Vehicle - Compactor Truck(s)	(c)	99	0	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000
Replacement Vehicle - Single Tandem Dump Truck(s)	(d)	100	0	175,900	175,900	175,900	175,900	175,900	175,900	175,900	175,900	175,900	175,900
Purchase of Aerial Bucket Truck	(e)	101	0	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000
Replacement Vehicle - Loaders	(f)	102	0	195,000	195,000	195,000	195,000	195,000	195,000	195,000	195,000	195,000	195,000
Replacement Vehicle - Utility Vehicle with Plow			0	0	0	0	0	0	0	0	0	0	0
Bonding Costs			2,115	0	3,855	0	0	0	0	0	0	0	0
TOTAL			227,115	863,900	413,755	0	825,900	323,000	88,000	0	0	0	0
2017-25													
Municipal Facilities and Related Improvements													
Municipal Public Works Complex - Buildings/General Improvements	(a)	103	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Municipal Public Works Complex	(b)	104	0	0	0	0	0	500,000	500,000	0	0	0	0
Bonding Costs			200	0	200	0	0	0	0	0	0	0	0
TOTAL			25,200	25,000	25,200	0	25,000	525,000	525,000	25,000	25,000	25,000	25,000
2017-26													
Municipal Facilities and Related Improvements-Sewer													
Public Works - Sanitary Sewer System Improvements	(a)	106	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Public Works - Storm Sewer Improvements	(b)	107	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Bonding Costs			2,580	0	2,475	0	0	0	0	0	0	0	0
TOTAL			272,580	270,000	272,475	0	270,000	270,000	270,000	270,000	270,000	270,000	270,000
Open Space Program													

2017 Capital Budget and 6 Year Capital Project Schedule

FUNDING AMOUNTS PER BUDGET YEAR

PROJECT NUMBER	PROJECT TITLE	Page Number	2016 Amounts	Requested by		2017						
				Departments	2017	By Administration	By Council	2018	2019	2020	2021	2022
Municipal Facilities and Related Improvements												
2017-27	Open Space Land Acquisition - Consultant Fees - Fully Funded	108	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
	Annual Parks Open Space Maintenance Program - Fully Funded	109	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	Annual Preserve Open Space Improvement Program - Fully Funded	110	0	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
	Annual Preserve Open Space Maintenance Program - Fully Funded	111	0	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000
	Annual Park Development Program - Fully Funded	112	0	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
	TOTAL		125,000	435,000	435,000	435,000	435,000	435,000	435,000	435,000	435,000	435,000
TOTALS - ALL PROJECTS GENERAL CAPITAL												
			4,659,875	7,235,300	6,480,100	9,173,000	6,873,800	6,153,600	4,575,300	4,783,100		
FULLY FUNDED PROJECTS												
			1,204,525	535,000	535,000	535,000	535,000	467,000	445,000	445,000		
BONDED PROJECTS												
			3,455,350	6,700,300	5,945,100	8,638,000	6,338,800	5,686,600	4,130,300	4,338,100		
SWIM POOL UTILITY												
Municipal Facilities and Related Improvements												
2017-28	Swim Pool Complex - Water Works - General Improvements	113	50,000	0	0	0	0	25,000	0	0	0	0
	Bonding Costs-Fully Funded		0	0	0	0	0	0	0	0	0	0
	TOTAL		50,000	0	0	0	0	25,000	0	0	0	0
TOTALS - ALL PROJECTS SWIM POOL UTILITY CAPITAL												

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: M. Schmid Prepared By: R. Maszczak		Department: Administration Division:															
Year:	Dollar Amount	Project Title: Network, Computer, Printer, Scanner, Software replacement and or upgrade. Project Location: Various township departments															
2017	\$30,000																
2018	\$35,000																
2019	\$40,000																
2020	\$45,000																
2021	\$50,000																
2022	\$55,000																
Total	\$255,000																
Project Description: This capital request will allow for the maintenance and/or replacement of various computers, network, server, and software replacement costs so that all computer systems stay functional, secure, and up to date.																	
Period of Usefulness (NJSA 40A:2-22): 5 Years																	
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): Balances from previous year funding still available as a constant source to avoid large spikes in the Information Technology budget.																	
Estimated Annual Operating Costs Associated with Project (Describe in Detail): Improvements will not require additional current fund money.																	
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None																	
Detailed Justification (By Year): Network hardware, computers, printers, scanners, and software must be maintained, replaced, and or upgraded on a regular basis. <u>2017</u> <table style="width: 100%; border: none;"> <tr> <td style="width: 30%;">Replace Switches</td> <td style="width: 40%;">Senior Center</td> <td style="width: 30%; text-align: right;">\$ 2,500</td> </tr> <tr> <td>Replace Switches</td> <td>Municipal Building</td> <td style="text-align: right;">\$ 2,500</td> </tr> <tr> <td>Replace Computers</td> <td>Construction</td> <td style="text-align: right;">\$20,000</td> </tr> <tr> <td>Mobile Devices</td> <td>Court</td> <td style="text-align: right;">\$ 2,500</td> </tr> <tr> <td></td> <td></td> <td style="text-align: right; border-top: 1px solid black;"><u>\$30,000</u></td> </tr> </table>			Replace Switches	Senior Center	\$ 2,500	Replace Switches	Municipal Building	\$ 2,500	Replace Computers	Construction	\$20,000	Mobile Devices	Court	\$ 2,500			<u>\$30,000</u>
Replace Switches	Senior Center	\$ 2,500															
Replace Switches	Municipal Building	\$ 2,500															
Replace Computers	Construction	\$20,000															
Mobile Devices	Court	\$ 2,500															
		<u>\$30,000</u>															
2017-01a																	

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: M. Schmid Prepared By: J. DiNatale		Department: Administration Division:
Year:	Dollar Amount	Project Title: Purchase of Copier Machine Project Location: Municipal Building – New Office at Post Office Building
2017	\$15,000	
2018	0	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$15,000	
Project Description: This capital request will allow for the purchase of (1) one copier. The Copier will be for Health/Recreation.		
Period of Usefulness (NJSA 40A:2-22): 5 Years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): N/A		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year): New office space in the Post Office building will require the purchase of a copier.		

2017-01b

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: : M. Schmid Prepared By: J. King		Department: Administration Division: Facilities Maintenance
Year:	Dollar Amount	Project Title: Replacement of Snow Blower Project Location: Municipal Police/Court Building
2017	\$7,000	
2018	0	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$7,000	
Project Description: This capital request will cover the costs of replacement of (1) one Snow Blower		
Period of Usefulness (NJSA 40A:2-22): 10 Years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): N/A		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): N/A		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None Available		
Detailed Justification (By Year): 2017 – The present snow blower is over 20 years old		
2017-01c		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: M. Schmid Prepared By: J. King		Department: Administration Division: Facilities Maintenance
Year:	Dollar Amount	Project Title: General Improvements Project Location: Municipal Complex
2017	\$25,000	
2018	\$25,000	
2019	\$25,000	
2020	\$25,000	
2021	\$25,000	
2022	\$25,000	
Total	\$150,000	
Project Description: This capital request will cover the costs of general improvements and required upgrades to the Municipal Complex Buildings		
Period of Usefulness (NJSA 40A:2-22): Varies		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): Balance of 2016 Amount \$25,000 still available as a constant source to avoid large spikes in the facilities maintenance budget		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): N/A		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None Available		
Detailed Justification (By Year): 2017 – 2022 – To be determined through the Facilities Management Committee and Facilities Needs Analysis Findings.		
2017-02a		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: M. Schmid Prepared By: J. King		Department: Administration Division: Facilities Maintenance
Year:	Dollar Amount	Project Title: General Improvements Project Location: Municipal Post Office Building
2017	\$25,000	
2018	\$25,000	
2019	\$25,000	
2020	\$25,000	
2021	\$25,000	
2022	\$25,000	
Total	\$150,000	
Project Description: This capital request will cover the costs of general improvements and required upgrades to the Municipal Post Office Building		
Period of Usefulness (NJSA 40A:2-22): Varies		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): N/A		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None Available		
Detailed Justification (By Year): 2017 – 2022 – To be determined through the Facilities Management Committee and Facilities Needs Analysis Findings.		
2017-02b		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: Marlena Schmid Prepared By:		Department: Administration Division:
Year:	Dollar Amount	Project Title: Security System Upgrade Projects for Various Municipal Buildings Project Location: Municipal Building, Senior Center, Newly Renovated Health/Recreation, Public Works, Fire & Emergency Services
2017	45,000	
2018	5,000	
2019	5,000	
2020	5,000	
2021	5,000	
2022	5,000	
Total	70,000	
Project Description: Installation of Access Card System, cameras interior and exterior, panic alarms, and monitoring equipment.		
Period of Usefulness (NJSA 40A:2-22): 5 plus years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): In 2016 the Township starting upgrading various safety features in various municipal buildings. This project will need to be continued to ensure that all of the above buildings are brought up to the same standard of security.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): Additional storage space on a server maybe needed as additional cameras are brought on-line. This cost will be covered under the IT budget as needed.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period):		
Detailed Justification (By Year): The funding each year will ensure that each location will have the ability to come on-line with the card access system as well as cameras at each location both interior and exterior as determined by need. If necessary it will also provide funds to add doors and/or locks where needed.		
2017-02c		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: P. Ward Prepared By: J. Valeri		Department: Community Development Division: Code Enforcement
Year:	Dollar Amount	Project Title: Four Wheel Drive Vehicle Replacement Project Location:
2017	\$21,800.00	
2018	\$22,800.00	
2019	\$23,800.00	
2020	\$24,800.00	
2021	\$25,800.00	
2022	\$26,800.00	
Total	\$145,800.00	
Project Description: This request will allow for the acquisition of four wheel drive vehicles to replace older vehicles that are less fuel efficient and that are costly to repair.		
Period of Usefulness (NJSA 40A:2-22): Approximately Six Years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): Not Applicable		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): These acquisitions will reduce the annual fuel and repair costs relative to the maintenance of the fleet.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None Available		
Detailed Justification (By Year): The 2017-2022 acquisition intends to replace the two 2006 Jeep Liberty, the 2008 Ford Escape, the 2010 Ford Escape, the 2015 Jeep Patriot, and the 2016 Jeep Patriot over the next six years. It is imperative to provide safe and more fuel efficient vehicles for the code enforcement inspectors. The lack of funding for these acquisitions will result in increased vehicle expenditures and down time due to repairs.		
2017-03a		

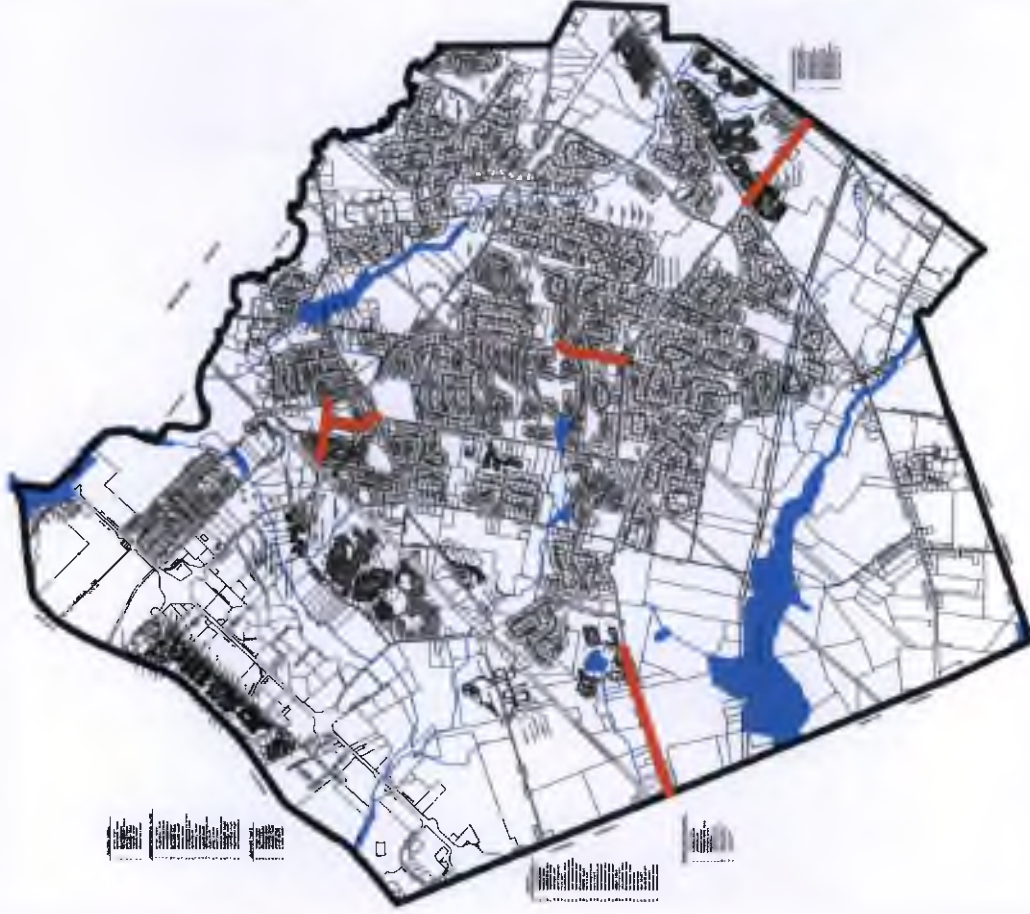
TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: B. Aronson		Department: Community Development Division: Engineering
Year:	Dollar Amount	Project Title: Annual Bike Lane Extension Program Project Location: Various Township Locations
2017	\$0	
2018	\$0	
2019	\$0	
2020	\$175,000	
2021	\$175,000	
2022	\$175,000	
Total	\$525,000	
Project Description: This project would fund the installation of bike lanes at various locations throughout the Township, including, but not limited to, right-of-way acquisition, engineering design, observation, road widening, signage, striping, and drainage improvements (where necessary), etc.		
Period of Usefulness (NJSA 40A:2-22): Approximately 20 Years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): This program was not funded in 2015 or 2016.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period):		
Detailed Justification (By Year): The funding for this program will provide for the extension of bike lanes throughout the Township in an effort to improve pedestrian safety and encourage alternate modes of transportation. Priorities for this program were developed in consultation with the West Windsor Bicycle and Pedestrian Alliance and are based on an evaluation of current and future needs.		
<p>In the future it is anticipated that the existing network will be further expanded to include the following areas. In addition, signage & striping enhancements will promote a safer means of travel for all the Township residents.</p> <ul style="list-style-type: none"> ○ Village Road West (between the Windsor Ponds Development and Quakerbridge Road) ○ Village Road East (between Old Trenton Road and South Lane) ○ Alexander Road (between Wallace Road and County Route 571) ○ Harris Road (between Alexander Road and Clarksville) ○ South Mill Road (between Village Rd West and New Edinburg Rd) 		
2017-04a		

West Windsor Township 2017 to 2022 Capital Budget

Community Development - Engineering Division

Bike Lane Extension Program



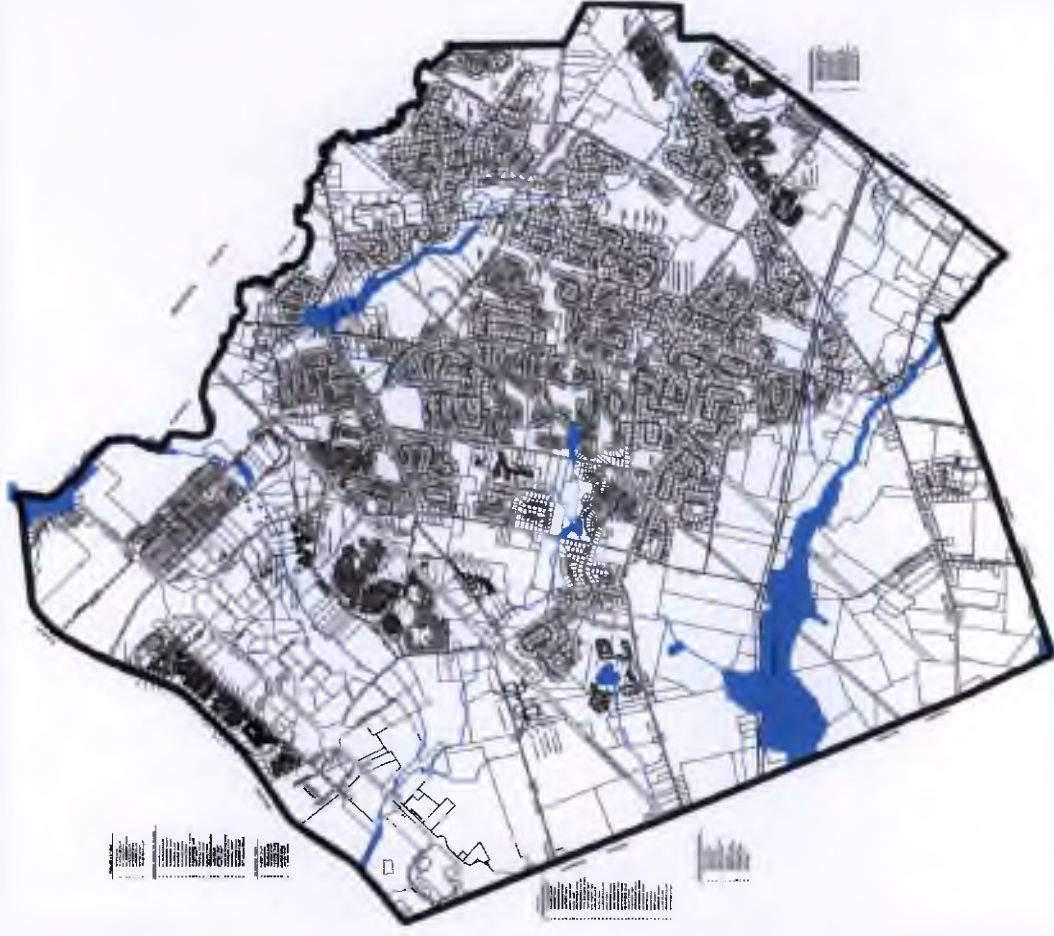
Anticipated Project Schedule 2020 to 2021

CONCEPTUAL DESIGN	August 2020 to September 2020
ENGINEERING & PREPARATION OF BID DOCUMENTS	October 2020 to February 2021
BID & AWARD	June 2021 to July 2021
CONSTRUCTION	August 2021 to November 2021

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: B. Aronson		Department: Community Development Division: Engineering
Year:	Dollar Amount	Project Title: Annual Sidewalk Extension Program Project Location: Various Township Locations
2017	\$0	
2018	\$0	
2019	\$0	
2020	\$175,000	
2021	\$175,000	
2022	\$175,000	
Total	\$525,000	
Project Description: This project would fund the installation for new sidewalk installation at various locations throughout the Township, including, but not limited to, right-of-way acquisition, engineering design, observation, road widening, signage, striping, and drainage improvements (where necessary), etc.		
Period of Usefulness (NJSA 40A:2-22): Approximately 20 Years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): This program was not funded in 2015 or 2016.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period):		
Detailed Justification (By Year): This project in conjunction with other bicycle and pedestrian initiatives will continue to improve a network that provides connections to community facilities and services, residential areas, retail & employment centers, Township facilities, etc. and further encourage walking as a viable form of transportation. Priorities for this program were developed in consultation with the West Windsor Bicycle and Pedestrian Alliance and are based on current and future needs.		
In the future, it is anticipated that the existing sidewalk network will be further expanded to include the following areas:		
<ul style="list-style-type: none"> ○ South Mill Road (between Village Road East and Edinburg Road) ○ Millstone Road (between Cranbury Road and Plainsboro Township border) ○ Clarksville Road (between Cranbury Road and Princeton Hightstown Road) ○ North Post Road (between Clarksville Road and Village Road West) ○ North Mill Road (between Clarksville Road and County Route 571) 		
2017-04b		

**West Windsor Township 2017 to 2022 Capital Budget
Community Development - Engineering Division
Sidewalk Extension Program**



Future sidewalk extensions where necessary

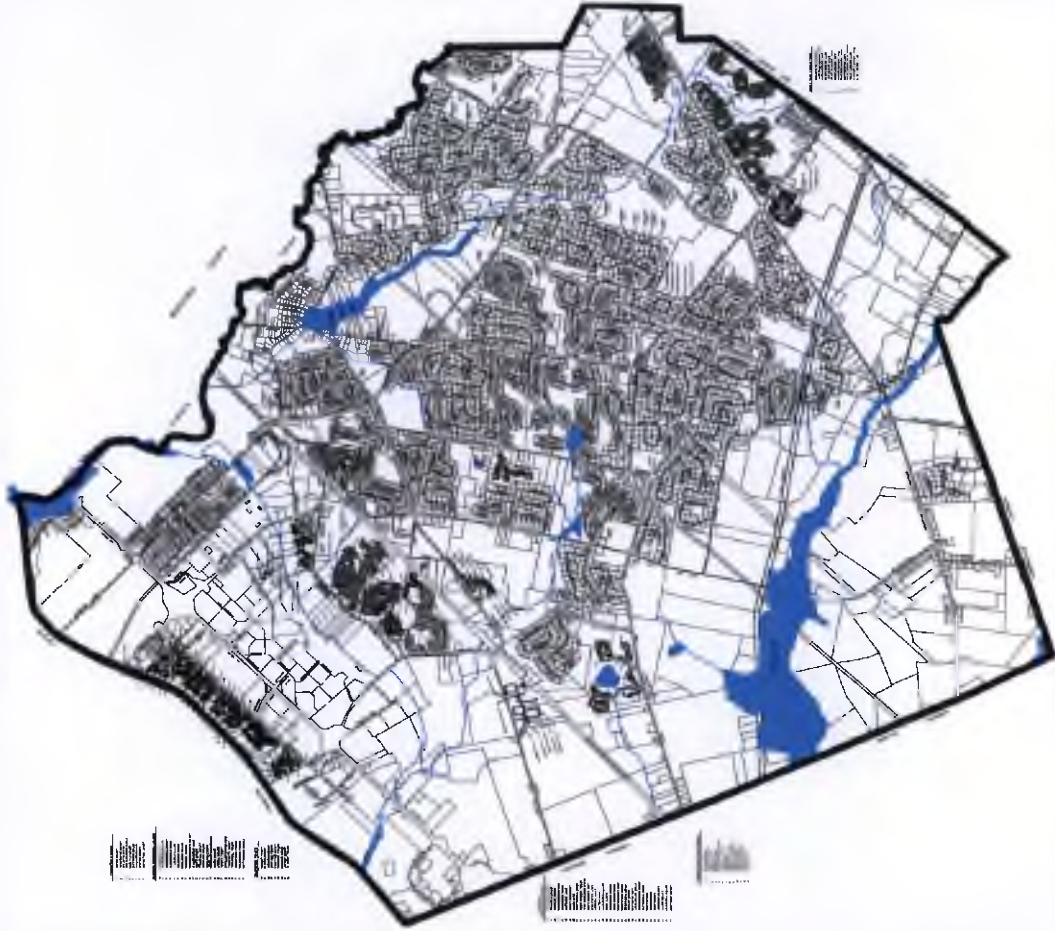
**Anticipated Project Schedule
2020 to 2021**

CONCEPTUAL DESIGN	July 2020 to August 2020
ENGINEERING & PREPARATION OF BID DOCUMENTS	September 2020 to December 2020
BID & AWARD	May 2021 to June 2021
CONSTRUCTION	July 2021 to October 2021

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: B. Aronson		Department: Community Development Division: Engineering
Year:	Dollar Amount	Project Title: Annual Crosswalk Improvement Program Project Location: Various Township Locations
2017	\$20,000	
2018	\$20,000	
2019	\$20,000	
2020	\$20,000	
2021	\$20,000	
2022	\$20,000	
Total	\$120,000	
Project Description: This capital improvement program would provide engineering, construction and observation activities funding for improvements to existing crosswalks in various locations throughout the Township including, but not limited to, signage, striping, curb modifications, handicap ramps & detectable warning surfaces (where required), etc.		
Period of Usefulness (NJSA 40A:2-22): Approximately 20 Years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): The 2016 allocation of \$20,000 has not been utilized, but it is anticipated that it will be earmarked for improvements associated with Alexander Road, Canal Pointe Boulevard and/or Cranbury Road projects.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year):		
<p>This project, in conjunction with other bicycle and pedestrian initiatives, will continue to improve a network that provides connections to community facilities and services, residential areas, school, retail and employment centers, township facilities, etc., to further encourage walking and bicycling as viable alternative forms of transportation.</p> <p>Priorities for this program are developed in conjunction with the West Windsor Bicycle and Pedestrian Alliance and are based on an evaluation of current and future needs.</p>		
2017-04c		

West Windsor Township 2017 to 2022 Capital Budget
 Community Development - Engineering Division
 Annual Crosswalk Improvement Program



Anticipated Project Schedule
 2017 to 2018

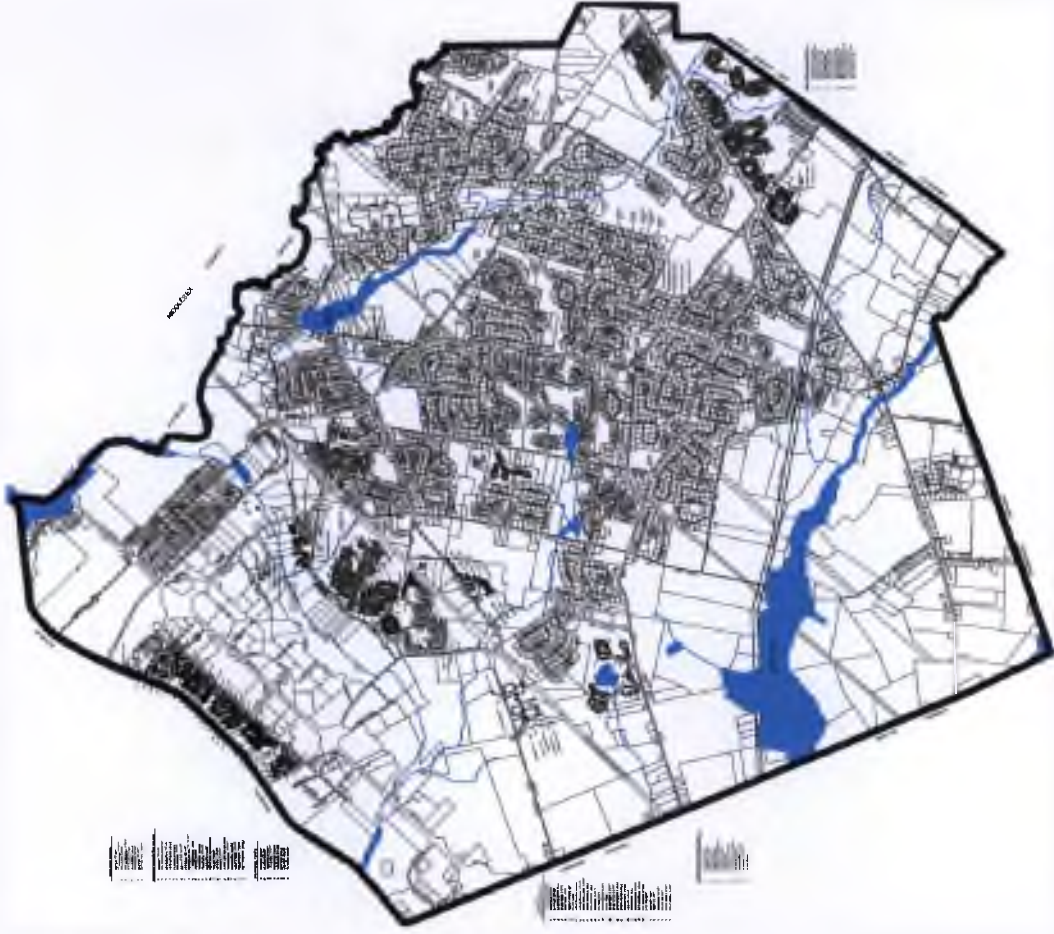
CONCEPTUAL DESIGN	Not Applicable
ENGINEERING & PREPARATION OF BID DOCUMENTS	September 2017 to November 2017
BID & AWARD	January 2018 to February 2018
CONSTRUCTION	April 2018 to May 2018

Crosswalk improvements will be Township wide

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: B. Aronson		Department: Community Development Division: Engineering
Year:	Dollar Amount	Project Title: Sidewalk Repair Program – Street Trees Project Location: Various Locations Township Wide
2017	\$80,000	
2018	\$150,000	
2019	0	
2020	\$150,000	
2021	0	
2022	\$150,000	
Total	\$530,000	
Project Description: This program provides funding for sidewalk repairs throughout the Township in residential areas where municipal street trees have lifted the sidewalks resulting in a potential tripping hazard for pedestrians. This has become a common problem in many developments throughout the Township, and each year the Engineering Division receives a higher number of resident requests. This budget includes Engineering Design, Construction and Observation Services.		
Period of Usefulness (NJSA 40A:2-22): Approximately 20 Years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): \$130,000 was appropriated in 2016 and has been completely expended.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year):		
<p>This program is typically funded every other year. However, with the growing popularity of this project, the program has not been able to maintain the substantial amount of residential requests and will require additional funding in 2017 to complete the current list.</p> <p>Funding for this capital improvement program provides for repairs to broken or displaced sidewalk panels in residential areas attributed to municipal street trees, in order to help ensure the safety of pedestrians. It is important to point out that the Township could require the individual property owner to perform and pay for the sidewalk repairs because the current municipal code requires property owners to maintain the sidewalks in front of their property. However, due to potential legal liability, the Township funds this assistance program for sidewalk repairs associated with damage from municipal street trees with no cost to the property owner.</p>		
2017-04d		

West Windsor Township 2017 to 2022 Capital Budget
 Community Development - Engineering Division
 Sidewalk Repair Program - Street Trees



Anticipated Project Schedule
 2017, 2018, 2020 and 2022

CONCEPTUAL DESIGN	Not Applicable
ENGINEERING & PREPARATION OF BID DOCUMENTS	September 2017 to November 2017
BID & AWARD	January 2018 to February 2018
CONSTRUCTION	April 2018 to July 2018

Sidewalk repairs will be Township wide

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: B. Aronson .		Department: Community Development Division: Engineering
Year:	Dollar Amount	Project Title: Emergency Road and Drainage Repair Program Project Location: Various Township Locations
2017	\$50,000	
2018	\$50,000	
2019	\$50,000	
2020	\$50,000	
2021	\$50,000	
2022	\$50,000	
Total	\$300,000	
Project Description: This annual capital improvement program provides for emergency road and drainage repairs to the Township infrastructure.		
Period of Usefulness (NJSA 40A:2-22): Approximately 20 Years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): The 2015 allocation has not been utilized, but it is anticipated that it may be ear marked for improvements associated with Annual Road Program, Canal Pointe Boulevard or Alexander Road.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year): The funding for this program will allow the Engineering Division to work with the Public Works Department in addressing hazards and providing safer infrastructure. Funding will be specifically used for engineering design, construction and/or observation activities associated with unanticipated road and/or drainage conditions that arise during the course of the year and negatively impact motorists and/or pedestrians.		
2017-05a		

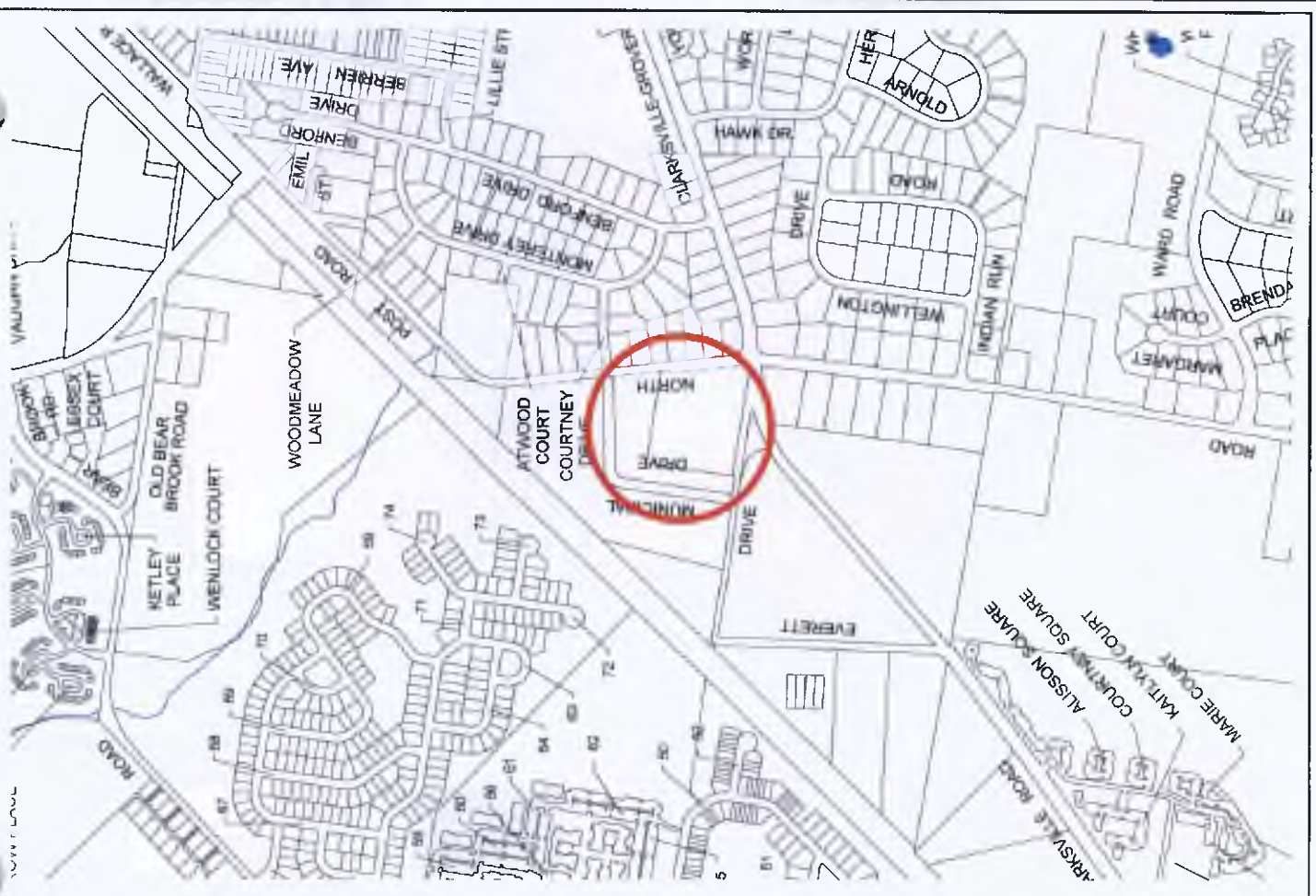
TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: B. Aronson		Department: Community Development Division: Engineering.
Year:	Dollar Amount	Project Title: Building Renovations located at the WW Arts Center (Former PJ Firehouse Facility) Project Location: WW Arts Center located on Alexander Road (Former PJ Firehouse Facility)
2017	0	
2018	\$325,000	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$325,000	
Project Description: This project will provide for the construction and renovations of various improvements in the existing vehicular bays that are required to bring the building up to code for utilization by the WW Arts Council.		
Period of Usefulness (NJSA 40A:2-22): Approximately 20 Years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): \$50,000 was appropriated within the 2015 Capital budget for Architectural services associated with the Phase2 expansion and is currently available.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year):		
<p>Renovations under Phase 1 of the former Princeton Junction Volunteer Fire House for the use of the West Windsor Arts Council were completed in 2010. The Arts Council began operations in September 2010.</p> <p>This funding will provide for Phase 2 Construction in 2018 for renovations that will bring the remaining building area up to current building code. Improvements will include transforming existing vehicle and apparatus bays and the basement into additional storage, classrooms and gallery space.</p> <p>Please note that the Emergency Services equipment in the existing apparatus bays will need to be relocated to a new facility prior to the initiation of the project.</p>		
2017-06a		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: B. Aronson		Department: Community Development Division: Engineering
Year:	Dollar Amount	Project Title: Municipal Complex Renovations Project Location: WW Municipal Complex
2017	\$500,000	
2018	\$1,000,000	
2019	\$1,000,000	
2020	\$1,000,000	
2021	0	
2022	0	
Total	\$3,500,000	
Project Description: This project would provide for architectural design, construction, construction management and observation services for improvements to the Municipal Complex Renovations.		
Period of Usefulness (NJSA 40A:2-22): Approximately 50 Years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): No previous funding provided.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None. Operating costs would be a transfer of costs from other locations and facilities. Energy efficiencies gained would reduce annual costs for utilities.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): Grants – In – Aid and Other Funds		
Detailed Justification (By Year):		
<p>The funding for this program will provide for rehabilitation of portions of the existing Municipal Building and renovation of a portion of the existing US Postal Service facility.</p> <p>The purpose of this improvement is to incorporate recommendations made within the 2013 Facility and Space Plan analysis prepared by the Spiegle Architectural Group and assist in meeting the goals of both the Climate Action Plan and Energy Audit to help reduce overall energy consumption, correct existing deficiencies relative to current building codes including ADA, increase security, improve current employee operating efficiency, and address maintenance of the building envelope.</p>		
2017-07a		

West Windsor Township 2017 to 2022 Capital Budget
 Community Development - Engineering Division
 Municipal Complex Renovations



Anticipated Project Schedule
 2017 to 2018

CONCEPTUAL DESIGN	June 2017 to August 2017
ENGINEERING & PREPARATION OF BID DOCUMENTS	September 2017 to December 2017
BID & AWARD	February 2018 to March 2018
CONSTRUCTION	April 2018 to October 2018

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Yates Prepared By:		Department: Public Safety Division: Fire & Emergency Services
Year:	Dollar Amount	Project Title: Renovate existing Fire & Emergency Services facility and construct 4200 square foot garage. Project Location: Fire & Emergency Services facility
2017	\$0	
2018	350,000	
2019	350,000	
2020	0	
2021	0	
2022	0	
Total	\$700,000	
Project Description: Renovate existing building and construct new 4200 square foot building.		
Period of Usefulness (NJSA 40A:2-22): 25 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): N/A		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): 		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year): <p>The recently purchased Fire & Emergency Services facility (old Twin W building) requires renovation to bring to current standards for occupancy by Township career firefighters and volunteer EMS members. The minor repairs that were completed in late 2015 were made to allow immediate occupancy but did not address substantial issues.</p> <p>Additionally a 4200 square foot pole barn style garage is needed to house all apparatus assigned to the division and allow the Arts Center to take possession of that space.</p>		
2017-07b		

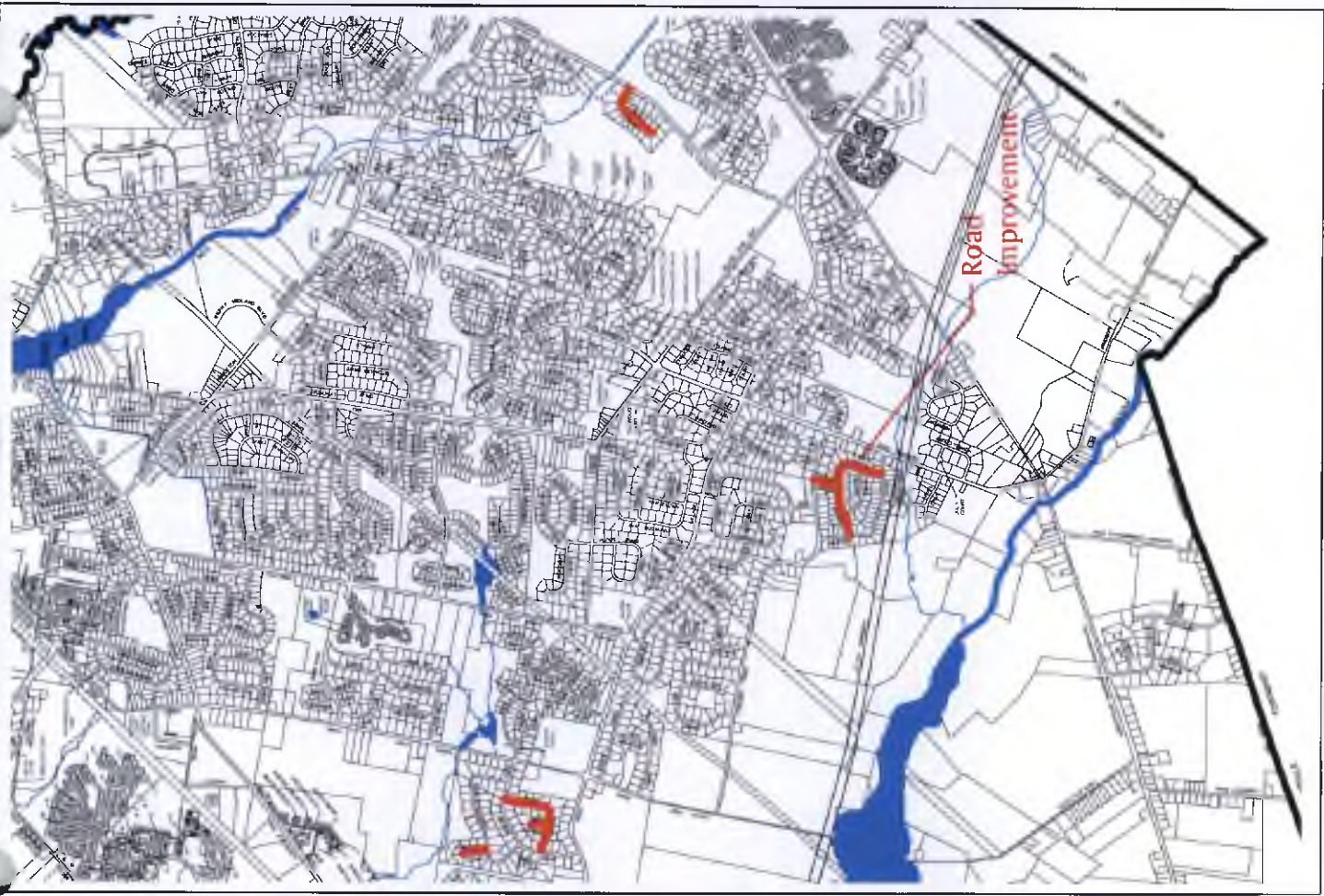
TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Yates Prepared By:		Department: Public Safety Division: Fire & Emergency Services
Year:	Dollar Amount	Project Title: Roadway replacement – Fire & Emergency Services Facility Project Location: Fire & Emergency Services facility
2017	\$150,000	
2018	0	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$150,000	
Project Description: Replace roadway and parking area.		
Period of Usefulness (NJSA 40A:2-22): 15 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): N/A		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): 		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year): The roadway and parking area at the recently purchased Fire & Emergency Services facility are crumbled and deteriorated and need milling and replacement.		
2017-07c		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: B. Aronson		Department: Community Development Division: Engineering
Year:	Dollar Amount	Project Title: Annual Residential Road Improvement Program
2017	\$1,250,000	
2018	\$1,250,000	Project Location: Various Township Locations
2019	\$1,250,000	
2020	\$750,000	
2021	\$750,000	
2022	\$750,000	
Total	\$5,000,000	
Project Description: This capital improvement project includes the milling and overlay of various roadways throughout the Township including, but not limited to, minor road reconstruction, drainage improvements where necessary, sidewalk repairs, curb repairs, etc. Funding includes engineering design and construction observation activities. Priorities for this program are developed in consultation with the Public Works Department and are based on current and anticipated roadway conditions and maintenance requirements. Priorities can be adjusted each year based on current roadway conditions.		
Period of Usefulness (NJSA 40A:2-22): Approximately 20 Years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): The 2016 allocation was utilized for resurfacing efforts associated with New Village Road and Canal Pointe Boulevard due to the severe winter weather and deterioration that these roadways experienced. The residential roadways that we had targeted within the 2016 to 2021 capital request last year have been adjusted by one year forward to the 2017 to 2022 request.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year):		
<p>Priorities for this program are developed in consultation with the Public Works Department and are based on current and anticipated roadway conditions and maintenance requirements. Priorities can be adjusted each year based on current roadway conditions but it is anticipated that the following roads will be completed:</p> <p>Year 2017: Lake View Court, Greene Drive, Fairway Drive, Greene Court, Dunbar Drive, Lanark Drive</p> <p>Year 2018: Ziff Lane, Jeffery Lane, Princeton Place, Nassau Place, University Way, Bolymar Ave</p> <p>Year 2019: Fisher Place (lower), Fieldston Road, Morning Sun, Manor Ave, Farber Road</p> <p>Year 2020: Manor Ridge, Lyncroft Lane, Slayback Drive, Park Hill Terrace, Braemar Drive</p> <p>Year 2021: Priors Road, Haverford Road,</p> <p>Year 2022: Berkshire Drive, Wycombe Way, Suffolk Lane, Sarah Drive, Sarah Court, Sutton Lane, Villa Drive, Lancashire Drive</p> <p style="text-align: center;">2017-08a</p>		

West Windsor Township 2017 to 2022 Capital Budget
 Community Development - Engineering Division
 "Annual Residential Road Improvement Program"



Anticipated Project Schedule
 2017 to 2018

CONCEPTUAL DESIGN	October 2017 to November 2017
ENGINEERING & PREPARATION OF BID DOCUMENTS	December 2017 to February 2018
BID & AWARD	March 2018 to April 2018
CONSTRUCTION	May 2018 to July 2018

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: B. Aronson		Department: Community Development Division: Engineering
Year:	Dollar Amount	Project Title: Annual Road Improvement Program – Collector Roads Project Location: Various Township Locations - Alexander Road (Between Roszel Road and Route 1)
2017	\$500,000	
2018	\$500,000	
2019	\$500,000	
2020	\$500,000	
2021	\$500,000	
2022	\$500,000	
Total	\$3,000,000	
Project Description: This capital improvement project includes the rehabilitation of the higher traffic level Collector roadways throughout the Township and includes, but is not limited to, minor road reconstruction, resurfacing, and where necessary drainage improvements, sidewalk repairs, curb repairs, etc.		
Period of Usefulness (NJSA 40A:2-22): Approximately 20 Years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): This is a new program targeting Collector roadways, anticipating partial reimbursement through NJDOT Local Aid grants		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): Pending NJDOT Local Aid Grant – \$375,000 Requested		
Detailed Justification (By Year):		
<p>The funding for this program will provide for roadway reconstruction and/or overlay, improved drainage where necessary, striping, signage and bicycle/pedestrian facilities.</p> <p>The lack of funding for this project will result in further deterioration of the Alexander Road and will lead to increased repair costs over time. Currently the majority of this roadway can be milled and resurfaced with some reconstruction. However, if the improvements are delayed, it is likely that full depth reconstruction for the entire area will be required. In addition, when the Township applies for state aid from the NJDOT for this project, any aid received from the State would be forfeited if the project is not funded.</p> <p>West Windsor Township along with supplemental funding from NJDOT completed resurfacing efforts between Roszel Road and Vaughn Drive in 2015 for the westerly side and will complete the easterly side in 2017.</p> <p>Priorities for this program are developed in consultation with the Public Works Department and are based on current roadway conditions and maintenance requirements. Priorities for future years can be adjusted each year based on current roadway conditions but it is anticipated that the following roads will be completed within future years:</p> <p>Alexander Road, Rabbit Hill Road, Southfield Road, Penn Lyle Road, New Village Road, Woodmere Way, North Post Road, Village Road West, Village Road East, Meadow Road</p>		
2017-08b		

West Windsor Township 2017 to 2022 Capital Budget
 Community Development - Engineering Division
 "Annual Collector Road Improvement Program"



Anticipated Project Schedule
 2017 to 2018

CONCEPTUAL DESIGN	June 2017 to August 2017
ENGINEERING & PREPARATION OF BID DOCUMENTS	September 2017 to December 2017
BID & AWARD	February 2018 to March 2018
CONSTRUCTION	April 2018 to July 2018

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: B. Aronson		Department: Community Development Division: Engineering
Year:	Dollar Amount	Project Title: Public Lands Maintenance (Developer Funded) Project Location: Various Township Locations
2017	\$100,000	
2018	\$100,000	
2019	\$22,000	
2020	0	
2021	0	
2022	0	
Total	\$222,000	
Project Description: The Public Lands Maintenance Program allocation provides for the maintenance of open space, detention basin, cul-de-sacs, and tot lots for approximately 23 developments throughout the Township. The maintenance of these areas generally consists of mowing, removal of debris, cleaning out detention basins, mulching, tree trimming, pruning, and tree removal & replacement.		
Period of Usefulness (NJSA 40A:2-22): N/A		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): \$100,000 was appropriated within the 2016 Capital budget and is completely available. This will be utilized for contract award in Winter 2017 for the approaching year. It is estimated that a portion of the 2016 allocation will not be required and will be used for the 2017 contract award in 2017.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): This program is 100 percent funded from developer contributions		
Detailed Justification (By Year): <p>This funding request provides for the proper maintenance of all the detention basins, open space and cul-de-sacs areas that West Windsor Township is responsible for. The proper maintenance of the detention basins will improve water quality throughout the watershed. In addition, maintenance of detention basins and open space areas will continue to beautify the existing residential neighborhoods.</p> <p>The lack of funding for this program would result in maintenance that would not comply with the West Windsor Township Planning Board Approvals. In addition, the detention basins would not function properly and open space areas would become unusable.</p> <p><u>Please be advised that the Annual Contract under this program is typically awarded in January or February and utilizes the previous years funding allocations.</u></p>		
2017-09a		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: B. Aronson		Department: Community Development Division: Engineering
Year:	Dollar Amount	Project Title: Signage and Striping Improvements Project Location: Various Township Locations
2017	0	
2018	\$5,000	
2019	\$5,000	
2020	\$5,000	
2021	\$5,000	
2022	\$5,000	
Total	\$25,000	
Project Description: This project would provide for engineering, construction and construction observation for the installation of signage and striping improvements at various street locations including intersections.		
Period of Usefulness (NJSA 40A:2-22): Approximately 20 Years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): The 2014 allocation was utilized during various construction projects to upgrade signage and/or striping outside of the project scope or limits. No monies were allocated for 2015 or 2016.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year):		
<p>The funding for this program will provide for improved visual enhancements that will alert motor vehicles at various roadway locations including approaches to intersections. Improved signage and striping increases both vehicular and pedestrian safety.</p> <p>This annual capital program will allow the Engineering Division to work with the Public Works Department in addressing hazards and providing safer infrastructure. Funding will be used for engineering review & design, construction and/or inspection costs associated with signage and/or striping to address conditions that arise during the course of the year, which negatively impact motorists and/or pedestrians.</p> <p>This program will also provide funding for installation of specialty pavement marking materials (thermoplastic) that are beyond the abilities of the Public Works Department with current equipment.</p>		
2017-10a		

West Windsor Township 2017 to 2022 Capital Budget
 Community Development - Engineering Division

Signage & Striping Improvements



Anticipated Project Schedule
 2018

CONCEPTUAL DESIGN	July 2018 to August 2018
ENGINEERING & PREPARATION OF BID DOCUMENTS	N / A
BID & AWARD	N / A
CONSTRUCTION	September 2018 to October 2018



Signage & Striping Improvements
 will be Township wide

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: B. Aronson		Department: Community Development Division: Engineering
Year:	Dollar Amount	Project Title: Grover's Mill Dam Rehabilitation Project Location: Clarksville Road and Cranbury Road
2017	\$100,000	
2018	0	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$100,000	
Project Description: This project will provide for any necessary remedial construction repairs that were discovered during the 2016 formal inspection of the earthen dam and associated spillway structures.		
Period of Usefulness (NJSA 40A:2-22): Approximately 20 Years		
Status of Project – Availability of Prior Year's Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): No funding was allocated in the prior year.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year):		
<p>The funding for this program will provide for the implementation, engineering, permitting, construction, and inspection of any necessary remedial construction repairs that were discovered during the 2016 formal inspection of the earthen dam and associated spillway structures to comply with NJDEP Dam Safety section directives.</p> <p>The safety and integrity of the dam and appurtenant structures were reevaluated in 2016 to verify that the structures meet current design criteria. This evaluation also included structural, geotechnical, and hydraulic analyses of the existing concrete-armored earthen embankment dam, the concrete spillway, and the concrete apron.</p>		
2017-10b		

West Windsor Township 2017 to 2022 Capital Budget
 Community Development - Engineering Division
 Grover's Mill Dam Rehabilitation



Anticipated Project Schedule
 2017 to 2018

INSPECTION	August 2017 to September 2017
ENGINEERING & PREPARATION OF BID DOCUMENTS	October 2017 to December 2017
BID & AWARD	January 2018 to February 2018
CONSTRUCTION	April 2018 to June 2018

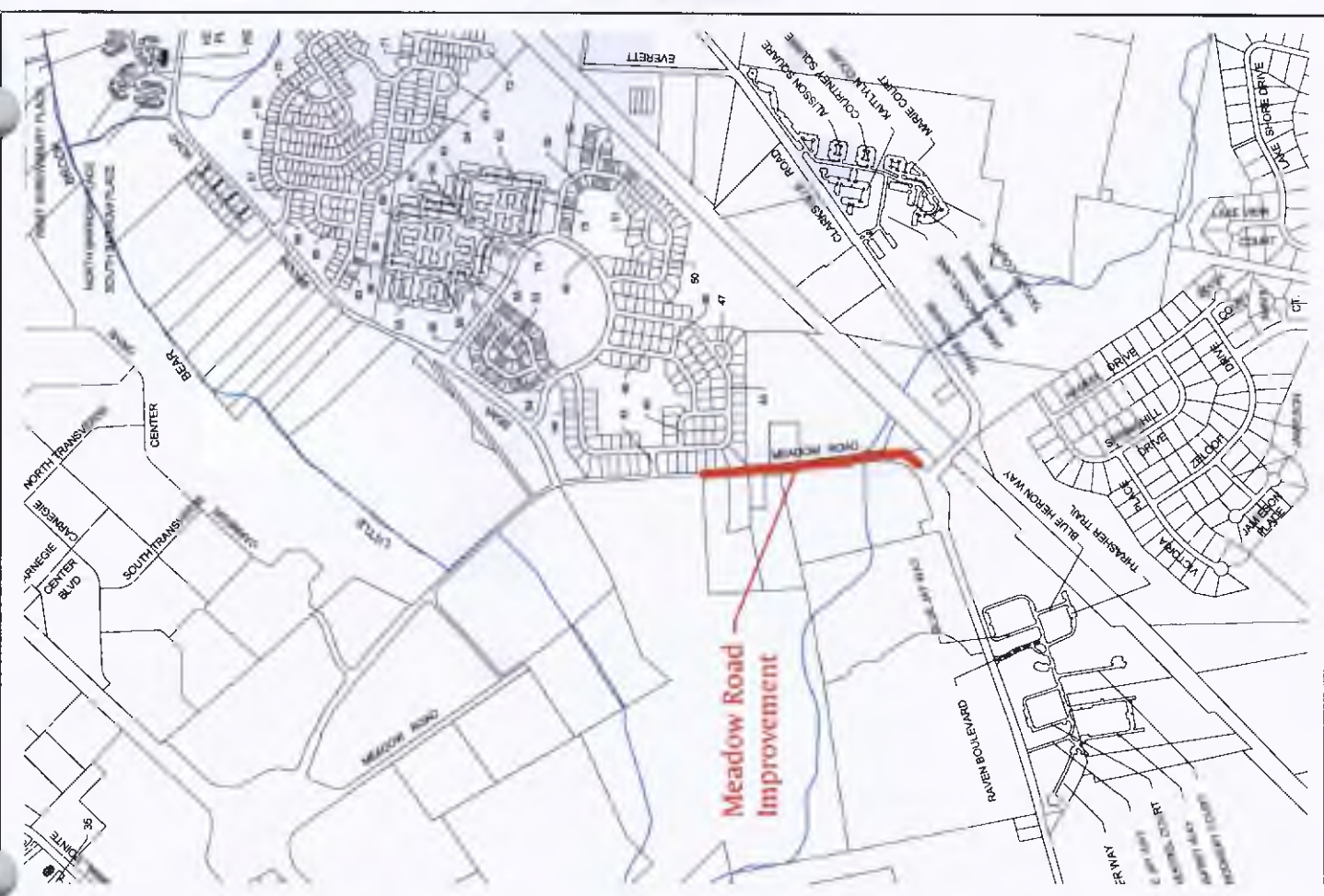
TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: B. Aronson		Department: Community Development Division: Engineering
Year:	Dollar Amount	Project Title: Meadow Road Improvements – Phase II Project Location: Meadow Road (Between Clarksville Road and Route 1)
2017	0	
2018	\$900,000	
2019	\$900,000	
2020	0	
2021	0	
2022	0	
Total	\$1,800,000	
Project Description: This program would provide for improvements to Meadow Road including, but not limited to, roadway widening and reconstruction, improved drainage where necessary, striping, signage and bicycle/pedestrian facilities.		
Period of Usefulness (NJSA 40A:2-22): Approximately 20 Years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): No previous funding provided		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): Supplemental TID Funding – Approximately \$ 870,000 from previous Developer contributions has also been allocated for this project.		
Detailed Justification (By Year): Meadow Road Phase I construction was completed in June, 2010 and this project will complete improvements along Meadow Road between Route 1 to Clarksville Road including culvert widening, roadway reconstruction and drainage improvements. With the development of the Estates at Princeton Junction and the existing and proposed commercial development along the Route 1 Corridor, this is a much needed improvement identified in the Township’s Circulation Plan.		
2017-10c		

West Windsor Township 2017 to 2022 Capital Budget
 Community Development - Engineering Division
 "Meadow Road Phase II Improvements"



28/01/2010 07:33



Anticipated Project Schedule
 2018-2019

CONCEPTUAL DESIGN	Completed (2005 FUNDING)
ENGINEERING & PREPARATION OF BID DOCUMENTS	Completed (2006 FUNDING)
PERMITTING	Already Obtained
BID & AWARD	April 2019 to May 2019
CONSTRUCTION	July 2019 to December 2019

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: B. Aronson		Department: Community Development Division: Engineering
Year:	Dollar Amount	Project Title: Wallace Road Bus Garage Remediation Program Project Location: Wallace Road Bus Garage
2017	\$45,000	
2018	\$45,000	
2019	\$45,000	
2020	\$45,000	
2021	0	
2022	0	
Total	\$180,000	
Project Description: This program would provide funding for elements of a Remediation Action Work Plan associated with the Wallace Road Bus Garage for site remediation in compliance with NJDEP Regulations.		
Period of Usefulness (NJSA 40A:2-22): Approximately 25 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): \$100,000 was appropriated within the 2016 Capital budget and is currently available. Together the funding will be utilized for contract award with an LSRP and remediation activities.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): NJEDA Hazardous Discharge Site Remediation Fund reimbursement grant program, amount to be determined based on estimates by LSRP, to be reviewed and approved by NJDEP		
Detailed Justification (By Year): This project will consist of engineering, permitting, & inspection to develop and implement a Remedial Action Work Plan. This work will provide for Deed Restriction Preparation, Classification Exception Area Preparation and NJDEP Review/Oversight Fees (LSRP). <u>Project History:</u> WWT closed two 2,000 gallon UST’s in 1999 at the Township Bus Garage on Wallace Road. NJDEP asserted that WWT failed to perform Remedial Investigation activities required during and after the removal in 1999, and issued a Notice of Violation in 2007. The Twp petitioned that the contamination found was not associated to the fuel stored in the tanks, and that the site was not required to comply with any further NJDEP requirements. In January 2012, the NJDEP completed their review and denied the Twp’s No Further Action petition. In 2009 the Township entered into a grant agreement with the EDA under the Hazardous Discharge Site Remediation Fund program, a reimbursement grant program for investigation and remediation of spill sites. ACT Engineers, Inc. has been retained to conduct investigation and testing to identify if and how present and historic uses have impacted the property, and prepare a Site Investigation (SI) Report. These activities were conducted under the supervision of a New Jersey Licensed Site Remediation Professional and work recently completed at the site. Based on the results of the SI Report, ACT will prepare a Scope of Work for the required Remedial Investigation, and will develop a Supplemental Funding request for submission to the NJ Economic Development Authority Hazardous Discharge Site Remediation Fund for consideration. The capital request for 2017 represents the budget estimate for Remedial Investigation work to occur in 2017 and 2018.		
2017-10d		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: B. Aronson		Department: Community Development Division: Engineering
Year:	Dollar Amount	Project Title: Former Compost Facility Environmental Monitoring Program Project Location: Compost Facility (Located on Alexander Road between North Post Road and Vaughn Drive) – New WWPA Parking Lot South
2017	\$40,000	
2018	\$40,000	
2019	\$40,000	
2020	0	
2021	0	
2022	0	
Total	\$120,000	
Project Description: This program would provide funding for long term and routine monitoring in conformance with NJDEP Regulations associated with the closure of historic landfill facility (West Windsor Parking Authority Parking Lot South) now that construction has been completed.		
Period of Usefulness (NJSA 40A:2-22): Approximately 25 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): \$40,000 was appropriated within the 2016 Capital budget and is completely available. This will be utilized for contract award with the LSRP for the continuing monitoring program		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year): This project consists of engineering, permitting, & inspection to implement long term and routine monitoring of the WWPA Parking Lot South off Alexander Road at the former municipal landfill and compost facility. This work will provide for Ecological Evaluations, Vapor Intrusion Sampling, Monitoring Well Sampling and NJDEP Review/Oversight Fees (LURP, LSRP).		
2017-10e		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: B. Aronson		Department: Community Development Division: Engineering
Year:	Dollar Amount	Project Title: Cranbury Road Improvements Project Location: Cranbury Road (Between Princeton-Hightstown Road and Plainsboro Township)
2017	\$0.00	
2018	\$250,000	
2019	\$250,000	
2020	\$250,000	
2021	\$250,000	
2022	\$250,000	
Total	\$1,250,000	
Project Description: This program would provide funding for Engineering, Construction and Observation activities for improvements to Cranbury Road in association with the Cranbury Road Area Regional Bicycle and Pedestrian Mobility Alternatives Study.		
Period of Usefulness (NJSA 40A:2-22): Approximately 25 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): \$250,000 was appropriated within the 2015 Capital budget and is completely available for improvements.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): Potential Mercer County Contributions as of yet undetermined		
Detailed Justification (By Year):		
<p>The funding for this program provides for pedestrian improvements along Cranbury Road (CR 615) associated with the Cranbury Road Area Regional Bicycle and Pedestrian Mobility Alternatives Study completed by Louis Berger Associates.</p> <p>The project goals consist of the following:</p> <ul style="list-style-type: none"> ▪ To make walking safer alternatives in the region. ▪ Provide walkable connections to the major destinations in the region. ▪ Improve Pedestrian visibility to motorists. <p>Township Council passed Resolution 2013-R205 which supports the residents of the Cranbury Road area in their efforts to have a child-friendly way for pedestrians to travel safely along the road, and also Resolution 2015-R078 supporting the Hybrid Alternative concept plan for a single sidewalk as a means of providing access while minimizing negative impacts. This capital program funds design, permitting and construction of these improvements, as well as property easement acquisitions and utility relocations that may be determined to be required.</p>		
2017-10f		

**West Windsor Township 2017 to 2022 Capital Budget
Community Development - Engineering Division**

Cranbury Road Improvements



**Anticipated Project Schedule
2018 to 2019**

CONCEPTUAL DESIGN	Completed
ENGINEERING & PREPARATION OF BID DOCUMENTS	Ongoing
BID & AWARD	May to June
CONSTRUCTION	July to October

Project to be phased - Approximate timeline per each phase.

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: B. Aronson		Department: Community Development Division: Engineering
Year:	Dollar Amount	Project Title: Annual Flood Abatement Program Project Location: Various Township Locations
2017	\$0	
2018	\$50,000	
2019	\$100,000	
2020	\$100,000	
2021	\$100,000	
2022	\$100,000	
Total	\$450,000	
Project Description: This capital improvement project includes the repair and replacement of various storm sewer pipes and structures throughout the Township. Funding includes engineering, permitting, construction and inspection. Priorities for this program are developed in consultation with the Public Works Department and are based on current and anticipated storm sewer conditions and maintenance requirements.		
Period of Usefulness (NJSA 40A:2-22): Approximately 20 Years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): None of the \$50,000 2016 Capital allocation has been utilized.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
<p>Detailed Justification (By Year): The funding for this program will provide for engineering, permitting, construction and inspection associated with flood abatement throughout the Township due to various system deficiencies. These activities and improvements include but are not limited to: stream cleaning, replacement of deteriorating or damaged storm sewer pipe, outfall erosion repairs, and/or replacement of storm pipe due to tree root intrusion.</p> <p>In 2017, it is anticipated that improvements to some of the storm sewer and drainage system between Channing Way and the Grover’s Mill Pond will be completed.</p> <p>In 2018 to 2022 it is anticipated that the Township will continue to invest in flood abatement measures through projects implemented in the following areas:</p> <ul style="list-style-type: none"> ▪ Little Bear Brook watershed (Penns Neck Area) ▪ Big Bear Brook watershed (Cranbury Road and Grovers Mill Pond area) <p>It is anticipated that annual repairs to the storm sewer system would be prioritized based on the age of the system, maintenance history and areas more susceptible due to the inadequacy of the storm sewer collection system.</p>		
2017-10g		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: B. Aronson		Department: Community Development Division: Engineering
Year:	Dollar Amount	Project Title: Emergency Pre-Emption Traffic System Upgrades and Installation Project Location: 6 Township intersections – Canal Pointe Blvd & Meadow Road, CR 571 & South Mill Rd, Clarksville Rd & Meadow Rd, Bear Brook Rd & Meadow Rd, Clarksville Rd & Penn Lyle Rd and Canal Pointe Boulevard & Alexander Road.
2017	\$75,000	
2018	\$75,000	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$150,000	
Project Description: This program would provide for the implementation, engineering, permitting, construction, and inspection of upgrades to the emergency pre-emption traffic equipment at five signalized Township intersections.		
Period of Usefulness (NJSA 40A:2-22): Approximately 20 Years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): This is a new program request and no current or previous funding has been allocated.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year): <p>The funding for this program will provide for the implementation, engineering, permitting, construction, and inspection of upgrades to the emergency pre-emption traffic equipment at the following five (5) intersections: Canal Pointe Boulevard & Meadow Road; CR 571 & South Mill Rd; Clarksville Rd & Meadow Rd; Bear Brook Rd & Meadow Rd; and Clarksville Rd & Penn Lyle Rd. This program will also allow for the installation of new pre-emption traffic equipment at the Canal Pointe Boulevard and Alexander Road intersection.</p> <p>These signalized intersections currently have infrared (IR) detection pre-emption equipment installed, and this program will supplement these emergency response detection systems to include global position system (GPS) signal detection equipment. IR systems rely on a direct line of sight between the vehicle and the detector. GPS systems receive information from all directions, regardless of obstructions or corners, and cover a wider detection area than IR. This results in more reliable system operation, with a faster signal response time, leading to higher responder confidence. Upgrades would include replacing equipment such as the phase selector, radio unit, auxiliary interface panels, and other incidental items.</p> <p>Currently, any newer Pre-emption equipment installations such as the recent Alexander Rd & Roszel Rd signal improvements, were completed with the GPS detectors. WW Fire and Emergency Services is finalizing the upgrades to response vehicles to include GPS transponders, in addition to the standard IR transponders. These upgrades will also allow for vehicles from adjacent municipalities that have the GPS transponders only in their vehicles to clear traffic signals more quickly when assisting in responses to emergencies in West Windsor.</p>		

2017-10h

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: D. Dobromilsky		Department: Community Development Division: Engineering
Year:	Dollar Amount	Project Title: EAB Management Program – Street Trees Project Location: Various Locations Township Wide – including 92 streets and the frontage of many individual properties
2017	\$137,500	
2018	\$137,500	
2019	\$137,500	
2020	\$137,500	
2021	\$25,000	
2022	\$25,000	
Total	\$600,000	
Project Description: This program will provide funding for treatment, removal and/or replacement of 300 mature Ash trees in each of the first four years. The Ash trees will be infested with Emerald Ash Borer (EAB), which was discovered in the Township in 2015. It is expected that EAB will kill all 1,800 Ash street trees identified in the Township over the next 8 years without this program. The Township Shade Tree Commission adopted a Management Plan and determined that “Selective Management” would be the most prudent and responsive means of proactively managing this problem to address health, safety and wellness impacts. Selective Management prescribes actions. It is planned that approximately 300 of the 1,800 trees will be treated annually and preserved. It is expected that another 100 Ash trees will be removed and not replaced, via emergency tree work or similar circumstances (trees that require emergency removal by Public Works). The grant that was awarded will address the planting of 1,400 replacement street trees. Township funds will used to remove these trees. These removals and replanting will be completed by employing private contractors.		
Period of Usefulness (NJSA 40A:2-22): Approximately 50 Years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): \$62,500 was appropriated in 2016 initiating treatment and removals.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): \$300,000 NJDEP grant received in 2016 to replant trees. (4 years at \$75,000 per year).		
Detailed Justification (By Year): <p>The publicly owned Ash tree resource of the community (street trees, park trees etc.) can be valued at 3.3 million dollars (\$2 million asset and \$1 million service benefits) during the eight year duration of this program. Service benefits include but are not limited to; oxygen replenishment, reduced health care costs, safety, pollution abatement, aesthetic enhancement, property value enhancement, and was formulated using industry calculators and appraisal standards.</p> <p>This program will expend \$600,000, over eight years, (\$300,000 grant funds) to preserve and replace the Ash tree assets and retain the health, safety and welfare service benefits. It is estimated that no-action would cost \$3.7 million dollars (Value + Service Benefits + Cost to remove dead trees without replacement) and will result in a loss of Service Benefits initially valued at \$125,000 per year. A value that would increase annually as the trees grow.</p> <p>It should be noted that Ash trees in public parks and properties are being treated via separate open space and recreation budget programs, or have been removed and replaced under the regular maintenance programs for public parks and properties.</p>		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: B. Aronson		Department: Community Development Division: Engineering
Year:	Dollar Amount	Project Title: Annual Utility Maintenance and Improvement Program Project Location: Various Township Locations
2017	0	
2018	\$25,000	
2019	\$25,000	
2020	\$25,000	
2021	\$25,000	
2022	\$25,000	
Total	\$125,000	
Project Description: This program would provide for the analysis, implementation, engineering, permitting, construction, inspection, and maintenance of multiple utility services at various locations throughout the Township.		
Period of Usefulness (NJSA 40A:2-22): Approximately 20 Years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): Allocated funding from previous years is anticipated for pending charges from Mercer County for maintenance of traffic signals. The installation of the Community Garden water service was funded with the 2014 allocation. No allocation in 2015 or 2016.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year):		
<p>The funding for this program will provide for the analysis, implementation, engineering, permitting, construction, inspection, and maintenance of multiple utility services including but not limited to street lights, water service, sanitary sewer service, gas service, telephone, and cable services.</p> <p>Additionally, Mercer County Department of Transportation maintains traffic signals and other electrical traffic control devices within the Township that are on roadways and intersections under the jurisdiction of the West Windsor. The County has formalized maintenance responsibilities with all municipalities within the County, including West Windsor Township, and requires reimbursement for these services.</p> <p>This program will also provide funding for engineering to collect and analyze traffic data and make recommendations on issues such as speed limits in accordance with all applicable regulations.</p>		
2017-10j		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: B. Aronson		Department: Community Development Division: Engineering
Year:	Dollar Amount	Project Title: Sewer Extension & Pump Station Improvements Project Location: Duck Pond Run Pump Station Decommissioning and various other pump station locations throughout the Township
2017	\$500,000	
2018	\$500,000	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$1,000,000	
Project Description: Install required sewer line from the Duck Pond Run pump station to the existing sewer main located on Meadow Road, with crossings under the Amtrak corridor and Clarksville Road. Southfield Road pump station requires installation of a Bioxide system to mitigate hydrogen sulfide degradation. South Post Road pump station requires the replacement of the existing generator.		
Period of Usefulness (NJSA 40A:2-22): Approximately 50 Years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): This allocation would supplement existing capital funding for completion of the project.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): Supplemental Funds - \$395,248.80 from previous Developer Contributions that will be in addition to the amount requested.		
Detailed Justification (By Year):		
<p>For 2017, this funding will be allocated to decommission and remove the Duck Pond Run Pump Station, and divert the wastewater flow into the D&R Canal Interceptor. Currently this flow is going to the Millstone Interceptor, which causes the sewer mains to flow at maximum capacity in that section of the sanitary sewer system. This was an accepted “temporary” condition when the sewers were first installed in the Township.</p> <p>This project is a long term goal of the Utilities Element of the approved Township Master Plan.</p> <p>With the current work under contract, multiple attempts to cross under the Amtrak corridor by way of Jack-and-Bore methods have been unsuccessful. Alternate methods will increase the costs for crossing, and require additional permitting and review by the National Railroad Corporation, Amtrak’s parent company, which are not anticipated in the current project budget.</p> <p>At the Southfield Road pump station, odor and corrosion problems have been identified downstream of the pump station discharge. Design and installation of a chemical feed system to mitigate the conditions that create hydrogen sulfide is proposed. A similar system was successfully implemented at the South Post Road pump station.</p>		
2017-11a		

**West Windsor Township 2017 to 2022 Capital Budget
Community Development - Engineering Division
Sewer Extensions & Pump Station Improvements**



**Anticipated Project Schedule
2017**

CONCEPTUAL DESIGN	Completed
ENGINEERING & PREPARATION OF BID DOCUMENTS	Revisions Required
PERMITTING	Already Obtained
BID & AWARD	July 2017 to August 2017
CONSTRUCTION	August 2017 to December 2017

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: S. Surtees		Department: Community Development Division: Land Use
Year:	Dollar Amount	Project Title: Street Tree Planting Program Project Location: Various Township Locations
2017	\$20,000	
2018	\$20,000	
2019	\$20,000	
2020	\$20,000	
2021	\$20,000	
2022	\$20,000	
Total	\$120,000	
Project Description: This capital improvement program includes the planting of trees along Township-owned roads. The goal of this project is to create and restore a street tree canopy along Township roads where no such canopy exists and to maintain existing canopies. The Township Shade Tree Commission is nearing completion of a revised Street Tree Inventory to assist with the implementation of street tree replacement plantings.		
Period of Usefulness (NJSA 40A:2-22): 30-40 Years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): Annual tree planting program is bid out with the Open Space Maintenance Program.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): NA		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): In order for the Township to qualify for “Tree City USA” (which we have received consecutively for over 34 years) the Township must use local tax dollars as part of its planting program.		
Detailed Justification (By Year): 2017-2022 – The Township is responsible for the annual maintenance and replacement of publicly-owned street trees.		
2017-12a		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: S. Surtees		Department: Community Development Division: Land Use
Year:	Dollar Amount	Project Title: Municipal Tract Landscaping Project Location: Municipal Complex
2017	0	
2018	0	
2019	\$5,000.00	
2020	0	
2021	0	
2022	0	
Total	\$5,000.00	
Project Description: This project provides for the installation of landscaping at the municipal site, specifically for replacement of dead or dying trees and shrubs pursuant to the Municipal Landscape Master Plan. Funds should be appropriated every five (5) years for landscape maintenance.		
Period of Usefulness (NJSA 40A:2-22): 10 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): Plantings are installed by Public Works as part of overall maintenance of Municipal Tract.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): NA		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year): Once every five (5) years, funding should be appropriated for maintenance of municipal tract landscaping. Lack of funding would result in the deterioration of landscaping and detract from the appearance of the Municipal Complex. It would result in an “unkempt” appearance and reflect negatively on the Township since the Township’s development standards for private business are high.		

2017-12b

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: M. Schmid Prepared By: J. Swanson		Department: Human Services Division: Health
Year:	Dollar Amount	Project Title: Four Wheel Drive Vehicle Replacement (Hybrid Models) Project Location:
2017	0	
2018	0	
2019	0	
2020	0	
2021	0	
2022	\$26,800	
Total	\$26,800	
Project Description: This request will allow for the acquisition of hybrid four wheel drive vehicles to replace older vehicles that are not fuel efficient and costly to repair.		
Period of Usefulness (NJSA 40A:2-22): Approximately 5 Years		
Anticipated Date of Acquisition/Start Date: Spring 2022		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period) : None Available		
Detailed Justification (By Year) :		
<p>The 2013-2018 acquisition intends to replace the 2008 Ford Escape respectfully over the next six years. It is imperative to provide safe and fuel efficient vehicles for the Health inspectors to carryout field work across three municipalities within our jurisdiction. The lack of funding for this acquisition will result in increased vehicle maintenance expenditures, unplanned employee mileage reimbursements and down time due to repairs.</p>		
2017-13a		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: M. Schmid Prepared By: K. Jacobs		Department: Health & Human Services Division: Recreation
Year:	Dollar Amount	Project Title:
2017	\$25,000	General Park Improvement Fund
2018	\$25,000	
2019	\$25,000	
2020	\$25,000	
2021	\$25,000	Project Location: Various
2022	\$25,000	
Total	\$150,000	
Project Description: This program will provide for unexpected, unfunded repairs to park and recreation equipment in the various Township parks. Previous expenditures include repairs to playground equipment and bathroom facilities.		
Period of Usefulness (NJSA 40A:2-22): 20 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): Ongoing		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year): This funding will enable the Division of Recreation and Parks to work with the Department of Public Works and Administration in eliminating potentially hazardous conditions in Township parks. The lack of funding for this program could result in potential injuries and/or lawsuits due to the lack of attention given to these potentially hazardous conditions.		
2017-14a		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: M. Schmid Prepared By: D. Fucetola		Department: Human Services Division: Senior & Social Services
Year:	Dollar Amount	Project Title: General Improvements Project Location: Senior Center
2017	25,000.00	
2018	0.00	
2019	25,000.00	
2020	0.00	
2021	25,000.00	
2022	0.00	
Total	75,000.00	
Project Description: This capital request will cover the costs of general improvements and required upgrades to the Senior Center.		
Period of Usefulness (NJSA 40A:2-22): Varies		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): Requesting \$25,000 in 2017, 2019 & 2021 as a constant source to avoid large spikes in the facilities maintenance budget.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): N/A		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year): 2017-2022 General improvements will be made as necessary.		

2017-15a

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

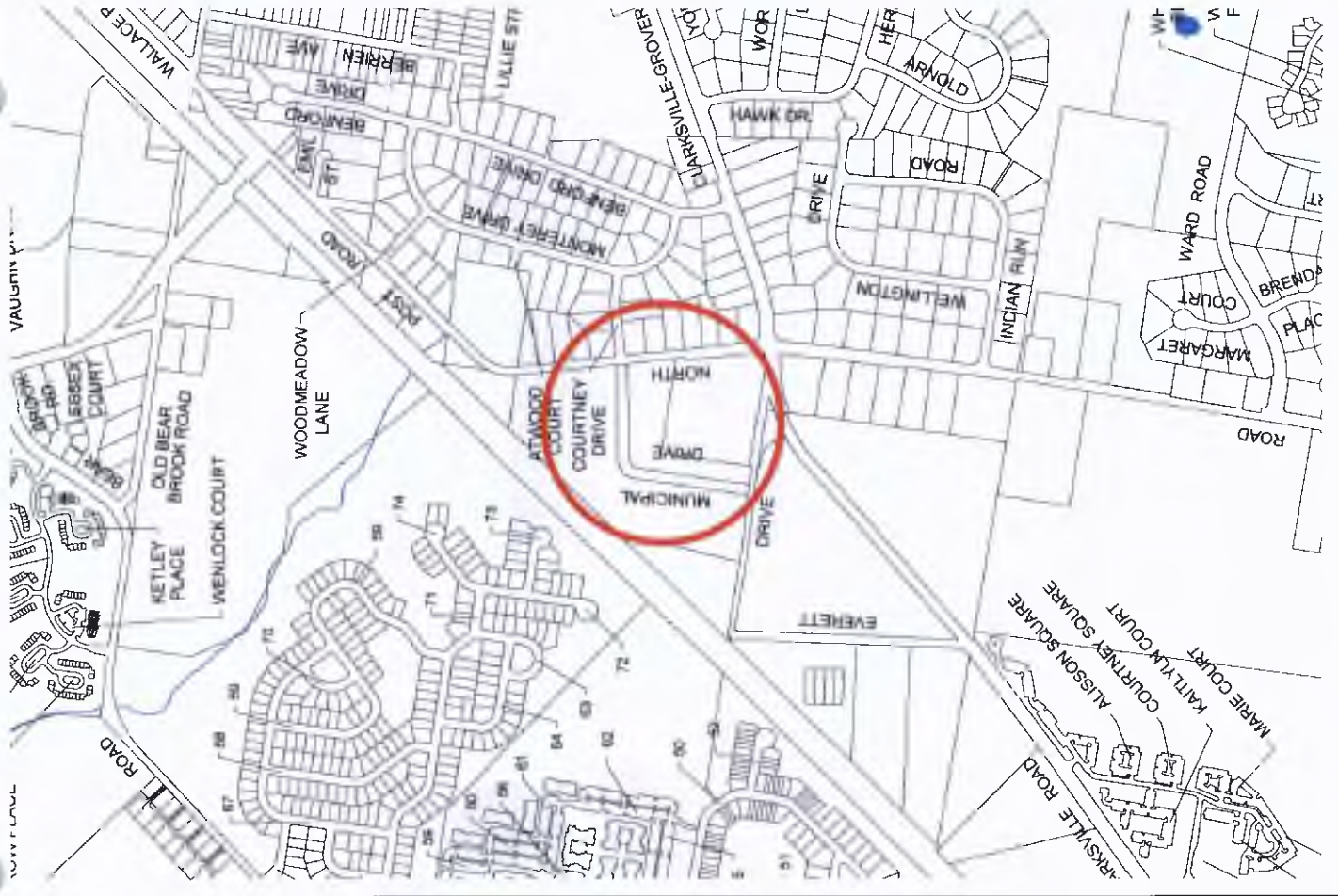
Submitted By: M. Schmid Prepared By: D. Fucetola		Department: Human Services Division:
Year:	Dollar Amount	Project Title: Phase II – Expansion of Senior Center Project Location: Senior Center Building
2017	0	
2018	0	
2019	0	
2020	0	
2021	\$500,000	
2022	\$500,000	
Total	\$1,000,000	
Project Description: Building addition with a large multi-purpose room with ability to sub-divide the space.		
Period of Usefulness (NJSA 40A:2-22): 30 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period):		
Detailed Justification (By Year):		
Phase II – Expansion of the Senior Center would provide a large multi-purpose room with the ability to sub-divide which was taken out of Phase I – Expansion Bid because of the lack of funding.		
2017-15b		

West Windsor Township 2017 to 2022 Capital Budget
Human Services - Health Division
Senior Center Expansion - Phase 2



Anticipated Project Schedule
2021 to 2022

CONCEPTUAL DESIGN	April 2021 to July 2021
ENGINEERING & PREPARATION OF BID DOCUMENTS	September 2021 to November 2021
BID & AWARD	April 2022 to May 2022
CONSTRUCTION	June 2022 to October 2022



TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: JSwanson Prepared By: JSwanson		Department: Health and Human Services Division: Health
Year:	Dollar Amount	Project Title:
2017	\$25,000	Relocation of Health Department
2018	0	
2019	0	
2020	0	Project Location:
2021	0	TBD
2022	0	
Total	\$25,000	
Project Description: Furniture for renovated office space for Health Department		
Period of Usefulness (NJSA 40A:2-22): 5 – 10 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): Project is Pending; Anticipated Completion 2017		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period):		
Detailed Justification (By Year): Anticipated move to new office space. Existing workstations are in poor repair. (20 plus years of daily use) Conference room furniture and public seating area needed.		
2017-15c		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Yates Prepared By:		Department: Public Safety Division: Fire & Emergency Services
Year:	Dollar Amount	Project Title: Fire Hose, Nozzle and Equipment Replacement including Thermal Imaging Cameras and HazMat monitoring devices. Project Location: Princeton Junction Fire Company West Windsor Fire Company, Fire & Emergency Services.
2017	0	
2018	\$50,000	
2019	0	
2020	\$50,000	
2021	0	
2022	\$50,000	
Total	\$150,000	
Project Description: Replacement of firefighting equipment is vital to insure state of the art fire department operations. This ongoing program is intended on continuing the replacement of firefighting equipment that has reached the useful and safe operating limit.		
Period of Usefulness (NJSA 40A:2-22): 10-15 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year):		
<p>In addition to above, the Township fire service has 25,000 feet of firefighting hose of various sizes from 1 ¾” attack hose to 5” water supply hose. Additionally the Township fire service has 60 nozzles and hose appliances that are used in conjunction with fire hose. Thermal imaging cameras and HazMat meters that were purchased over ten years ago have reached their useful lifespan and either cannot be repaired or are very costly to repair. In addition changes in technology have caused the much of current equipment to become obsolete.</p>		
2017-16a		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Yates Prepared By:		Department: Public Safety Division: Fire & Emergency Services
Year:	Dollar Amount	Project Title: Semi-Automatic Defibrillator Replacement and purchase Two (2) Lucas Heart Machines Project Location: Various
2017	\$50,000	
2018	0	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$50,000	
Project Description: Continuing program of replacing aging semi-automatic defibrillators. Purchase two (2) Lucas Heart Machines which will are new technology that can perform automated cardio pulmonary resuscitation (CPR) relieving personnel to perform other vital life-saving activates during cardiac arrests. In addition, it is physically demanding to perform CPR for extended periods of time, such as during transport to a hospital. The purchase of these devices will give a cardiac arrest victim a better chance of recovery.		
Period of Usefulness (NJSA 40A:2-22): 5-10 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): None		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): Replacement of batteries and chest pads as needed.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year): See above.		

2017-16b

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: J. Yates		Department: Public Safety Division: Fire & Emergency Services
Year:	Dollar Amount	Project Title: Personal Protective Equipment (PPE) for Firefighters – coats, trousers, etc. Project Location: Various
2017	\$50,000	
2018	0	
2019	\$30,000	
2020	0	
2021	\$30,000	
2022	0	
Total	\$110,000	
Project Description: Ongoing replacement of personal protective equipment (PPE) for firefighters.		
Period of Usefulness (NJSA 40A:2-22): 5 - 10 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): This is an ongoing replacement program with multiple year funding.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year): This is an ongoing and regular replacement program.		
2017-16c		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: J. Yates		Department: Public Safety Division: Fire & Emergency Services
Year:	Dollar Amount	Project Title: Upgrade Radio communications system Project Location: All Township emergency services vehicles and portable radios.
2017	\$100,000	
2018	0	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$100,000	
Project Description: Mercer County fire and EMS agencies are upgrading their emergency scene communications systems to participate in the ultra-high frequency (UHF) spectrum with the ability to select trucking talk groups. In order for township fire and EMS agencies to communicate with other county units this upgrade is necessary. The projected amount for 2017 is \$100,000.		
Period of Usefulness (NJSA 40A:2-22): 10 – 15 years.		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): No previous years funds are available. We will be participating in the Federal Assistance to Firefighters Grant (AFG) program. If successful only a local matching fund will be needed and the total cost of the upgrade will be greatly reduced.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None with the exception of minor repairs and battery replacement when needed.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): Potential through the Federal AFG grants program.		
Detailed Justification (By Year): Please see above.		

2017-16d

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: J. Yates		Department: Public Safety Division: Fire & Emergency Services
Year:	Dollar Amount	Project Title: Traffic Control Devices – Emitters Project Location: Mounted on emergency vehicles
2017	\$12,000	
2018	\$12,000	
2019	\$12,000	
2020	0	
2021	0	
2022	0	
Total	\$36,000	
Project Description: This capital expense continues a previous program that upgrades the traffic control emitters currently in emergency vehicles that allows for the safe passage through intersections.		
Period of Usefulness (NJSA 40A:2-22): 5 - 20 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year):		
See above.		
2017-16e		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Yates Prepared By:		Department: Public Safety Division: Fire & Emergency Services
Year:	Dollar Amount	Project Title: Purchase power load stretchers to replace existing manual stretchers. Project Location: Fire & Emergency Services station – ambulances.
2017	0	
2018	\$50,000	
2019	\$50,000	
2020	\$50,000	
2021	0	
2022	0	
Total	\$150,000	
Project Description: Replace the existing manual load and lift patient care stretchers with ones that have battery operated electric motors.		
Period of Usefulness (NJSA 40A:2-22): 10 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
Annual service.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year):		
<p>The current manual lift and load patient care stretchers require members to lift the unit into an ambulance. Over the years we have experienced a number of workers compensation back injuries as the result of this lifting requirement. Most recently we have had a member take a disability retirement from a back injury which was a direct result of lifting patient laden stretchers.</p> <p>All of these personnel injuries have a direct impact on the Township operating budget.</p> <p>The purchase of these stretchers will eliminate the potential for future back injuries related to lifting and loading stretchers.</p>		
2017-16f		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Yates Prepared By:		Department: Public Safety Division: Fire & Emergency Services
Year:	Dollar Amount	Project Title: Replace self-contained breathing apparatus cylinder. Project Location: On fire apparatus and emergency vehicles.
2017	\$200,000	
2018	0	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$200,000	
Project Description: The self-contained breathing apparatus cylinders that supply breathing air to firefighters when entering smoke and hazardous atmospheres have reached their 15 year life expectancy.		
Period of Usefulness (NJSA 40A:2-22): 25 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
Hydro-static testing required every five years.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year):		
When entering atmospheres which are immediately dangerous to life and health (IDLH), smoke, firefighters are mandated to don self-contained breathing apparatus (SCBA). In 2002 the Township purchased new SCBA which included air cylinders.		
The life expectancy of the air cylinders is fifteen (15).		
The cost for a new air cylinder is approximately \$2,000.00. The Township has 100 air cylinders.		
The cost for a new SCBA with air cylinder is approximately \$7,000.00.		
We are applying for a FEMA grant to replace all the SCBA but have little hope of an award. FEMA grants do not allow for replacement parts.		
2017-16g		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: J. Yates		Department: Public Safety Division: Fire & Emergency Services
Year:	Dollar Amount	Project Title: Replacement of Ambulances 45-1, 45-2 & 45-4. Project Location: Fire & Emergency Services
2017	0	
2018	0	
2019	0	
2020	0	
2021	\$750,000	
2022	0	
Total	\$750,000	
Project Description: Ambulances 45-1, 45-2, 45-4 will be 7 years old in 2021 and will need evaluation if replacement is needed. This project funding need will be determined as at that time.		
Period of Usefulness (NJSA 40A:2-22): 5 - 10 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): N/A		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None with the exception of preventive maintenance and repair.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year): See above.		
2017-17a		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: J. Yates		Department: Public Safety Division: Fire & Emergency Services
Year:	Dollar Amount	Project Title: Replacement of Car 45-2. Project Location: Fire & Emergency Services
2017	0	
2018	\$55,000	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$55,000	
Project Description: Car 45-2 will be 7 years old in 2018 and will need evaluation if replacement is needed. This project funding need will be determined as at that time.		
Period of Usefulness (NJSA 40A:2-22): 5 - 10 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): N/A		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None with the exception of preventive maintenance and repair.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year): See above.		
2017-17b		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Yates Prepared By:		Department: Public Safety Division: Fire & Emergency Services
Year:	Dollar Amount	Project Title: Refurbishment of Brush 43 Project Location: West Windsor Firehouse
2017	\$100,000	
2018	0	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$100,000	
Project Description: In 2017 Brush 43, used to fight wildland (woods) fires will be 20 years old and have reached the end of its service life. It is recommended the current unit be refurbished to extend its service life rather than replaced.		
Period of Usefulness (NJSA 40A:2-22): 5 – 10 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): N/A		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None with the exception of preventive maintenance and repair.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year): See above.		
2017-17c		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: J. Yates		Department: Public Safety Division: Fire & Emergency Services
Year:	Dollar Amount	Project Title: Replacement of Engine 43. Project Location: West Windsor Fire Company
2017	0	
2018	0	
2019	0	
2020	\$800,000	
2021	0	
2022	0	
Total	\$800,000	
Project Description: This unit will be approaching 25 years old and will have outlived its usefulness.		
Period of Usefulness (NJSA 40A:2-22): 20 - 25 years.		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None with the exception of normal maintenance and repairs when needed.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): .		
Detailed Justification (By Year): Please see above.		
2017-17d		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Yates Prepared By:		Department: Public Safety Division: Fire & Emergency Services
Year:	Dollar Amount	Project Title: Replacement of Rescue 43. Project Location: West Windsor Firehouse
2017	0	
2018	\$700,000	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$700,000	
Project Description: Rescue 43 will be 27 years old in 2018 and will need evaluation if replacement is needed. This project funding need will be determined as at that time.		
Period of Usefulness (NJSA 40A:2-22): 20 - 25 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): N/A		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None with the exception of preventive maintenance and repair.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year): See above.		
2017-17e		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: J. Yates.		Department: Public Safety Division: Fire & Emergency Services
Year:	Dollar Amount	Project Title: Replacement of Car 45. Project Location: Fire & Emergency Services
2017	0	
2018	0	
2019	0	
2020	\$65,000	
2021	0	
2022	0	
Total	\$65,000	
Project Description: Car 45 will be 7 years old in 2020 and will need evaluation if replacement is needed. This project funding need will be determined as at that time.		
Period of Usefulness (NJSA 40A:2-22): 5 - 10 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): N/A		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None with the exception of preventive maintenance and repair.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year): See above.		

2017-17f

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: J. Yates		Department: Public Safety Division: Fire & Emergency Services
Year:	Dollar Amount	Project Title: Replacement of Car 45-1. Project Location: Fire & Emergency Services
2017	0	
2018	0	
2019	\$60,000	
2020	0	
2021	0	
2022	0	
Total	\$60,000	
Project Description: Car 45-1 will be 7 years old in 2018 and will need evaluation if replacement is needed. This project funding need will be determined as at that time.		
Period of Usefulness (NJSA 40A:2-22): 5 - 10 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): N/A		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None with the exception of preventive maintenance and repair.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year): See above.		
2017-17g		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: J. Yates		Department: Public Safety Division: Fire & Emergency Services
Year:	Dollar Amount	Project Title: Replacement of Engine 44. Project Location: Princeton Junction Fire Company
2017	0	
2018	0	
2019	0	
2020	0	
2021	0	
2022	\$800,000	
Total	\$800,000	
Project Description: This unit will be approaching 22 years old and will have outlived its usefulness.		
Period of Usefulness (NJSA 40A:2-22): 20 - 25 years.		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None with the exception of normal maintenance and repairs when needed.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): .		
Detailed Justification (By Year): Please see above.		
2017-17h		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Yates Prepared By:		Department: Public Safety Division: Fire & Emergency Services
Year:	Dollar Amount	Project Title: Replace roof at Princeton Junction Firehouse, 245 Clarksville Road. Project Location: Princeton Junction Firehouse
2017	\$50,000	
2018	0	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$50,000	
Project Description: Replace existing roof.		
Period of Usefulness (NJSA 40A:2-22): 25 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): Funding for this project was identified in an existing capital account in the amount of \$40,532.82 Additional funding was appropriated in the 2015 capital budget in the amount of \$60,000.00 In 2016 bids were received for this project that exceeded the allocated funding. An additional \$50,000 is being requested to insure project completion.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year):		
2017-18a		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: J. Yates		Department: Public Safety Division: Fire & Emergency Services
Year:	Dollar Amount	Project Title: General Improvements Project Location: Princeton Junction Facility
2017	\$25,000	
2018	\$25,000	
2019	\$25,000	
2020	\$25,000	
2021	\$25,000	
2022	\$25,000	
Total	\$150,000	
Project Description: This capital expense attempts to cover the costs necessary to keep the Fire facility in excellent condition.		
Period of Usefulness (NJSA 40A:2-22): 5 - 20 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year):		
Miscellaneous improvements to Princeton Junction facility.		
2017-18b		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: J. Yates		Department: Public Safety Division: Fire & Emergency Services
Year:	Dollar Amount	Project Title: General Improvements Project Location: Fire & Emergency Services Facility
2017	\$25,000	
2018	\$25,000	
2019	\$25,000	
2020	\$25,000	
2021	\$25,000	
2022	\$25,000	
Total	\$150,000	
Project Description: This capital expense attempts to cover the costs necessary to keep the Fire & Emergency Services facility in excellent condition.		
Period of Usefulness (NJSA 40A:2-22): 5 - 20 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year):		
Miscellaneous improvements to Fire & Emergency Services facility.		
2017-18c		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: R. Garofalo		Department: Public Safety Division: Police
Year:	Dollar Amount	Project Title: Technology Project Location: Police and Court Facility
2017	\$26,000	
2018	\$58,000	
2019	\$58,000	
2020	\$58,000	
2021	\$58,000	
2022	\$58,000	
Total	\$348,000	
Project Description: Main Technology Needs for All of Police & Court to include Communications, Detective Bureau, Community Policing, Traffic and the Court		
Period of Usefulness (NJSA 40A:2-22): 2017-2022		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year): Each year the technology program will cycle computers at the end of their capital life and replace them with newer models. This program will also fund all peripheral devices which are able to maintain a capital life span and are of technology needs. This program funds all the major sections of the police department and the court. It should be noted that many of the areas have very high need requirements for computers and thus must utilize computers with advanced memory and processing components		
2017-19a		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: R. Garofalo		Department: Public Safety Division: Police
Year:	Dollar Amount	Project Title: Software Project Project Location: Police and Court Facility
2017	\$3,500	
2018	\$3,500	
2019	\$3,500	
2020	\$3,500	
2021	\$3,500	
2022	\$3,500	
Total	\$21,000	
Project Description: Costs associated to purchase needed software licenses		
Period of Usefulness (NJSA 40A:2-22): 2017-2022		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year): All years - Cost to replace vital software and licenses including new software needs each year Adobe Upgrades Microsoft Office New Purchase and Upgrades Crystal Reports Upgrade Traffic Diagram Software Upgrade		
2017-19b		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: R. Garofalo		Department: Public Safety Division: Police
Year:	Dollar Amount	Project Title: Phone System Total Replacement Project Project Location: Police and Court Facility
2017	0	
2018	\$25,000	
2019	0	
2020	0	
2021	0	
2022	\$25,000	
Total	\$50,000	
Project Description: Costs associated to maintain and upgrade the phone system.		
Period of Usefulness (NJSA 40A:2-22): 2017-2022		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
None.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year):		
2018 Cost to upgrade, enhance and maintain the phone system for the police and court.		
2017-19c		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: R. Garofalo		Department: Public Safety Division: Police
Year:	Dollar Amount	Project Title: Digital Mugshot System Project Location: Police and Court Facility
2017	0	
2018	\$15,000	
2019	0	
2020	0	
2021	\$45,000	
2022	0	
Total	\$53,500	
Project Description: Costs associated with the upgrade of the Digital Mugshot System		
Period of Usefulness (NJSA 40A:2-22): 2017-2022		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
None.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year):		
2018 – Upgrade to Computer and associated files in the livescan system Minor upgrades such as PC Hardware, Printers and Camera Equipment related to Livescan system.		
2021 - Upgrade to Computer and associated files in the livescan system and the complete replacement of system with the most current with the requirements by the State		
2017-19d		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: R. Garofalo		Department: Public Safety Division: Police
Year:	Dollar Amount	Project Title: Security Systems Upgrade Project Project Location: Police and Court Facility
2017	\$10,000	
2018	\$10,000	
2019	\$10,000	
2020	\$10,000	
2021	\$10,000	
2022	\$10,000	
Total	\$60,000	
Project Description: Costs associated with the upgrade of the Security Systems (Video, Door Locks, Monitoring)		
Period of Usefulness (NJS A 40A:2-22): 2017-2022		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year): Each Year - Costs associated with the upgrade of the current Security Systems hardware and software. Upgrades and Additions to Electronic Door Access Devices to include Biometric Enhanced Security as well as monitors, recording devices and related control and security protocols		
2017-19e		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: R. Garofalo		Department: Public Safety Division: Police
Year:	Dollar Amount	Project Title: Operation Blue Angel Emergency Access Project Location: Police and Court Facility
2017	\$2,000.00	
2018	0	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$2,000.00	
Project Description: Costs associated with the Lockbox for the Emergency Access Program		
Period of Usefulness (NJSA 40A:2-22): 2017-2022		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
None.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year):		
<p>This free program is open to those who are 55 years of age or older and live alone or can be alone for extended periods of time on a regular basis; or for people with a medical condition(s) that could lead to incapacitation and who live alone or who are alone for extended periods of time on a regular basis.</p> <p>The program consists of a lockbox, which will be owned and maintained by the Police Department, which will be placed on the participant’s front door by Police personnel. The lockbox will contain a key to the residence (which the resident must supply). The key will only be accessed by responding police officers in the event of an emergency where officers cannot access the residence. The Operation Blue Angel program lockbox will not be accessed for lock-outs or any other non-emergent situation.</p>		
2017-19f		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: J. Pica		Department: Public Safety Division: Police
Year:	Dollar Amount	Project Title: Evidence Storage System Project Location: Police and Court Facility
2017	00	
2018	\$23,000.00	
2019	00	
2020	00	
2021	00	
2022	00	
Total	\$23,000.00	
Project Description: The police department is in need of a new temporary evidence storage system that meets the criteria of the A.G. Guidelines and the Accreditation requirements. The current system being utilized consists of re-used gym/transportation lockers and does not allow for a uniform locking system. A new system would give more security and accountability to the chain of custody for evidence and property.		
Period of Usefulness (NJSA 40A:2-22): 20 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): Installation of the new system should be completed by late 2017 or early 2018.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): **No additional costs anticipated.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year): 2017-This is a one- time investment to improve security and accountability for evidence processed and confiscated through the police department evidence room.		
2017-19g		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: R. Garofalo		Department: Public Safety Division: Police
Year:	Dollar Amount	Project Title: Radio System Project Location: Police Facility
2017	\$250,000	
2018	0	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$250,000	
Project Description: Replacement of a 13 year old Radio System to meet the standards for Safety and Use for 2017 and the upcoming trends		
Period of Usefulness (NJSA 40A:2-22): 2017-2022		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year): The current radio system is reaching its limits of functionality. The new digital systems used by fire services are making interoperability very difficult. We also need to provide for additional repeaters and better backup for the increased usage and multi-agency platforms.		
2017-19h		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: R. Garofalo		Department: Public Safety Division: Police
Year:	Dollar Amount	Project Title: CAD-Records System Project Location: Police Facility
2017	0	
2018	\$250,000	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$250,000	
Project Description: Complete Replacement of our CAD & Records System with a new System which will meet all the needs of each department.		
Period of Usefulness (NJSA 40A:2-22): 2017-2022		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year): 2018-The current CAD-Records System will be replaced to combine the many different needs of each department. The system would allow for features and enhancements which are not available with the current system. The system would also make efforts to combine the police and fire systems into one cohesive system.		
2017-19i		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: R. Garofalo		Department: Public Safety Division: Police
Year:	Dollar Amount	Project Title: SUV Replacement Project Location: Police and Court Facility
2017	\$37,000	
2018	\$37,000	
2019	\$37,000	
2020	\$37,000	
2021	\$37,000	
2022	\$37,000	
Total	\$222,000	
Project Description: Costs associated with the upgrade of the SUV Fleet		
Period of Usefulness (NJSA 40A:2-22): 2017-2022		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period):		
Detailed Justification (By Year):		
<p>2017 – The yearly SUV replacement would manage our aging SUV fleet and escalate our Incident Command capabilities as well as our major incident and inclement weather response plan. The SUV meets all our needs and allows for resident safety and interaction no matter the condition or the terrain. The SUV vehicle also allows for an incident command system where major incidents can be managed and controlled in a weather proof environment. The SUV will also play a critical role in any school response situation by bringing needed equipment to the scene in an efficient and timely manner. The safety of our officers and the need to provide for our residents has forced the need for these vehicles.</p>		
2017-20a		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: J. Pica		Department: Public Safety Division: Police
Year:	Dollar Amount	Project Title: Replacement of Firearms and Related Equipment Project Location: Police and Court Facility
2017	7,000	
2018	7,000	
2019	7,000	
2020	7,000	
2021	7,000	
2022	7,000	
Total	\$42,000	
Project Description: Each year it is necessary to replace worn and/or broken weapons utilized by police officers of the agency. Replacement is done on an as needed basis. Includes rifles, carbines, shotguns, sub-guns and handguns.		
Period of Usefulness (NJSA 40A:2-22): 5 to 8 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year):		
Average costs per year to replace weapons:		
Handguns	\$2,000.00	
Carbines	1,400.00	
Shotguns	1,200.00	
Rifles	1,200.00	
Sub-gun	1,200.00	
2017-21a		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: J. Pica		Department: Public Safety Division: Police
Year:	Dollar Amount	Project Title: Replacement of Portable Radios Project Location: Police and Court Facility
2017	\$4,000	
2018	4,000	
2019	4,000	
2020	4,000	
2021	4,000	
2022	4,000	
Total	\$24,000	
Project Description: Every officer is provided with a portable radio to maintain and use for police service. Replacement occurs on an as needed basis.		
Period of Usefulness (NJSA 40A:2-22): 5 to 10 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year):		
Average annual replacement schedule is 5 @ \$800.00.		
2017-21b		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: J. Pica		Department: Public Safety Division: Police
Year:	Dollar Amount	Project Title: Replacement of Emergency Equipment for Patrol Vehicles Project Location: Police and Court Facility
2017	\$20,000	
2018	20,000	
2019	20,000	
2020	20,000	
2021	20,000	
2022	20,000	
Total	\$120,000	
Project Description: Every patrol vehicle is equipped with an emergency light system, siren package, mobile radio, radar unit and in-car video camera system. As the systems become old, replacement due to inoperability becomes necessary. Replacement is done on an as needed basis.		
Period of Usefulness (NJSA 40A:2-22): 5 to 10 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year):		
Average costs per year to replace vehicle equipment:		
Overhead Emergency Lights 1@ \$1,400.00		
Mobile Radio System 2 @ 3,300.00 (\$6,600)		
Siren Package 1 @ 500.00		
In-Car Video Camera 2 @ 3,500.00 (\$7,000)		
Radar Unit 1 @ 4,500.00		
2017-21c		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: R. Garofalo		Department: Public Safety Division: Police
Year:	Dollar Amount	Project Title: MDT Replacement Project Location: Police and Court Facility
2017	\$20,000	
2018	\$20,000	
2019	\$20,000	
2020	\$20,000	
2021	\$20,000	
2022	\$20,000	
Total	\$120,000	
Project Description: Yearly costs associated with MDT replacement		
Period of Usefulness (NJSA 40A:2-22): 2017-2022		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
Operating costs vary depending on failure of devices and needed repair.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year):		
All years - Yearly costs associated with the replacement of the MDT fleet assigned to all patrol vehicles.		
2017-21d		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: J. Pica Prepared By: J. Pica		Department: Public Safety Division: Police
Year:	Dollar Amount	Project Title: General Improvements Project Location: Police and Court Facility
2017	\$25,000	
2018	25,000	
2019	25,000	
2020	25,000	
2021	25,000	
2022	25,000	
Total	\$150,000	
Project Description: This capital request attempts to cover the costs necessary to keep the police facility in excellent condition.		
Period of Usefulness (NJSA 40A:2-22): 5 to 20 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification (By Year):		
Miscellaneous improvements to police and court facility.		
2017-22a		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: A. Drummond Prepared By: L. Gable		Department: Public Works Division: Facilities & Open Space
Year:	Dollar Amount	Project Title: Medium Riding Mower Replacement Project Location: Public Works Site
2017	0	
2018	\$15,000	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$15,000	
Project Description: This request will allow for the replacement of medium-sized riding mower equipment.		
Period of Usefulness (NJSA 40A:2-22): 5 Years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): N/A		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): Anticipate lower operating costs with new fuel efficient engine and expect lower maintenance costs with new equipment.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year): 2018 – Replace (1) Old Mower Toro 325 P-31 1997		
2017-23a		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: A. Drummond Prepared By: L. Gable		Department: Public Works Division: Roads
Year:	Dollar Amount	Project Title: Compact Loader & Planer Project Location: Public Works Site
2017	0	
2018	\$110,000	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$110,000	
Project Description: This request will allow for the acquisition of a Compact Loader and Planer.		
Period of Usefulness (NJSA 40A:2-22): 10 Years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): 2018- \$110,000		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): Anticipate minimal fuel costs with this small machine.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year): 2018 Needed for small road sectioning repairs and can also be used for grading work and snow removal.		

2017-23b

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: A. Drummond Prepared By: L. Gable		Department: Public Works Division: Roads
Year:	Dollar Amount	Project Title: Loader Backhoe Project Location: Public Works Site
2017	0	
2018	\$115,000	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$115,000	
Project Description: This capital request is to purchase a Loader Backhoe.		
Period of Usefulness (NJSA 40A:2-22): 18 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): N/A		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): Anticipate annual operating costs to decrease as newer loader/backhoes are more fuel efficient and repair cost should decrease with new machine.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year): 2018 Replace an aging 17 year old (2000) New Holland Backhoe. This Backhoe will be used for collecting leaves and brush.		
2017-23c		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: A. Drummond Prepared By: L. Gable		Department: Public Works Division: Facilities & Open Space
Year:	Dollar Amount	Project Title: Lining Machines Project Location: Public Works Site
2017	\$16,000	
2018	0	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$16,000	
Project Description: This request will allow for the replacement of old ballfield Lining Machines.		
Period of Usefulness (NJSA 40A:2-22): 10 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): N/A		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): Estimate lower costs to maintain equipment. Older equipment very prone to breakdown.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year): 2017 – Replace one (1) Club Car Lining Machine This machine is needed due to increased athletic field lining demands.		
2017-23d		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: A. Drummond Prepared By: L. Gable		Department: Public Works Division: Roads
Year:	Dollar Amount	Project Title: 30-Yd Vacuum Trailers (2) Project Location: Public Works Site
2017	0	
2018	0	
2019	\$46,000	
2020	\$46,000	
2021	0	
2022	0	
Total	\$92,000	
Project Description: This request will allow for the acquisition of two (2) 30-Yard Vacuum Trailers at a price of \$46,000 per trailer for a total of \$92,000.		
Period of Usefulness (NJSA 40A:2-22): 15 Years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): N/A		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): Anticipate low operating costs. Units have small engines which are fuel efficient.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year): 2018 – Purchase of one (1) 30-Yard Vacuum Trailer to be utilized during our annual leaf collection. 2019 – Purchase of one (1) 30-Yard Vacuum Trailer.		
2017-23e		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: A. Drummond Prepared By: L. Gable		Department: Public Works Division: Facilities & Open Space
Year:	Dollar Amount	Project Title: Base Trailer Project Location: Public Works Site
2017	0	
2018	\$14,500	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$14,500	
Project Description: This capital request will allow for the purchase of an enclosed equipment trailer.		
Period of Usefulness (NJSA 40A:2-22): 10 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): N/A		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): Anticipate minimal annual operating cost as this is a non-powered unit.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year): 2018 – Replace T-2, a 2003 enclosed Haulmark trailer that has become old and deteriorated, which is used by the Facilities and Open Space Division.		
2017-23f		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: A. Drummond Prepared By: L. Gable		Department: Public Works Division: Roads
Year:	Dollar Amount	Project Title: Brine System Project Location: Public Works
2017	\$60,000.00	
2018	0	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$60,000.00	
Project Description: Anti-Deicing System for pre-treating roads before snow storm.		
Period of Usefulness (NJSA 40A:2-22): 20 Years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): N/A		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): Studies have shown that the use of brine in the anti-icing technique can reduce salt usage by 10-20%.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year): N/A		

2017-23g

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: A. Drummond Prepared By: L. Gable		Department: Public Works Division: Roads
Year:	Dollar Amount	Project Title: Claw Bucket Project Location: Public Works
2017	0	
2018	\$17,800.00	
2019	0	
2020	\$17,800.00	
2021	0	
2022	0	
Total	\$35,600.00	
Project Description: This request will allow for the replacement of two (2) claw buckets to replace older claw buckets beyond useful life.		
Period of Usefulness (NJSA 40A:2-22):		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): Will improve efficiency of brush collection and lower maintenance costs.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year): 2018 – One (1) Claw Bucket replacing Bucket (1999). 2020 – One (1) Claw Bucket replacing Bucket (2000).		
2017-23h		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: A. Drummond Prepared By: L. Gable		Department: Public Works Division: Roads
Year:	Dollar Amount	Project Title: Boom Mower Replacement
2017	\$125,000.00	Project Location: Public Works
2018	0	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$125,000.00	
Project Description: This request will allow for the replacement of one (1) road side boom mower to replace older boom mower beyond its useful life.		
Period of Usefulness (NJSA 40A:2-22): 10 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): 2017 - \$125,000.00		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): Will provide lower annual operating costs due to improved fuel efficiency and lower maintenance costs.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year): 2017 – One (1) Roadside Boom Mower E-11 (1983)		

2017-23i

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: A. Drummond Prepared By: L. Gable		Department: Public Works Division: Roads
Year:	Dollar Amount	Project Title: 4-in-1 Backhoe Bucket Project Location: Public Works
2017	\$8,100.00	
2018	0	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$8,100.00	
Project Description: New 4-in-1 Loader Bucket		
Period of Usefulness (NJSA 40A:2-22): 10 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
N/A		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
N/A		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year):		
Plan to utilize this attachment with our 2000 NewHolland Backhoe.		
2017-23j		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: A. Drummond Prepared By: L. Gable		Department: Public Works Division: Sewer
Year:	Dollar Amount	Project Title: Bypass Pump
2017	\$100,000.00	Project Location: Public Works
2018	0	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$100,000.00	
Project Description: This request will allow a Bypass Pump System with accessories for emergency use.		
Period of Usefulness (NJSA 40A:2-22):		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
2017 - \$100,000.00		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year):		
2017 – Bypass Pump System with Accessories		
2017-23k		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: A. Drummond Prepared By: L. Gable		Department: Public Works Division: Roads
Year:	Dollar Amount	Project Title: Mason Dump Trucks – 3 Replacements Project Location: Public Works Site
2017	0	
2018	\$60,000	
2019	\$60,000	
2020	\$60,000	
2021	0	
2022	0	
Total	\$180,000	
Project Description: This request will allow for the replacement of three (3) F-450 Mason Dump trucks with plows at a total cost of \$180,000.		
Period of Usefulness (NJSA 40A:2-22): 10 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): 2018 - \$60,000		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year): This request will allow for the replacement of three (3) Mason Dumps. 2018 – One (1) Mason Dump replacing Truck 2 (1999) 2019 – One (1) Mason Dump replacing Truck 24 (2002) 2020 – One (1) Mason Dump replacing Truck 28 (2002)		
2017-24a		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: A. Drummond Prepared By: L. Gable		Department: Public Works Division: Roads
Year:	Dollar Amount	Project Title: Vehicle Replacement – 3 Trucks
2017	\$38,000	Project Location: Public Works Site
2018	0	
2019	\$38,000	
2020	\$38,000	
2021	0	
2022	0	
Total	\$114,000	
Project Description: This request will allow for the replacement of four (4) four wheel drive pick up truck vehicles with plows to replace older vehicles beyond useful life.		
Period of Usefulness (NJSA 40A:2-22): 5-10 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
N/A		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
Will provide lower annual operating costs due to improved fuel efficiency and lower maintenance costs.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year):		
2017 – One (1) Pickup Truck replacing Truck 43 (2003)		
2019 – One (1) Pickup Truck replacing Truck 44 (2003)		
2020 – One (1) Pickup Truck replacing Truck 11 (2008)		
2017-24b		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: A. Drummond Prepared By: L. Gable		Department: Public Works Division: Roads
Year:	Dollar Amount	Project Title: Replacement Vehicle – Compactor Truck
2017	0	Project Location: Public Works Site
2018	\$225,000	
2019	\$225,000	
2020	0	
2021	0	
2022	0	
Total	\$550,000	
Project Description: This request will allow for the purchase of two (2) Compactor trucks.		
Period of Usefulness (NJSA 40A:2-22): 15 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
Purchase of new truck will decrease costs through increased full efficiency and be less prone to breakdown.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year):		
This funding will allow the Department of Public Works to replace two (2) Tandem Compactor Trucks at a cost of \$225,000 each.		
2018 – One (1) Compactor Truck replacing Truck 16 (2001)		
2019 – One (1) Compactor Truck replacing Truck 10 (2001)		
2017-24c		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: A. Drummond Prepared By: L. Gable		Department: Public Works Division: Roads
Year:	Dollar Amount	Project Title: Dump Trucks – 2 Replacements Project Location: Public Works Site
2017	\$175,900	
2018	\$175,900	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$351,800	
Project Description: This request will allow for the replacement of two (2) Single Axle Dump Truck(s) at \$175,900 per truck for a total of \$351,800.		
Period of Usefulness (NJSA 40A:2-22): 10 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): N/A		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): Purchase of new trucks will decrease costs through increased fuel efficiency. New trucks will be more efficient when spreading materials due to modern electronic spreader controls. Newer equipment should be less prone to breakdown.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year): The funding will allow the Department of Public Works to replace two (2) single axle dump truck vehicles at a cost of \$175,900 per truck. 2017 – One (1) Dump Truck replacing Truck 34 (1995) 2018 – One (1) Dump Truck replacing Truck 35 (1995)		
2017-24d		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: A. Drummond Prepared By: L. Gable		Department: Public Works Division: Roads
Year:	Dollar Amount	Project Title: Aerial Bucket Truck Project Location: Public Works Site
2017	0	
2018	\$170,000	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$170,000	
Project Description: This capital request is to purchase an Aerial Bucket Truck.		
Period of Usefulness (NJSA 40A:2-22): 15 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): N/A		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): Expect annual costs to decrease as new truck will be more fuel efficient and less prone to break down.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year): 2018 – Replace One (1) 1994 Ford Aerial Bucket Truck The Aerial Bucket Truck will be utilized to trim the high trees. Many of the trees in West Windsor are getting too high for our crews to be able to handle without a bucket truck.		
2017-24e		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: A. Drummond Prepared By: L. Gable		Department: Public Works Division: Roads
Year:	Dollar Amount	Project Title: Loader Project Location: Public Works Site
2017	\$195,000	
2018	\$195,000	
2019	0	
2020	0	
2021	0	
2022	0	
Total	\$390,000	
Project Description: This request will allow for the replacement of one (1) loader at a price of \$195,000.		
Period of Usefulness (NJSA 40A:2-22): 10 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): N/A		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): Estimate annual costs to decrease as newer loader will have more fuel efficient engines and operating costs should decrease as there should be fewer breakdowns with newer equipment.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year): 2017 – One (1) Loader replacing E-36 (2000) 2018 – One (1) Loader replacing E-38 (2000)		
2017-24f		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: A. Drummond Prepared By: L. Gable		Department: Public Works Division: Roads
Year:	Dollar Amount	Project Title: Public Works Buildings/General Improvements
2017	\$25,000	
2018	\$25,000	Project Location: Public Works Site
2019	\$25,000	
2020	\$25,000	
2021	\$25,000	
2022	\$25,000	
Total	\$150,000	
Project Description: This capital request will cover the costs of general improvements and required upgrades to the Public Works building.		
Period of Usefulness (NJSA 40A:2-22): Varies		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
This capital request will prevent year-to-year spikes in budget associated with operation of Public Works facility.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year):		
<p>2017 – 2022 – The building is in excess of 25 years old and general improvements are needed. We anticipate having maintenance issues in the future.</p> <ul style="list-style-type: none"> • Anticipate having to put overhead utilities in underground conduit. • Anticipate installing new fire alarm system in pole barn. • Anticipate having to install larger water service. • Anticipate having to install enclosure for liquid calcium controls. • Anticipate having to install new siding on Road Department Pole Barn. 		
2017-25a		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: A. Drummond Prepared By: L. Gable		Department: Public Works Division: Roads
Year:	Dollar Amount	Project Title: Municipal Public Works Complex
2017	0	Project Location: Public Works
2018	0	
2019	500,000	
2020	500,000	
2021	0	
2022	0	
Total	\$1,000,000	
Project Description: Addition to main building at the Public Works site including four (4) bays, additional lockers, and lunch facilities to accommodate the growth of the department. This will also provide additional inside storage.		
Period of Usefulness (NJSA 40A:2-22): 20 Years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
N/A		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
Minimal annual operating cost increase. Slight cost increase to heat four (4) additional bays. Slight increase to heat & cool locker room & lunch room.		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year):		
The existing building is too small to accommodate the needs of the department.		
2017-25b		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: A. Drummond Prepared By: L. Gable		Department: Public Works Division: Sewer
Year:	Dollar Amount	Project Title: Sanitary Sewer Improvement Program Project Location: Various Township Locations
2017	\$250,000	
2018	\$250,000	
2019	\$250,000	
2020	\$250,000	
2021	\$250,000	
2022	\$250,000	
Total	\$1,500,000	
Project Description: This program would provide funding for investigation and improvements to the sanitary sewer system required due to potential deterioration of the older sewer pipes (ACP) in various locations throughout the Township.		
Period of Usefulness (NJSA 40A:2-22): Approximately 20 years		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail):		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year):		
<p>Years 2017 – 2022 includes \$250,000 each year for anticipated improvements required to the sanitary sewer system. Based on the results of the evaluation portion of the program, this budget may need to be adjusted.</p> <p>It is anticipated that the evaluation of the sewer system would be prioritized based on the age of the system, maintenance history, and areas more susceptible to deterioration due to the design of the sewer system. These areas would include sections of North Post Road, Alexander Road, and Wallace Road.</p>		
2017-26a		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: A. Drummond Prepared By: L. Gable		Department: Public Works Division: Sewer
Year:	Dollar Amount	Project Title: Public Works Storm Sewer Improvements
2017	\$20,000	Project Location: Various
2018	\$20,000	
2019	\$20,000	
2020	\$20,000	
2021	\$20,000	
2022	\$20,000	
Total	\$120,000	
Project Description: This request will allow for major rehabilitation of storm sewers.		
Period of Usefulness (NJSA 40A:2-22):		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): N/A		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): N/A		
Detailed Justification (By Year): Capital Improvements for Storm Sewer System approximately 5-year life expectancy or longer Storm Sewer inlet box rehabilitation. Replacement of cast iron grates, curb pieces, manhole rings, and pipe.		
2017-26b		

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: S. Surtees		Department: Community Development Division: Land Use
Year:	Dollar Amount	Project Title: Open Space Trust Fund
2017	\$25,000	Project Location: Open Space parcels as designated on the Township Open Space Acquisition Plan.
2018	\$25,000	
2019	\$25,000	
2020	\$25,000	
2021	\$25,000	
2022	\$25,000	
Total	\$150,000	
Project Description: Allocation of funding provided for soft costs associated with acquisition of Open Space parcels as depicted on the Township Open Space Acquisition Plan.		
Period of Usefulness (NJSA 40A:2-22): Perpetuity		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): This Capital Project allows the Township to budget on a yearly basis for “soft costs” (attorney fees, appraisals, surveys) associated with acquiring property within the Township for Open Space preservation purposes.		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): NA		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): Various State, County and private grants available to support acquisition of Open Space parcels.		
Detailed Justification (By Year): Every year the Township staff is involved in negotiations to purchase property for preservation purposes. This yearly fund is necessary to cover costs associated with attorney fees, surveys, appraisals and environmental analysis.		

2017-27a

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: B. Aronson		Department: Community Development Division: Engineering		
Year:	Dollar Amount	Project Title: Annual <u>Parks</u> Open Space <u>Maintenance</u> Program Project Location: Various Township Open Space Parks Locations		
2017	\$100,000			
2018	\$100,000			
2019	\$100,000			
2020	\$100,000			
2021	\$100,000			
2022	\$100,000			
Total	\$600,000			
Project Description: This program would provide for a portion of the annual maintenance of Township open space parklands, including inspection, regular maintenance, conservation management, and replacement or reconstruction improvements, and related materials for Township parks open space properties.				
Period of Usefulness (NJSA 40A:2-22): Approximately 25 years				
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):				
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None				
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): Open Space Tax, percentage that can be devoted to maintenance and development.				
Detailed Justification (By Year):				
<p>This program would provide for a portion of the <u>annual</u> maintenance of Township open space parklands, including inspection, regular maintenance, conservation management, and replacement or reconstruction improvements, and related materials for Township parks open space properties.</p> <p>The anticipated tasks will include - mowing, landscape maintenance, ball field maintenance and repair work. The materials will include - seed, mulch, soil amendmets, plant health treatments and replacement parts.</p> <p>The properties that will be included in this program are:</p> <table style="width: 100%; border: none;"> <tr> <td style="width: 50%; vertical-align: top;"> Community Park Conover Fields Duck Pond Park Millstone Preserve Ronald R. Rogers Arboretum Rogers Preserve Zaitz Park </td> <td style="width: 50%; vertical-align: top;"> Chamberlin Park Dey Forest Park Little Bear Brook Park Penn Lyle Park Nash Park Van Nest Park </td> </tr> </table>			Community Park Conover Fields Duck Pond Park Millstone Preserve Ronald R. Rogers Arboretum Rogers Preserve Zaitz Park	Chamberlin Park Dey Forest Park Little Bear Brook Park Penn Lyle Park Nash Park Van Nest Park
Community Park Conover Fields Duck Pond Park Millstone Preserve Ronald R. Rogers Arboretum Rogers Preserve Zaitz Park	Chamberlin Park Dey Forest Park Little Bear Brook Park Penn Lyle Park Nash Park Van Nest Park			
2017-27b				

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: B. Aronson		Department: Community Development Division: Engineering												
Year:	Dollar Amount	Project Title: Annual Preserve Open Space Improvement Program Project Location: Various Township Open Space Locations												
2017	\$20,000													
2018	\$20,000													
2019	\$20,000													
2020	\$20,000													
2021	\$20,000													
2022	\$20,000													
Total	\$120,000													
Project Description: This program would provide for the implementation and management of land surveys, erosion control projects, and low impact recreation improvements in Township open space properties mostly dedicated to conservation recreation and preservation. The tasks and budgets have been developed through analysis by Township staff and resident volunteers as described in the Individual Property Plan reports.														
Period of Usefulness (NJSA 40A:2-22): Approximately 25 years														
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):														
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None														
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): Open Space Tax, percentage that can be devoted to maintenance and development.														
Detailed Justification (By Year): The funding for this program will provide for the implementation and management of land surveys, erosion control projects, and low impact recreation improvements in Township open space properties mostly dedicated to conservation recreation and preservation. The tasks and budgets have been developed through analysis by Township staff and resident volunteers as described in the Individual Property Plan reports. Services, tasks and projects may include: <ul style="list-style-type: none"> • Observation and development of reparation plans for areas exhibiting soil erosion • Management of woodland and landscape resources • Removal, treatment and replacement of landscape elements • Repair, maintenance and construction of open space trails, site infrastructure, site furnishings, and associated appurtenances The properties that will be included in this program include: <table style="width: 100%; border: none;"> <tr> <td>Ronald R. Rogers Arboretum</td> <td>Rogers Preserve</td> </tr> <tr> <td>Millstone Preserve</td> <td>Crawford Woods</td> </tr> <tr> <td>Chamberlin Park</td> <td>Millstone Farm</td> </tr> <tr> <td>Van Nest Park</td> <td>Zaitz Park Preserve</td> </tr> <tr> <td>Duck Pond Park Preserve</td> <td>Nash Park</td> </tr> <tr> <td colspan="2">Greenbelt Lands and Preserves associated with Township Parks and Farm Lands</td> </tr> </table>			Ronald R. Rogers Arboretum	Rogers Preserve	Millstone Preserve	Crawford Woods	Chamberlin Park	Millstone Farm	Van Nest Park	Zaitz Park Preserve	Duck Pond Park Preserve	Nash Park	Greenbelt Lands and Preserves associated with Township Parks and Farm Lands	
Ronald R. Rogers Arboretum	Rogers Preserve													
Millstone Preserve	Crawford Woods													
Chamberlin Park	Millstone Farm													
Van Nest Park	Zaitz Park Preserve													
Duck Pond Park Preserve	Nash Park													
Greenbelt Lands and Preserves associated with Township Parks and Farm Lands														

2017-27c

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: F. Guzik Prepared By: B. Aronson		Department: Community Development Division: Engineering															
Year:	Dollar Amount	Project Title: Annual <u>Preserve</u> Open Space <u>Maintenance</u> Program															
2017	\$90,000																
2018	\$90,000																
2019	\$90,000																
2020	\$100,000																
2021	\$100,000	Project Location: Various Township Open Space Locations															
2022	\$100,000																
Total	\$570,000																
Project Description: This program would provide for annual inspection, management, maintenance, conservation, and improvement of Township open space properties mostly dedicated to conservation recreation and preservation. The tasks and budgets have been developed through analysis by Township staff and resident volunteers as described in the Individual Property Plan reports.																	
Period of Usefulness (NJSA 40A:2-22): Approximately 25 years																	
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):																	
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None																	
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): Open Space Tax, percentage that can be devoted to maintenance and development.																	
<p>Detailed Justification (By Year): The funding for this program will provide for annual inspection, management, maintenance, conservation, and improvement of Township open space properties mostly dedicated to conservation recreation and preservation. The tasks have been developed through analysis by Township staff and resident volunteers as described in the Individual Property Plan reports.</p> <p>Services, tasks and projects shall include:</p> <ul style="list-style-type: none"> • Monitoring and observation of natural and constructed features or elements • Management of woodland and landscape resources • Removal, treatment and replacement of landscape elements, trees and shrubs • Repair, maintenance and re-construction of open space trails and associated appurtenances <p>The properties that will be included in this program include:</p> <table style="width: 100%; border: none;"> <tr> <td style="width: 50%;">Ronald R. Rogers Arboretum</td> <td style="width: 50%;">Rogers Preserve</td> </tr> <tr> <td>Millstone Preserve</td> <td>Crawford Woods</td> </tr> <tr> <td>Chamberlin Park</td> <td>Millstone Farm</td> </tr> <tr> <td>Nash Park</td> <td>Van Nest Park</td> </tr> <tr> <td>Dey Park</td> <td>Zaitz Park Preserve</td> </tr> <tr> <td>Duck Pond Park Preserve</td> <td></td> </tr> <tr> <td colspan="2">Greenbelt Lands and Preserves associated with Township Parks and Farm Lands</td> </tr> </table> <p style="text-align: center;">2017-27d</p>				Ronald R. Rogers Arboretum	Rogers Preserve	Millstone Preserve	Crawford Woods	Chamberlin Park	Millstone Farm	Nash Park	Van Nest Park	Dey Park	Zaitz Park Preserve	Duck Pond Park Preserve		Greenbelt Lands and Preserves associated with Township Parks and Farm Lands	
Ronald R. Rogers Arboretum	Rogers Preserve																
Millstone Preserve	Crawford Woods																
Chamberlin Park	Millstone Farm																
Nash Park	Van Nest Park																
Dey Park	Zaitz Park Preserve																
Duck Pond Park Preserve																	
Greenbelt Lands and Preserves associated with Township Parks and Farm Lands																	

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: M. Schmid Prepared By: K. Jacobs		Department: Health & Human Services Division: Recreation								
Year:	Dollar Amount	Project Title:								
2017	\$200,000	Annual Park Development Program								
2018	\$200,000									
2019	\$200,000									
2020	\$200,000									
2021	\$200,000	Project Location: Various Park and Open Space Locations								
2022	\$200,000									
Total	\$1,200,000									
Project Description: This program would provide for a portion of the annual capital fund for various park projects.										
Period of Usefulness (NJSA 40A:2-22): 25 years										
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail):										
Estimated Annual Operating Costs Associated with Project (Describe in Detail):										
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): Open Space Tax, percentage that can be devoted to park development										
Detailed Justification (By Year):										
<p>The funding for this program will provide for a portion of recreation improvements to the active parks in the Township. The projects will be developed through analysis by Township staff, Recreation Commissioners and input for the various youth sport leagues.</p> <p>Future projects may include:</p> <ul style="list-style-type: none"> • Bathrooms and shelter facilities • Replacement or repairs to sports fields and systems (irrigation, lighting, etc.) • Replacement or repairs to recreational equipment (playgrounds) • Expansion of active recreational areas <p>The properties that will be included in this program are:</p> <table style="width: 100%; border: none;"> <tr> <td style="width: 50%;">Community Park</td> <td>Duck Pond Park</td> </tr> <tr> <td>Zaitz Park</td> <td>Conover Park</td> </tr> <tr> <td>Van Nest Park</td> <td>Chamberlin Park</td> </tr> <tr> <td>Hendrickson Drive Tennis Complex</td> <td></td> </tr> </table>			Community Park	Duck Pond Park	Zaitz Park	Conover Park	Van Nest Park	Chamberlin Park	Hendrickson Drive Tennis Complex	
Community Park	Duck Pond Park									
Zaitz Park	Conover Park									
Van Nest Park	Chamberlin Park									
Hendrickson Drive Tennis Complex										
2017-27e										

TOWNSHIP OF WEST WINDSOR
CAPITAL IMPROVEMENT PROGRAM (CIP) REQUEST FORM

Submitted By: Marlana A. Schmid Prepared By: N. Tenaglia		Department: Health & Human Services Division: Swim Pool Utility
Year:	Dollar Amount	Project Title: Swim Pool / General Improvements
2017	0	
2018	0	
2019	0	
2020	\$25,000	Project Location: Water Works
2021	0	
2022	0	
Total	\$25,000	
Project Description: The capital request will cover the costs of general improvements and required upgrades to the Swim Pool Complex.		
Period of Usefulness (NJSA 40A:2-22): Varies		
Status of Project – Availability of Prior Year’s Funding; Preliminary Planning, Permitting, and Engineering Cost; Bid Process and Acquisition/Construction Timeline, etc. (Describe in Detail): 2016- \$50,000		
Estimated Annual Operating Costs Associated with Project (Describe in Detail): None		
Grant Funds Available or Other Sources of Funding (Name of grant, amount and grant period): None		
Detailed Justification:		
Replacement of Exterior Doors	\$ 8,000	
Recondition of Mushrooms	\$ 4,000	
Replacement of Lap Pool Motor	<u>\$12,000</u>	
		\$24,000
Replacement of Baby Pool Motor	\$10,000	
Replacement of Seals/Raindrop Motor	\$ 8,000	
Replacement of Snack Bar Tables	\$ 5,000	
Purchase of Additional Pan/Tilt Camera	<u>\$ 3,000</u>	
		\$ 26,000
Replacement of Sidewalks and Concrete		<u>\$ 25,000</u>
Total		<u>\$ 75,000</u>
2017-28a		